

Board of Supervisors

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Anthony J. Romanello, ICMA-CM
County Administrator

July 1, 2015

Dear Ladies and Gentlemen:

I am pleased to present to you the Board of Supervisors' Adopted Budget for Fiscal Year 2016 which was developed for information and planning purposes. Our goal with all of our budgets is to build a great community in Stafford, one in which people can live, work, and raise a family. The FY2016 Budget is a manifestation of the Board's priorities for the community to help us move closer to that goal. The budget reflects our efforts to enhance the quality of life for our residents, and it represents revenues and expenditures for the year beginning July 1, 2015 and ending June 30, 2016.

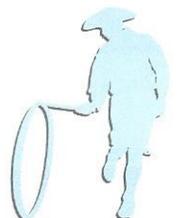
These are exciting times for Stafford County. We recently completed a yearlong series of events celebrating the County's 350th anniversary, winning an award from the National Association of Counties (NACo) in the category of Civic Education and Public Information. More than 40,000 citizens and visitors enjoyed the year-long celebration with its five signature events and numerous programs. Several initiatives of the 350th Anniversary became permanent legacies that will be enjoyed for years to come: Celebration Stage at Pratt Park, Stafford's first amphitheater; the African-American History Wall and the brick memorial garden at the Rowser Building; and the 350th medallions gracing new public facilities that opened in 2014. We now look forward to an equally rich future, shaped by the Board's priorities.

In January 2015, the Board reaffirmed its priorities for the community. They are: Education, Public Safety, Infrastructure, Economic Development, and Service Excellence, all of which are encompassed by an overall theme of Fiscal Responsibility and Reducing the Tax Burden.

PRIORITY: EDUCATION

The Schools' FY2016 Budget includes \$2.6 million in increased local funding. The County provides an increased local transfer of \$1.1 million for operations and an increase of \$1.3 million for debt service, including master lease funding for eight school buses. In addition, the Schools' effort to increase cash capital is advanced by a cash contribution of \$209,000 for the purchase of two school buses. Cash for school buses is now included in the base budget and efforts will be made to step up the contribution in future years.

The Schools' budget included \$3.5M in program expenditures savings.



The School Board allocated funds for an overall salary increase of 2%. They did not apply it across the board, but they did approve a 1½% salary increase for all employees and will begin the implementation of market-based pay scale enhancements, designed to better attract and retain talented employees. Funding is included for the fourth phase of the VRS 5&5 mandate which requires an increase the employees' share of retirement costs, while providing an offsetting salary increase.

Other budget initiatives include funding for professional development; new positions to address growth, special needs, and class size reductions; and operating costs for a new financial and human resources enterprise resource planning system.

The County provides more than twice the amount of local funding required by the state.

Required local effort	\$57.2 million
Debt Service	30.5 million
Additional local funding	56.0 million
Total	\$143.7 million

The Board continues to support students in the public day school program, which provides educational services in the least restrictive, most cost-effective environment, and within the community, through shared responsibility between the County and Schools for day school students.

In addition, the budget fully funds the School Board's Capital Improvement Program, which continues to address future capacity projections.

Detailed information can be found in the Schools' budget documents at <http://stafford.schoolfusion.us/>.

PRIORITY: PUBLIC SAFETY

The budget provides funding for key public safety initiatives. Using operational savings and grant revenues, the budget adds six public safety positions and converts two part-time positions to full-time.

Three positions are added to Fire & Rescue to continue the Advanced Life Support initiative. This initiative won an Achievement Award by the National Association of Counties in the category of Emergency Management and Response. The program, begun in the fall of 2014, has resulted in increased availability of staffed resources and decreased response times in the pilot project areas.

A portion of a recurring state grant will be used to fund a full-time fire trainer to meet ongoing training needs for both career and volunteer staff.

Two new full-time fraud investigators are added to the Sheriff's Office to address the increased volume, sophistication and complexity of fraud crimes. Two part-time positions - a court deputy and investigator - are converted to full-time.

Money to replace Sheriff's vehicles and ambulances is included in cash capital.

PRIORITY: INFRASTRUCTURE

Thirty one projects are underway, in various stages from design to construction. Recently completed projects include Chichester Park, Courthouse Streetscape, Aquia Landing bathhouse, the Lake Mooney Water Treatment Facility, a dog park at Duff Park, and the Staffordboro commuter lot.

Funding is included for the operations and maintenance of Embrey Mill Park which will begin operations in the new fiscal year.

The budget includes a 10-year Capital Improvement Program (CIP). Debt capacity is lowered to \$327M, reduced from the last year CIP debt capacity of \$349M. This will make debt service more affordable in future years while still allowing for a robust, although slightly smaller, capital program. Cash capital increases from 2¼% to 2½% of General Fund expenditures in FY2016, moving steadily to the goal of 3% by FY2018. This is part of the Board's bond enhancement strategy to reduce reliance on debt.

The Schools CIP includes increased cash capital funding to meet the Board's financial policies. Sources of increased Schools' cash capital could include the operating budget, proffers, interest earnings, and year-end carryover.

The CIP maintains funding for the 2008 road bond and 2009 parks bonds projects.

Included in the budget are debt service and operating costs for capital projects.

PRIORITY: ECONOMIC DEVELOPMENT

The budget fully funds the Stafford Opportunity Fund. The Retail Strategy, Data Center Pursuit, Redevelopment Plan implementation and Tech Park Initiative Strategic Plan continue in FY2016. Additionally, the Economic Development Strategic Plan is being updated to include the elements of the Board-adopted 10 Point Plan with a more metric-driven approach toward achieving community priorities. Marketing efforts are strengthened to better facilitate business attraction, while maintaining business retention is a high priority. The Utilities CIP has been revised to prime the pump in key commercial areas.

These proactive efforts have led to Stafford growing jobs at the fastest annualized growth rate in Virginia (2009-2014), and the goal moving forward will be to continue this community progress in facilitating jobs creation closer to home.

PRIORITY: SERVICE EXCELLENCE

Two full-time parks maintenance workers will be added at midyear with the opening of Embrey Mill Park. These employees will be responsible for maintaining the fields and grounds at the

new park as well as multiple school fields in the vicinity. Operating savings will provide funding for these employees.

One full-time Benefits Program Specialist and one full-time Child Protective Services Case Worker are added to the Social Services department, fully funded by new state and federal revenue.

Non-public safety authorized strength remains well below 2006 levels.

Additional service enhancements are highlighted in departmental narratives throughout the budget book, as staff work to fulfill the Board's priorities for the community. Volunteers throughout the County help employees respond to citizens' and customers' needs and help the County save millions of dollars in full-time staff costs. Recognizing that ongoing professional development creates a higher quality employee, the County has a robust training program in place that offers various professional development classes to employees such as customer service, leadership development, and special supervisor/manager training to help them better serve the community. Additionally, staff continues to look for ways to provide services innovatively to help ensure that citizens are receiving the best value from their local government.

PRIORITY: FISCAL RESPONSIBILITY/REDUCED TAX BURDEN

There are no changes to taxes or fees in the FY2016 budget.

The Board's vision and fiscal discipline continues to be recognized by all three ratings agencies, with each ranking the County's credit worthiness just one notch below AAA.

Citing the County's strong financial management, conservative budgeting, and financial flexibility, Moody's Investors Service upgraded the bond rating to Aa1 in April 2015. This upgrade comes just two years after Moody's upgraded Stafford's outlook from stable to positive in 2013. Moody's referred to our record of surplus operating performance and strong reserve levels which reflect sound financial management and planning. Fitch Ratings affirmed County's AA+ bond rating in June 2015. County representatives will meet with Standard & Poors in July in anticipation of the sale of voter-approved parks and transportation bonds.

To balance the FY2016 budget with its unavoidable expenditure increases, staff undertook a comprehensive analysis of revenue and budget drivers for County and Schools. This work included a line by line "sharpening" resulting in \$3.4 million on savings.

The County recently completed a shared services study identifying areas where County and Schools could work together to achieve efficiency and savings. Both staffs will work together to carry out recommendations from the study, expected to generate savings of \$250 thousand FY2016.

Stafford County maintains the lowest cost per capita compared to our six peer localities.

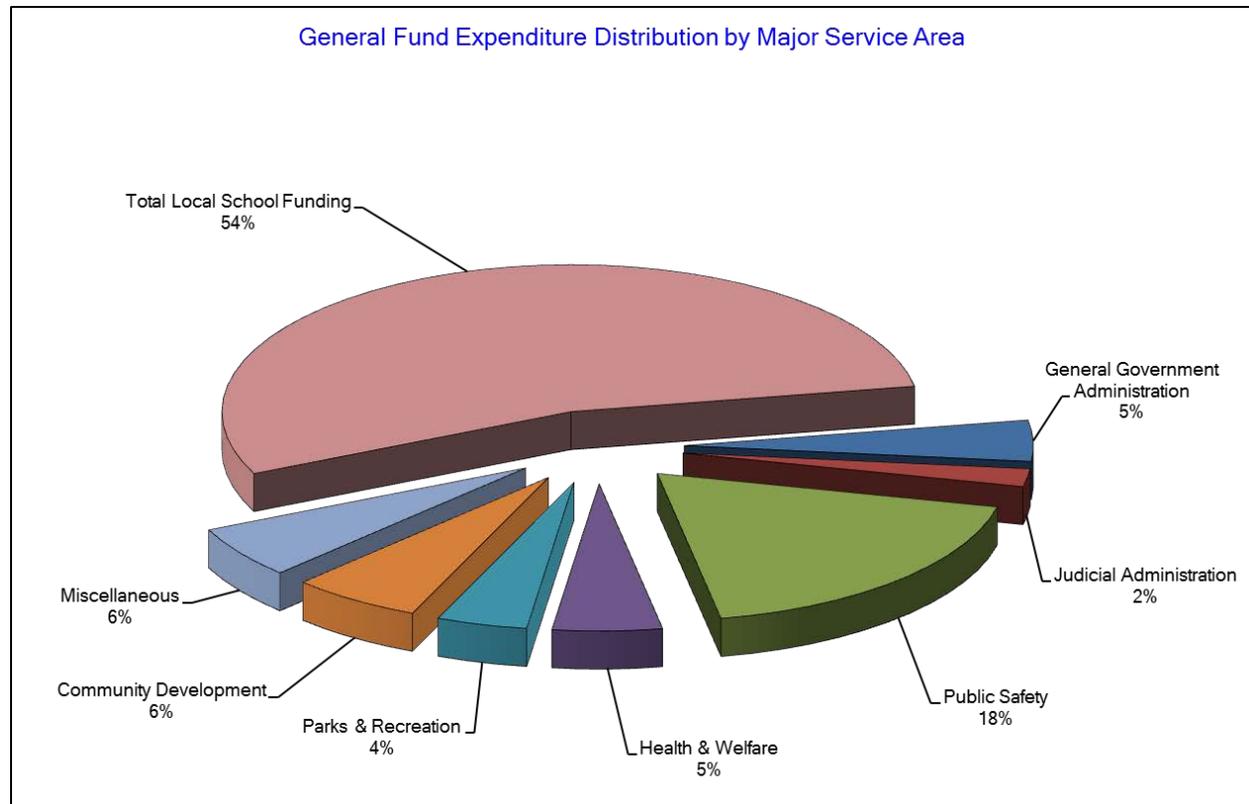
ALL FUNDS

The total FY2016 expenditure plan for all County funds is \$499.1 million. This is an increase of \$4.2M (8.4%) when compared to the FY2015 budgets.

	FY2015	FY2016	Change
General Fund (not including local School funding)	121,600,902	121,816,629	215,727
Transportation Fund	9,120,893	4,212,926	(4,907,967)
Transportation Impact Fee - County Wide Fund	60,000	100,000	40,000
Asset Forfeiture Fund	300,000	300,000	-
Tourism Fund	750,000	850,000	100,000
Hidden Lake Special Revenue Fund	105,449	105,480	31
Garrisonville Road Service District	496,900	487,800	(9,100)
General Capital Project Fund	737,320	797,292	59,972
Utilities Fund	50,382,017	52,944,135	2,562,118
School Operating & Grants Funds	268,358,919	273,219,610	4,860,691
School Debt Service	29,191,550	30,463,428	1,271,878
School Construction Fund	128,480	128,480	-
School Nutrition Service Fund	13,695,511	13,654,371	(41,140)
Total	494,927,941	499,080,151	4,152,210

GENERAL FUND

The FY2016 General Fund Budget totals \$265.5 million, \$2.8 million higher than last year, with increased funding for the Board's priorities for the community.



UTILITIES FUND

The Utilities Fund FY2016 budget totals \$52.9 million. Of that, \$26.1 million is budgeted for administrative/customer service/billing operations as well as operating and maintenance (O&M) expenses related to two water treatment facilities, two wastewater treatment facilities, the water distribution system, and the wastewater collection system. After many years of planning and construction, the Lake Mooney WTF was brought on line in FY2015. Abel Lake WTF will be decommissioned for a number of years until additional water treatment capacity is needed.

The remaining \$26.8 million includes debt service and capital projects needed to link the new water treatment facility with the existing water distribution system, replace an aging and undersized water tank, replace and/or rehabilitate aging and deteriorating pump stations, replace portions of several major sewer interceptors; and rehabilitate sections of the water distribution and wastewater collection systems. Each of these capital projects has been identified as critical to maintaining the ongoing reliability and sustainability of the services Utilities provides to its customers and the community. In addition, the CIP has been reworked to prime the pump in key economic development areas.

The Utilities system is self-supporting. Rates and fees are set to ensure that all the costs of operations are fully recovered and future needs are anticipated and planned for. The FY2016 budget includes a 6% revenue increase, approved by the Board in 2013. Reserves equal to at least 150 days of O&M expenses are maintained to offset any revenue shortfalls and/or unanticipated O&M expenses. In addition, a 10-year financial model is maintained and is presented to the Board annually as part of the budget process. The model, as well as longer-term projections (up to 20 years out), are used to determine both short-term and long-term funding needs to maintain the sustainability of the water and wastewater systems, meet all regulatory requirements, minimize the need for large rate increases, and work toward strengthening the department's fiscal position.

COMPENSATION

The Budget includes a 2% salary increase for all County employees, effective July 1, 2015.

The County recently completed a compensation study to better align our positions with the marketplace and enhance our ability to attract, retain, and motivate employees. The study identified a number of positions that are not classified correctly within the County's pay scales, based on average market compensation. The budget funds the first phase of the study's recommendations, moving employees to recommended pay scales and increasing salaries for any employees falling below the minimum of the new pay grades. Implementation of the next phase of the study will be considered in the context of the FY2017 budget.

DEBT AND CAPITAL PLANNING

This budget fully funds the School and County debt service obligations. The FY2016 - FY2026 Capital Improvements Program (CIP) includes projects for General Government, Schools, Transportation, and Utilities. The CIP outlines projects based on the County's ability to afford debt service and operating costs. It includes projections of operating revenues, savings, and expenditures associated with the projects.

In recognition that many financial decisions have more than a one-year impact, the budget includes a Five-Year Operating Model to assist with long-term planning. This also provides a link between the CIP and the operating budget. Consistent with direction from the Board, the FY2017 budget projection has been balanced to projected revenues.

Additionally, the FY2016 budget includes \$1.9M for cash capital and \$1.4M for public safety vehicles. Paying for infrastructure projects with cash reduces the County's reliance on debt.

THE ECONOMY

The budget is not developed in a vacuum. Paramount to the underlying financial assumptions is the state of the economy. We continue to see signs of improvement in the local economy, particularly in sales tax and meals tax. Local development growth continues at a steady, manageable rate. However, we are still dealing with what is perhaps the most challenging economy in a generation. Federal budget challenges continue and the effect on state and local revenues is still unfolding. However, we are confident that the County's practice of conservative budget estimates and fully funded reserves will give us the flexibility to deal with the impact of any federal cutbacks and other challenging economic conditions.

GFOA AWARD

Each year, the Government Finance Officers' Association (GFOA) of the United States and Canada recognizes budgets that meet certain standards. To achieve this award, a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a communications medium, and as a financial plan. Fitch Ratings Services lists the receipt of financial reporting and budgeting awards among best practices, which are influential in ratings assignment. Stafford County has received 27 consecutive awards from the GFOA, and we are confident that this budget document continues to conform to program requirements.

SUMMARY

This budget reflects how we are building a great community in Stafford County by being a responsible and accountable government that is making Stafford a great place to live, work and raise a family. It funds critical service areas with no changes to tax rates or fees. We continue to look for new and improved ways to enhance our services.

I would like to thank all staff and Constitutional Officers for their fine work in the development of the budget. I would especially like to express my appreciation to the Finance and Budget department for their assistance.

Sincerely,



Anthony J. Romanello, ICMA-CM
County Administrator



Team Stafford: Sharpening Our Focus

Responsible & Accountable Government	Key Facts	<ul style="list-style-type: none"> No change in tax rates or fees Salary increases for School and County employees \$2.6M increased local funding for Stafford County Public Schools Stafford maintains lowest cost <i>per capita</i> compared to our six peer localities Non-public safety staffing lower than a decade ago
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Budget Change Summary FY 15 to FY 16	General Government	\$0.2M	<ul style="list-style-type: none"> Non-public safety agency spending is \$3M less than in 2009 \$3.4 in reductions and managed attrition to cover debt service, health insurance and other necessary increases 2% pay increase July 1, 2015
	Schools	+\$2.6M	<ul style="list-style-type: none"> \$4.6M in total new spending from County and state increases, VRS rate reduction, and carryforward funds for one-time purchases Provides 2% raise July 1, 2015, 1st phase of market based salary scale enhancement, covers next step of VRS 5/5, and debt service increases
	Total	+\$2.8M	<ul style="list-style-type: none"> 0.8% increase

Board Priority	Budget Initiatives													
Reducing the Tax Burden/Fiscal Responsibility	<ul style="list-style-type: none"> No change in tax rates or fees Bond Rating Enhancement Strategy Initiatives: <ul style="list-style-type: none"> Reduces CIP borrowing by \$22M (-6%) Cash capital increasing to 3% of general fund budget by 2018 													
Public Safety	<ul style="list-style-type: none"> New positions (funded 100% with departmental operating reductions); <ul style="list-style-type: none"> 2 FT fraud investigators and 2 conversions of court deputy and investigator from PT to FT 3 positions for the award winning Fire and Rescue ALS initiative 1 Fire training position restored, funded with recurring state Fire Programs Grant 													
Education	<ul style="list-style-type: none"> Schools receive 61% of ten-year Capital Improvement Program bond capacity School Board's adopted CIP is fully funded Funds 1.5% raises for school employees; begins implementation of market based scale enhancement 8 school buses are funded with the Master Lease; Cash capital includes funding for 2 more 													
Infrastructure	<ul style="list-style-type: none"> Maintains capital program for parks bonds, as well as schools, and general government projects Current road projects continuing with reductions in future years due to reduced gas tax projections and lower debt capacity Funds state storm water mandates 	<p><u>Capital Improvements Coming Soon:</u></p> <table border="0"> <tr> <td>Stafford High School</td> <td>Mountain View Road phase 1</td> </tr> <tr> <td>Brooke Point expansion</td> <td>McDuff Green Park dog park</td> </tr> <tr> <td>Colonial Forge expansion</td> <td>Belmont Ferry Farm trail phase 4</td> </tr> <tr> <td>Mountain View High School turf field</td> <td>Woodstream Trail</td> </tr> <tr> <td>Embrey Mill Park</td> <td>Route 1/Garrisonville Rd turn lane</td> </tr> <tr> <td>Jeff Rouse Swim & Sport Ctr</td> <td>Centreport Pkwy improvements</td> </tr> </table>	Stafford High School	Mountain View Road phase 1	Brooke Point expansion	McDuff Green Park dog park	Colonial Forge expansion	Belmont Ferry Farm trail phase 4	Mountain View High School turf field	Woodstream Trail	Embrey Mill Park	Route 1/Garrisonville Rd turn lane	Jeff Rouse Swim & Sport Ctr	Centreport Pkwy improvements
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Jeff Rouse Swim & Sport Ctr	Centreport Pkwy improvements													
Economic Development	<ul style="list-style-type: none"> Stafford Opportunity Fund fully funded Utility CIP improvements to prime the pump in key commercial areas County staff executes Economic Development strategic plan 													
Service Excellence	<ul style="list-style-type: none"> 2 FT positions for Embrey Mill Park (funded mid-year); convert Woodlands to a summer-only pool when Rouse Center opens 2 FT Social Services positions are funded with new state and federal money Supports state mandate for emergency services response time for the Community Services Board 													

Area Demographics

Formed as an Independent County	September 27, 1664
Area	277 sq. miles/177,280 acres
Resident Population	142,299 (July 1, 2014)
Form of Government	Traditional - Board of Supervisors elected by district who appoint a County Administrator

Legislative Districts

Registered Voters	80,017
Hartwood	Gary Snellings, Chairman
Garrisonville	Laura A. Sellers, V-Chairman
Falmouth	Meg Bohmke
Griffis-Widewater	Jack R. Cavalier
Aquia	Paul V. Milde, III
Rock Hill	Cord A. Sterling
George Washington	Robert M. "Bob" Thomas

Bond Ratings

Fitch	AA+
Moody's	Aa1
S & P	AA+

Employment/Business/Economic Profile

Local Economy:

- Residential real estate values continue to increase
- Exceeded 40,000 in at place employment for the first time in 2014
- Single family home prices range from about \$350,000 to \$550,000
- Over 100 active subdivisions with more than 5,000 buildable lots
- Over 40 commercial projects completed in CY2014
- Six companies are getting ready to expand into

Stafford totaling more than 140,000 square feet of additional office space leases for the first quarter of 2015 and bringing more than 370 new jobs to Stafford County



Quantico Marine Corps Base:

- Base extends over portions of 3 localities, including 32,753 acres in Stafford County
- More than 30 permanent business tenants on Marine Corps Base including:
 - FBI Academy
 - Marine Corps University
 - Marine Corps Systems Command
 - Marine Corps Helicopter Squadron
- Almost 25,000 military and civilian employees on Base
- Recent construction of \$300 million, 700,000 SF Military Investigative HQ Facility that houses new BRAC employees, including those who work for Counterintelligence Field Activity, Naval Criminal Investigative Services, Air Force Office of Special Investigations, Defense Security Service, and Army Criminal Investigation Command

Accessibility:

- Located along I-95 with 5 interstate interchanges
- 25 miles South of Washington Capital Beltway
- 50 miles north of Richmond, VA
- Virginia Railway Express (VRE) provides commuter service to Washington DC
- Major airports of Dulles, Reagan National, Baltimore and Richmond are as close as 45 minutes away and home to Stafford Regional Airport
- East Coast's primary North-South rail line bisects Stafford
- HOT Lanes (High Occupancy/Toll lanes) on I-95 between Stafford and Washington DC opened in 2014

Tax Profile (Adopted tax rates)

Real Property Tax Rate	1.019
Garrisonville Road	0.087
Warrenton Road Special Service District	0.000
Hidden Lake Special Service	0.421
Personal Property Tax Rates:	
• Motor Vehicles for the Disabled	0.10
• Boats, Watercraft, Recreational Vehicles, Camping Trailers, Business Property (not including vehicles)	0.001
• Merchant's Capital	5.49
• Machinery and Tools, and Motor Carrier Transportation	0.50
• Disabled Veteran, Volunteer Fire and Rescue, Aircraft	0.001
• All other Personal Property	6.61
Personal Property effective rate is based on assessed value, established at 40% of the estimated fair market value. The effective tax rate would be \$2.64 per \$100 of estimated fair market value for vehicles.	

Assessed Taxable Value of Real Property \$14.7 billion

Key Phone Numbers

Commissioner of the Revenue	658-4132
County Administrator's Office	658-8605
Department of Motor Vehicles	1-804-497-7100
Health Department	659-3101
Landfill - Administrative Office	658-4590
Landfill - Eskimo Hill Road	658-4592/7119
Landfill - Belman Road Recycling Ctr.	374-5086
Parks, Recreation and Community Facilities	658-4871
Community Development Service Center	658-8650
Planning	658-8668
Public Works	658-8650
Registrar	658-4000
Treasurer	658-8700
Utilities - Billing	658-8616
Utilities - Emergency	658-8695
Utilities - Emergency (After Hours)	658-4857

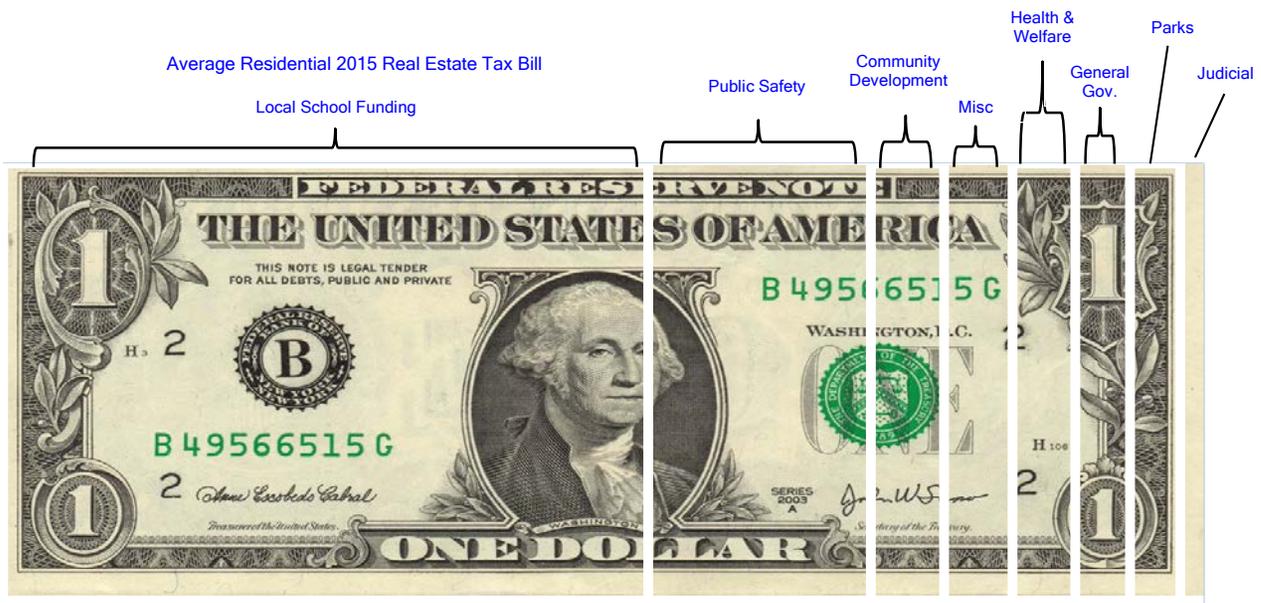
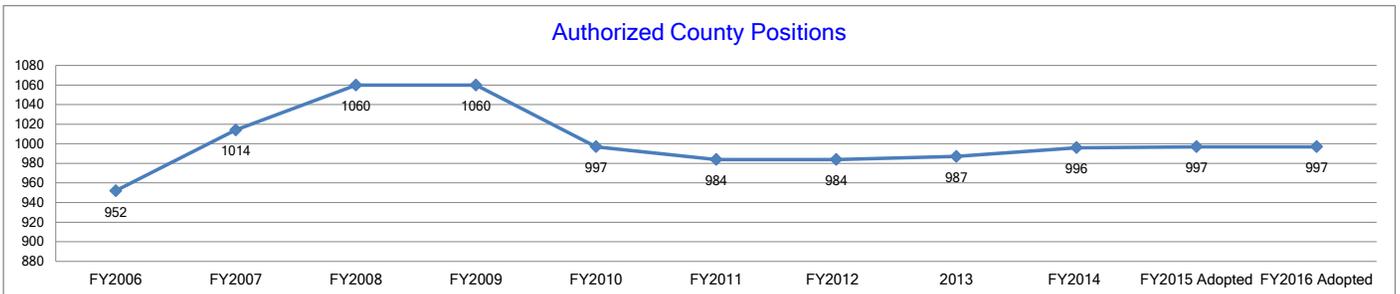
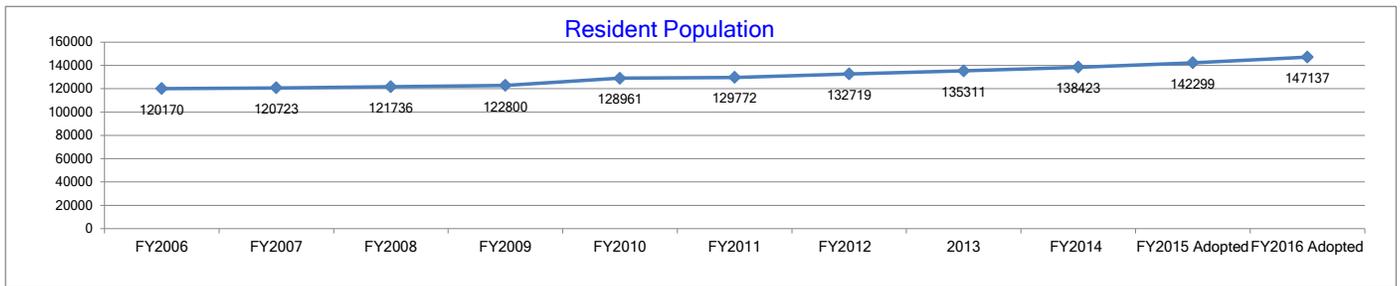
	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	2013	FY2014	FY2015 Adopted	FY2016 Adopted
Dollars (000)													
General Fund Revenues	\$162,400	\$181,608	\$199,124	\$215,148	\$232,348	\$237,902	\$238,872	\$247,028	\$249,558	\$256,235	\$264,973	\$262,740	\$265,535
Local School Funding	\$89,219	\$93,452	\$114,427	\$121,194	\$130,513	\$130,049	\$132,435	\$124,906	\$127,028	\$136,084	\$135,595	\$141,139	\$143,718
People													
Resident Population	114,513	117,674	120,170	120,723	121,736	122,800	128,961	129,772	132,719	135,311	138,423	142,299	147,137
Authorized County Positions ⁽¹⁾	780	840	952	1,014	1,060	1,060	997	984	984	987	997	998	1,010
School Positions ⁽²⁾	3,373	3,446	3,769	3,586	3,610	3,756	3,795	3,827	3,744	3,729	3,751	3,739	3,767
School Enrollment (ADM) ⁽³⁾	24,639	25,419	25,871	26,181	26,114	26,350	26,661	26,928	26,838	26,904	27,229	27,048	27,340
Assessed Value (000)													
Real Property ⁽⁴⁾	8,920,053	9,499,678	16,293,674	16,913,238	16,226,492	16,313,535	12,555,580	12,719,092	13,002,326	13,262,151	14,164,209	14,372,802	14,698,934
Tax Rates													
Real Property	1.14/.97	0.97	0.97/0.63	0.63/.0.70	0.70/.84	0.84	0.84/1.10	1.10/1.08	1.08/1.07	1.07	1.07/1.019	1.019	1.019
Personal Property	5.49	5.49	5.49	5.49	5.49	5.49/6.89	6.89	6.89	6.89	6.89	6.89	6.61	6.61
Personal Property Effective Rate	2.20	2.20	2.20	2.20	2.20	2.20/2.76	2.76	2.76	2.76	2.76	2.76	2.64	2.64

⁽¹⁾ Full-Time and Part-Time Positions

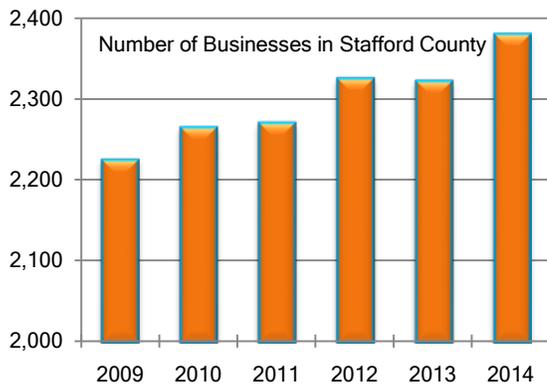
⁽²⁾ All School Funds positions are Full-Time Equivalent totals and rounding may apply

⁽³⁾ (ADM) Average Daily Membership

⁽⁴⁾ Calendar Year Value



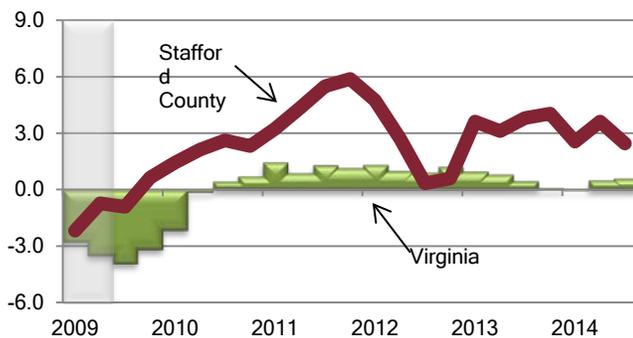
Business Growth



Note: The 2014 figure is a three quarter average ending with 2014 Q3. All other years represent a four quarter average.

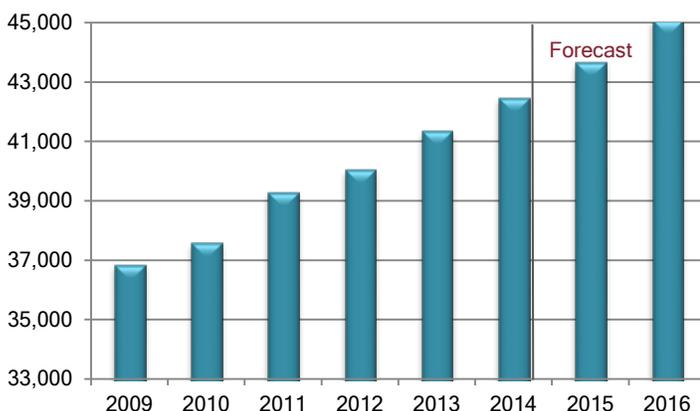
From 2009 to 2014, Stafford County averaged 1.4% annualized growth in its number of businesses. This growth was faster than the 0.8% pace of growth in Virginia over the same period. Due to the recession, the number of businesses in the county was little changed from 2008 to 2011, increasing from 2,256 to 2,272 over this period. The number of establishments in Stafford County stood at 2,381 in 2014. Over the year ending with the third quarter of 2014, the number of establishments in Stafford County increased 4.1%—over this period, Stafford County’s growth rate was 3rd highest among counties and independent cities in Virginia with more than 2,000 establishments.

At-Place Employment Percent Change, Year-Over-Year



From 2009 to 2014, Stafford County averaged 2.6% annualized job growth, the highest growth rate among the 134 counties and independent cities in Virginia. From the beginning of the recovery in the third quarter of 2009 to the third quarter of 2014, employment increased 15.5% in Stafford County compared with a 3.8% expansion statewide. As of the third quarter of 2014, employment in Stafford County expanded year-over-year for 20 consecutive quarters compared with 16 quarters of year-over-year growth statewide over the same period. (Note: shaded areas in the charts represent the periods of recession; the last recession began in December 2007 and ended in June 2009.)

Total Employment in Stafford County



Employment growth for 2015 and 2016 is forecast to remain healthy, despite Department of Defense budget cuts dampening growth in Northern Virginia. The number of jobs in Stafford County grew from 39,332 in 2013 to 40,462 in 2014. Employment is projected to climb 2.9% in Stafford County in 2015 and 3.4% in 2016, reaching 43,090 jobs. By comparison, the Northern Virginia metropolitan area is also expected to see job growth (+0.7% in 2015 and +1.2% in 2016), though not as fast. (Forecasts for Stafford County and Northern Virginia employment are developed by Chmura Economics & Analytics based upon economic indicator modeling.)

At Place Employment

Annualized Growth	2009 to 2014		2014 to 2024 (Projected)
	Stafford County	Virginia	Stafford County
Construction & Mining	1.0%	-1.3%	4.3%
Manufacturing	2.7%	-0.4%	2.2%
Wholesale Trade	-1.8%	-0.5%	2.9%
Retail Trade	4.7%	0.8%	3.0%
Transportation, Warehousing, & Utilities	10.8%	0.2%	2.7%
Information	0.6%	-2.6%	2.7%
Finance, Insurance, and Real Estate	0.3%	0.8%	2.5%
Professional & Business Services	1.2%	0.9%	4.3%
Education & Health	3.1%	1.2%	3.7%
Leisure	3.4%	1.5%	3.1%
Other Services	1.6%	0.8%	3.3%
Government	8.0%	0.6%	2.2%
Total Nonfarm Employment	2.9%	0.6%	3.2%

From 2009 to 2014, employment growth was stronger in Stafford County than the state in ten of the twelve major sectors. The high-wage professional and business services sector continues to expand, averaging 1.2% annualized growth over the last five years compared with 0.9% growth in Virginia. Stafford County's growth in this sector was particularly strong in two industries: management, scientific, and technical consulting services, in which employment grew from 429 to 760 for 12.1% annualized growth, 6th best among independent counties and cities in Virginia with at least 300 jobs in this industry; and other professional, scientific, and technical services, in which jobs grew from 288 to 366 for 4.9% annualized growth, 6th best in Virginia among localities with employment of at least 300 in this industry.

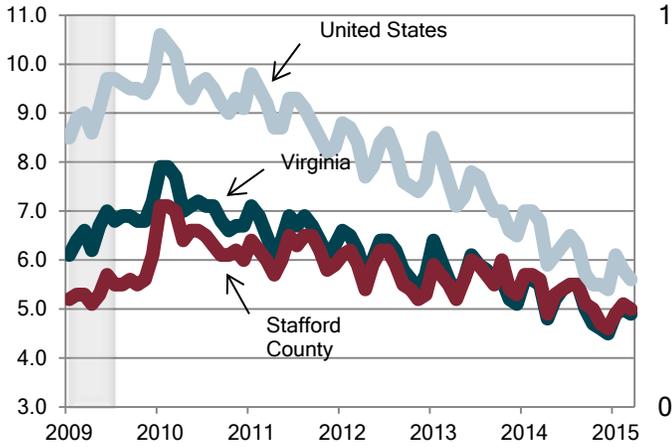
From 2009 to 2014, Stafford County added 5,410 jobs. The largest gain by sector was posted in government, which added 1,498 jobs; the government sector includes employees of federal, state, and local government agencies that administer, oversee, and manage public programs but does not include some government services which are classified within other industries including schools, hospitals, and public transportation. The next-largest gains occurred in education and health services (+1,228 jobs); retail trade (+987); leisure (+654); transportation, warehousing, and utilities (+545); and professional and business services (+244). From 2014 to 2024, employment in the county is projected to grow at an annualized rate of 3.2%. The professional and business services sector is expected to grow at an impressive 4.3% annualized rate, representing the addition of more than 2,100 high-paying jobs to Stafford County.

Some of Stafford's Major Employers

Company	Employment:
GEICO	4,000+
Federal Bureau of Investigation	2,000+
Wal-Mart Associates	800+
McLane Mid Atlantic Inc.	500+
Stafford Hospital Center	500+
Intuit	300+
Greencore	250+
Hilldrup Moving and Storage	200+
Manheim Fredericksburg Auto Auction	150+
ManTech	100+

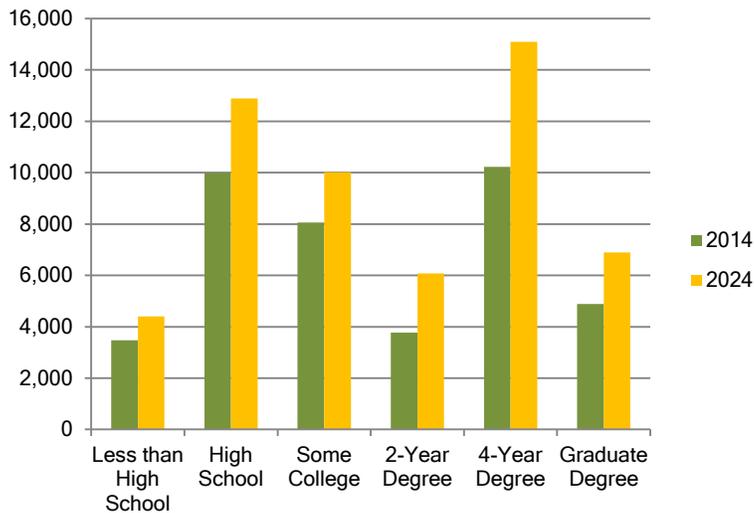
As of the third quarter of 2014, the largest private sector employer in Stafford County was still GEICO with more than 4,000 employees, accounting for nearly 10% of the county's employment. The Federal Bureau of Investigation employs over 2,000 in the county; other top employers in Stafford County include the distributor McLane Mid Atlantic and Stafford Hospital which each employ over 500 employees. High-tech firms such as Intuit, and ManTech are among other top employers in Stafford County. The high-technology industry generally creates jobs with wages that are much higher than average; employment in the industry is also expected to grow faster compared to non-high-tech industries.

Unemployment Rate



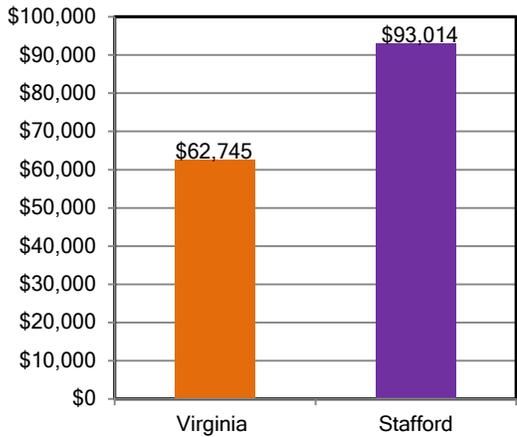
1 Stafford County has a vibrant workforce with a high labor force participation rate. As of March 2015, the unemployment rate (not seasonally adjusted) in Stafford County was 5.0%, lower than the unemployment rate in more than two-thirds of Virginia's 134 counties and independent cities and on par with the state's unemployment rate. The national unemployment rate stood 0.6 percentage points higher at 5.6%. Stafford County's unemployment rate peaked in February of 2010 at 7.1%, higher than it had been in the past two decades. Stafford County's six-month moving average of initial unemployment claims peaked in April 2009 and has trended downward since, dropping more than 40% by March 2015, an indicator of improvement in Stafford County's labor market.

Educated Workforce



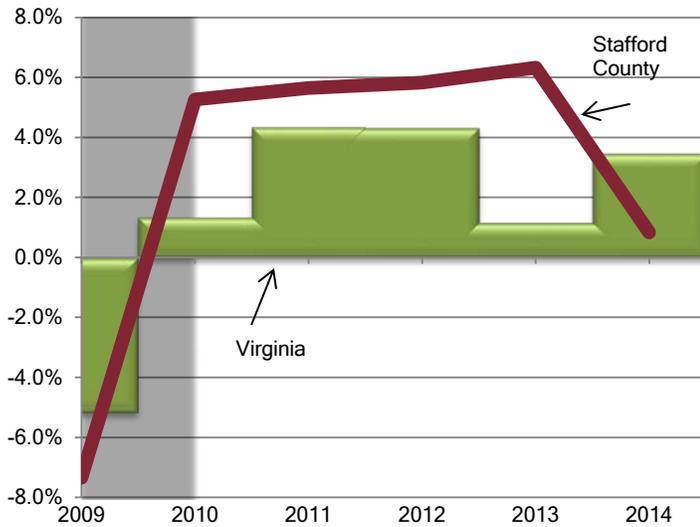
Stafford County's highly educated workforce comprises residents as well as commuters from outside the county. In 2014, an estimated 46.7% of Stafford County's at-place workers had a 2-year degree or higher—above-average in Virginia where 43.9% of workers have this level of education. Stafford County's workforce is projected to get even smarter. By 2024, the number of workers with a graduate degree is forecast to expand 41% in Stafford County. In addition, the number of workers with highest educational attainment of a 2-year degree and a 4-year degree is projected to grow 61% and 48%, respectively.

Median Household Income 2013



Median household income in Stafford County in 2013 was estimated at \$93,014 (Census Small Area Income and Poverty Estimates data), the 6th highest household income among Virginia's counties and independent cities. This compares to an average \$62,745 household income in Virginia. Wages earned at businesses in Stafford County have experienced tremendous growth, expanding an annualized average 4.3% from 2004 to 2014, the 2nd fastest growth rate among the state's counties and independent cities. Average annual wages earned by employees at establishments in Stafford County reached an estimated \$47,350 in the 3rd quarter of 2014.

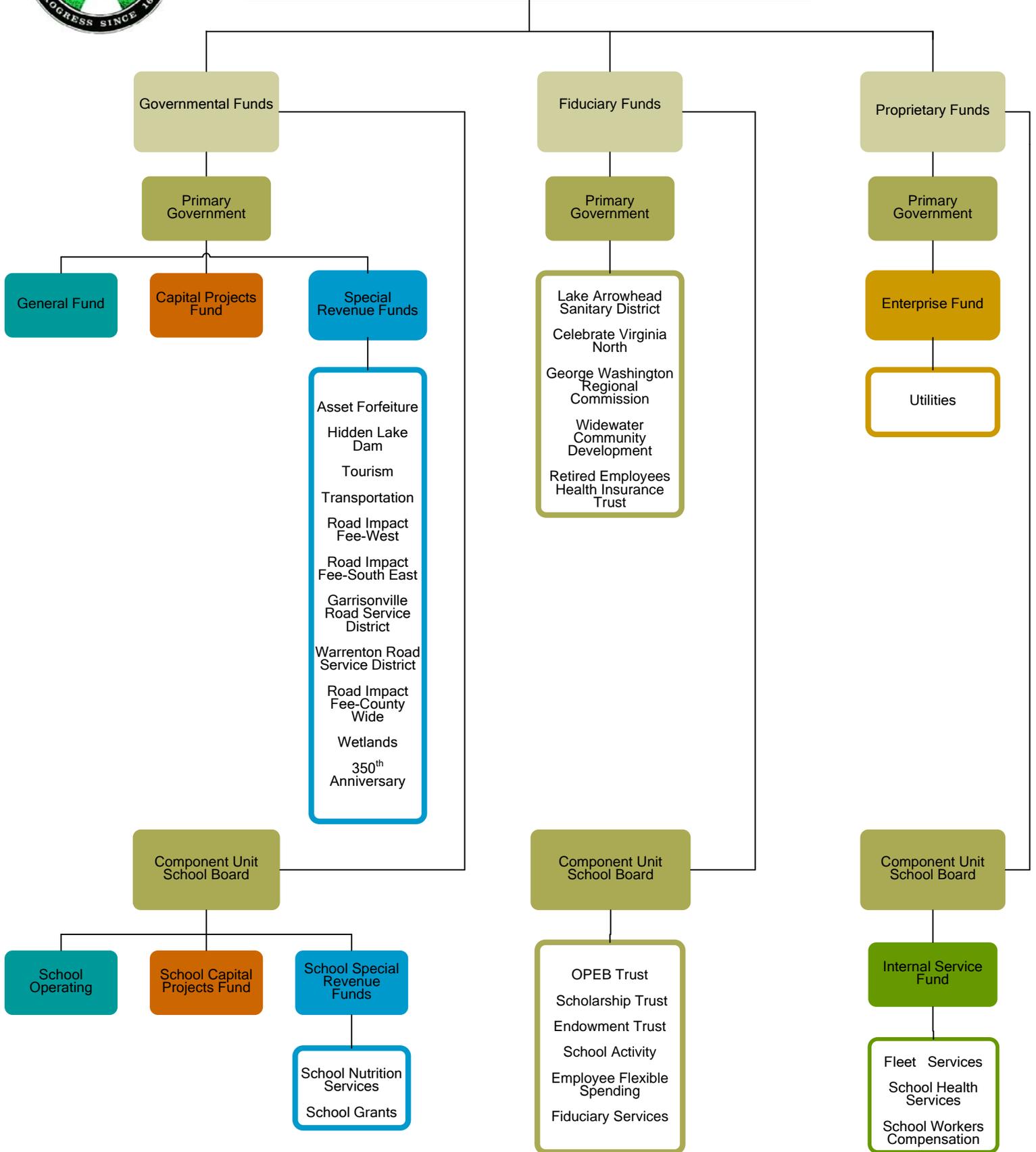
Growth in Annual Retail Sales



Annual retail sales grew 0.8% in Stafford County in 2014 while increasing in Virginia at a 3.5% pace; however, over the past ten years (2004 to 2014), retail sales averaged 3.3% annualized growth in Stafford County, much faster than the state (2.1%) and Northern Virginia metro area (2.2%). Stafford County ranks in the top fourth in annualized retail sales growth among the state's 134 counties and independent cities over the last five years. Retail sales in Stafford County are expected to expand at a healthy pace in both 2015 and 2016; because of the county's sizeable military population and large number of government workers and contractors, however, defense budget reductions may reduce the rate of retail sales growth. The housing downturn and slow building materials sales contributed to dampening retail sales in Stafford County during the recession. The six-month moving average of single-family building permits in Stafford County bottomed out in April 2009 and has since expanded 182% as of March 2014.



Stafford County Fund Structure



Fund Structure

Name & Type	Description
Asset Forfeiture Fund Non-major Governmental - Special Revenue Fund	Accounts for the revenues and expenditures associated with the County's drug enforcement activities and is used by the Commonwealth's Attorney and Sheriff Department to purchase drug enforcement supplies and equipment.
Fleet Services Fund Proprietary - Internal Service Fund	This fund accounts for accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Capital Improvements Fund Major Governmental - Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment.
General Fund Major Governmental - General Operating Fund	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
Hidden Lake Service District Non-major Governmental - Special Revenue Fund	The Hidden Lake Service District was established by Ordinance O06-06 in January, 2006. Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
School Construction Fund Major Governmental - Component Unit	This fund is used to account for financial resources to be used in the acquisition, construction and renovation of school sites and buildings and other major capital facilities.
School Grants Fund (Operating) Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the school operating fund grant revenues restricted/committed for specific purposes from outside sources.
School Health Services Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
School Nutrition Services Fund Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the revenues and expenditures associated with the school cafeterias for Stafford County Public Schools.
School Operating Component Unit Major Governmental	The School Operating Fund is Stafford County Public Schools primary fund for financial transactions. It is used to account for financial resources except those required to be accounted for in another fund. Basically, the operating fund accounts for the operations of the County's public school system.
School Workers' Compensation Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expense associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
Tourism Fund Non-major Governmental - Special Revenue Fund	Accounts for the 5% occupancy tax revenues and expenditures associated with promoting tourist venues in the County.
Transportation Fund Major Governmental - Special Revenue Fund	Accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects.
Utilities Fund Proprietary - Enterprise Fund	The Water and Sewer Fund is the only Enterprise Fund. This fund is used to account for water and wastewater operations and is financed and operated in a manner similar to private business enterprises.
350th Anniversary Fund Non-major Governmental - Special Revenue Fund	Accounts for revenue and expenditures related to the County's 350th Anniversary celebration.
Wetlands Fund Non-major Governmental - Special Revenue Fund	Accounts for wetlands mitigation fees and associated disbursements.
Road Impact Fee South East Fund Non-major Governmental - Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
Road Impact Fee County-Wide Fund Non-major Governmental - Special Revenue Fund	Adopted ordinance O13-15 on May 21, 2013 authorizes a impact fee effective May 21, 2014 from new development of all land contained in the designated impact fee service area in Stafford County to generate revenue to fund or recover the costs of reasonable road improvements benefitting new development.
Garrisonville Road Service District Fund Non-major Governmental - Special Revenue Fund	The Garrisonville Road Service District was established by Ordinance O07-55 in July, 2007, to fund road improvements within the District, primarily to Garrisonville Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the district.
Warrenton Road Service District Fund Non-major Governmental - Special Revenue Fund	The Warrenton Road Service District was established by Ordinance O07-56 in July, 2007, to fund road improvements within the District, primarily to Warrenton Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the District.

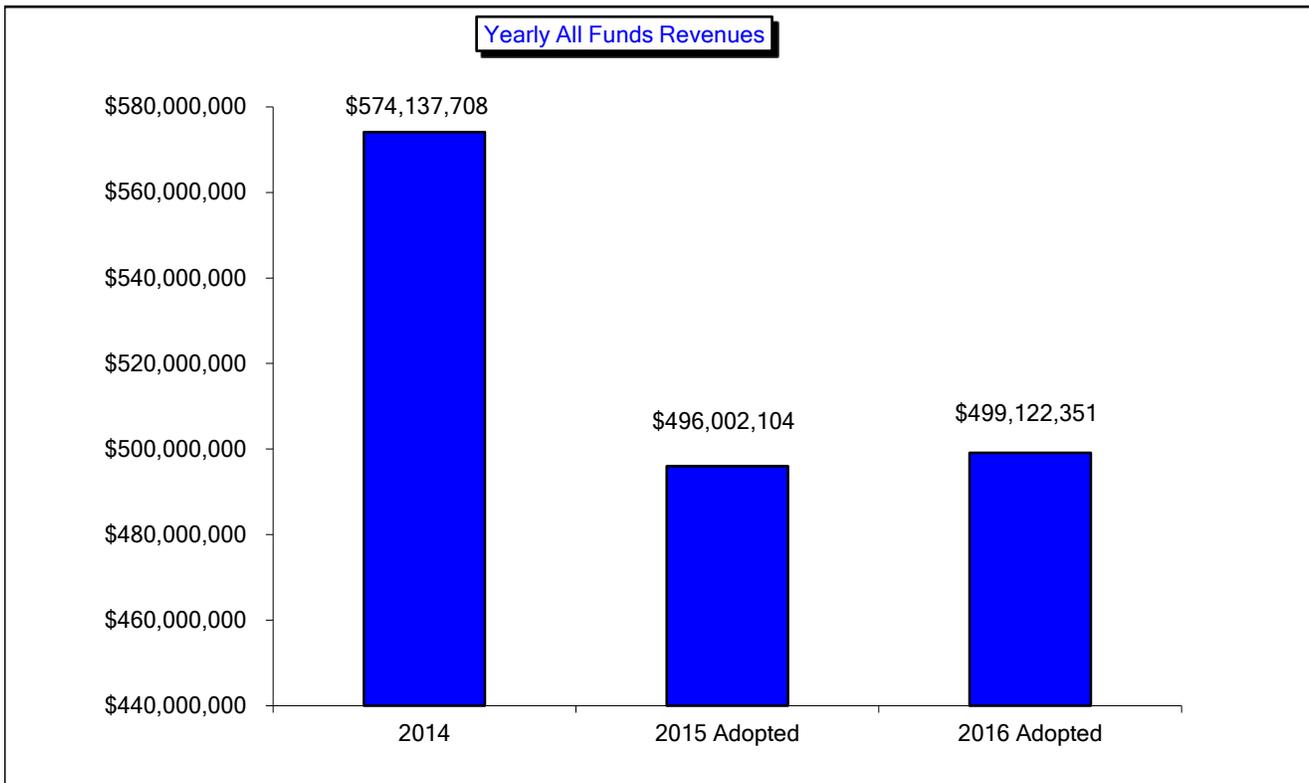
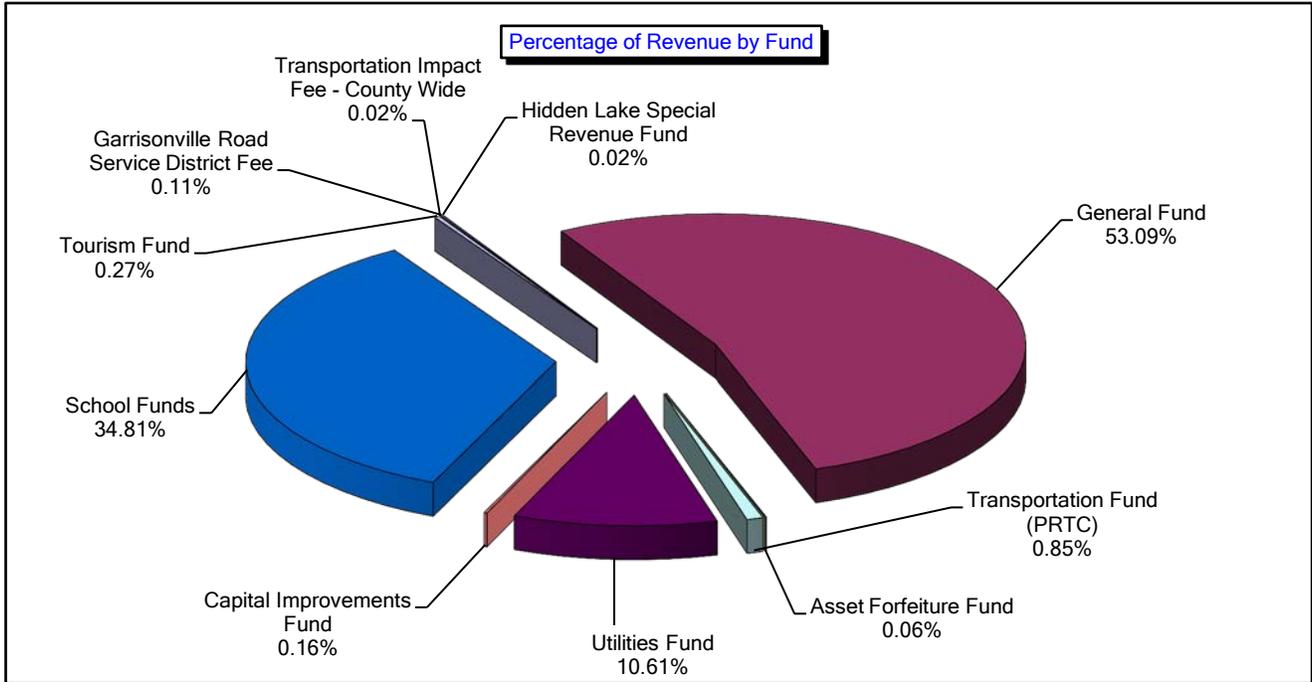
Note:
Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The County does not adopt a budget for these funds.

All Funds Schedule Revenue

Stafford County FY16 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2014 Actual	FY2015 Adopted Budget	FY2016 Adopted	Changes '15 to '16	
General Fund					
Property Taxes	\$195,042,829	\$198,144,436	\$200,900,736	\$2,756,300	1.4%
Other Local Taxes	32,234,707	34,272,500	34,975,292	702,792	2.1%
State & Federal	14,124,885	14,668,200	14,843,785	175,585	1.2%
Other Revenue	22,657,461	14,213,572	13,811,071	(402,501)	-2.8%
Prior Year Fund Balance	0	349,000	0	(349,000)	-100.0%
Use of Money & Property	387,402	552,200	464,001	(88,199)	-16.0%
Total	\$264,447,284	\$262,199,908	\$264,994,885	\$2,794,977	1.1%
Transportation Fund (PRTC)					
2% Fuels Tax	\$4,946,890	\$5,182,849	\$3,554,926	(\$1,627,923)	-31.4%
State Recordation Road/Schools	851,060	693,000	693,000	0	0.0%
State & Federal	1,616,940	3,819,124	0	(3,819,124)	-100.0%
Prior Year Fund Balance	2,172,836	0	0	0	0.0%
Miscellaneous	20,028	2,000	5,000	3,000	150.0%
Total	\$9,607,754	\$9,696,973	\$4,252,926	(\$5,444,047)	-56.1%
Asset Forfeiture Fund					
Drug Seizure	\$566,565	\$0	\$0	\$0	0.0%
Prior Year Fund Balance	0	300,000	300,000	0	0.0%
Total	\$566,565	\$300,000	\$300,000	\$0	0.0%
Tourism Fund					
3% Transit Occupancy Tax	\$786,059	\$750,000	\$810,000	\$60,000	8.0%
2% Transit Occupancy Tax	524,634	500,000	540,000	40,000	8.0%
Other Revenue	3,363	0	0	0	0.0%
Total	\$1,314,056	\$1,250,000	\$1,350,000	\$100,000	8.0%
Hidden Lake Special Revenue Fund	Total	\$115,799	\$105,449	\$31	0.0%
350th Anniversary Fund	Total	\$407,679	\$0	\$0	0.0%
Wetlands Fund	Total	\$548	\$0	\$0	0.0%
Road Impact Fee - West Fund	Total	\$172,547	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total	\$0	\$60,000	\$40,000	66.7%
Road Impact Fee - South East Fund	Total	\$100,000	\$0	\$0	0.0%
Garrisonville Road Service District Fee					
Property Taxes	\$530,862	\$530,000	\$530,000	\$0	0.0%
Interest	10,731	0	0	0	0.0%
Prior Year Fund Balance	41,483	0	0	0	0.0%
State Revenue	242,392	0	0	0	0.0%
Total	\$825,468	\$530,000	\$530,000	\$0	0.0%
Warrenton Road Service District Fee					
Property Taxes	\$11,987	\$0	\$0	\$0	0.0%
Interest	2,678	0	0	0	0.0%
Total	\$14,665	\$0	\$0	\$0	0.0%
Capital Improvements Fund					
VPSA Bonds	\$30,973,208	\$0	\$0	\$0	0.0%
Bond Proceeds	3,631,837	0	0	0	0.0%
Purchase Development Rights	376,487	0	0	0	0.0%
Interest	19,094	20,000	20,000	0	0.0%
Prior Year Fund Balance	6,507,317	717,320	777,292	59,972	8.4%
Total	\$41,507,943	\$737,320	\$797,292	\$59,972	8.1%
Utilities Fund					
Water & Sewer Fees	\$26,160,971	\$28,884,000	\$30,887,080	\$2,003,080	6.9%
Availability/ Pro Rata Fees	12,391,971	8,658,000	9,202,500	544,500	6.3%
Other Charges and Fees	1,271,040	1,108,000	1,072,100	(35,900)	-3.2%
Prior Year Fund Balance	4,014,953	0	117,634	117,634	0.0%
Revenue Bond Proceeds	17,240,766	12,131,000	11,528,821	(602,179)	-5.0%
Use of Money/Property	327,112	106,000	136,000	30,000	28.3%
Total	\$61,406,813	\$50,887,000	\$52,944,135	\$2,057,135	4.0%
School Funds					
State and Federal	\$151,380,856	\$156,107,744	\$158,382,622	\$2,274,878	1.5%
Use of Money/Property	46,322	18,480	18,480	0	0.0%
Bond Proceeds	30,973,208	0	0	0	0.0%
Prior Year Fund Balance	1,108,289	0	1,150,000	1,150,000	0.0%
User Fees	6,596,018	7,377,701	7,297,850	(79,851)	-1.1%
Other Revenue	3,545,894	6,731,529	6,898,681	167,152	2.5%
Total	\$193,650,587	\$170,235,454	\$173,747,633	\$3,512,179	2.1%
Total Revenues - All Funds	\$574,137,708	\$496,002,104	\$499,122,351	\$3,120,247	0.6%



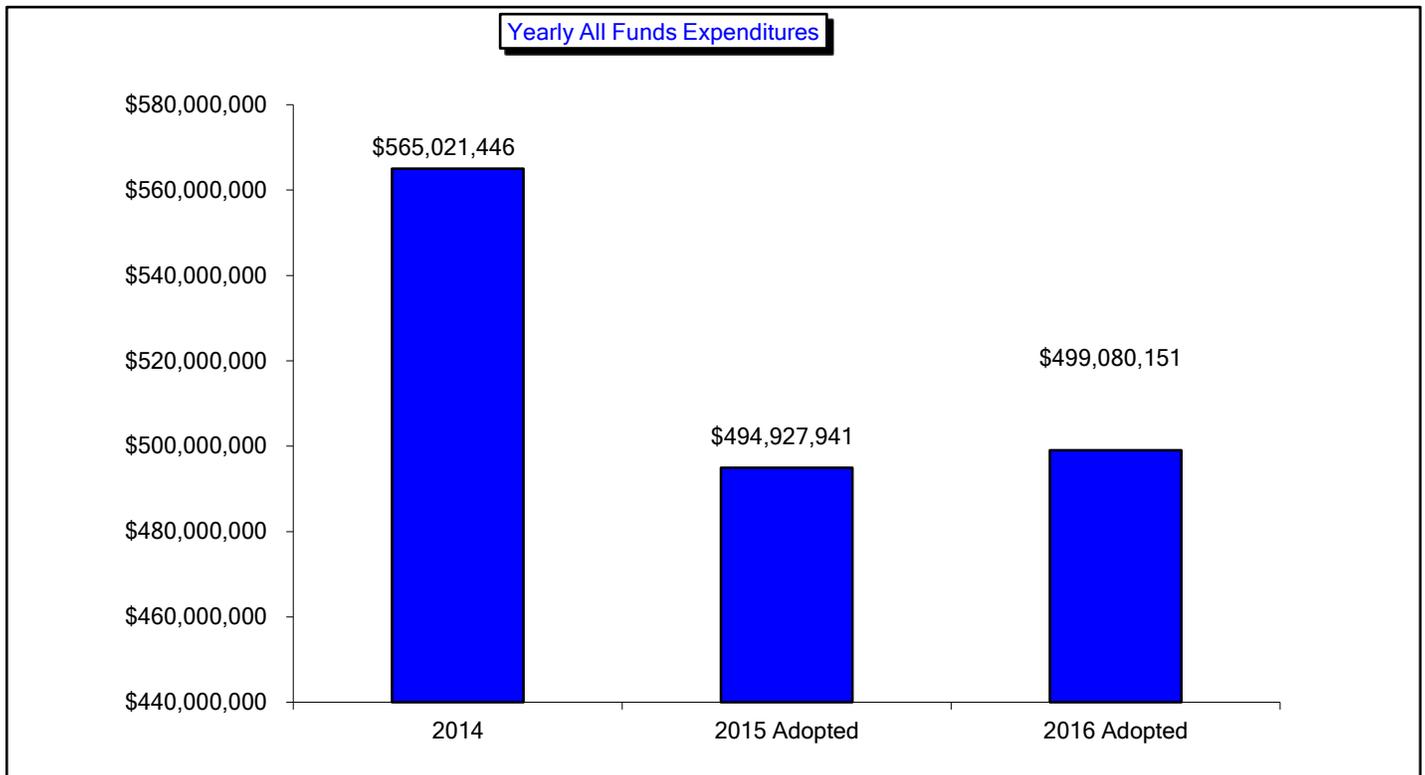
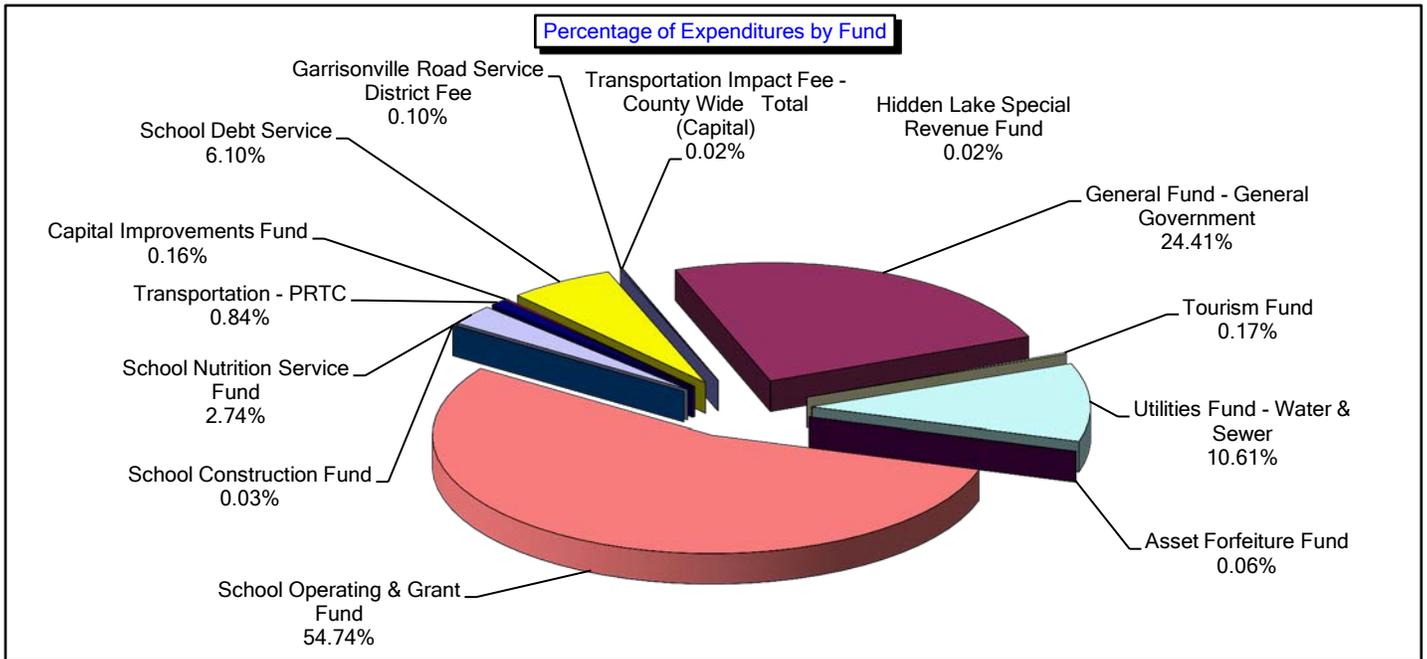
All Funds Schedule Expenditures

Stafford County FY16 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

Expenditure Plan		FY2014 Actual	FY2015 Adopted Budget	FY2016 Adopted	Changes '15 to '16	
General Fund - General Government						
Personnel		\$60,542,090	\$61,964,130	\$63,141,726	\$1,177,596	1.9%
Operating		40,750,207	44,008,592	42,470,395	(1,538,197)	-3.5%
Capital		4,093,676	3,337,080	3,715,738	378,658	11.3%
Debt Service		10,301,001	12,291,100	12,488,770	197,670	1.6%
Total		\$115,686,974	\$121,600,902	\$121,816,629	\$215,727	0.2%
Transportation - PRTC						
Operating		3,190,818	3,289,114	3,789,247	500,133	15.2%
Capital		8,266,994	5,831,779	423,679	(5,408,100)	-92.7%
Total		\$11,457,812	\$9,120,893	\$4,212,926	(\$4,907,967)	-53.8%
Asset Forfeiture Fund						
Operating		\$295,815	\$300,000	\$300,000	\$0	0.0%
Capital		185,614	0	0	0	0.0%
Total		\$481,429	\$300,000	\$300,000	\$0	0.0%
Tourism Fund						
Operating		\$567,463	\$535,220	\$624,183	\$88,963	16.6%
Personnel		163,162	173,660	184,697	11,037	6.4%
Tourism Programs		41,120	41,120	41,120	0	0.0%
Capital		0	0	0	0	0.0%
Total		\$771,745	\$750,000	\$850,000	\$100,000	13.3%
Hidden Lake Special Revenue Fund						
Personnel		\$5,998	\$2,790	\$2,861	\$71	2.5%
Operating		44,206	41,713	38,081	(3,632)	-8.7%
Debt Service		62,006	60,946	64,538	3,592	5.9%
Total		\$112,210	\$105,449	\$105,480	\$31	0.0%
350th Anniversary Fund	Total (Operating)	\$407,679	\$0	\$0	\$0	0.0%
Road Impact Fee - West Fund	Total (Capital)	\$45,304	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total (Capital)	\$0	\$60,000	\$100,000	\$40,000	66.7%
Road Impact Fee - South East Fund	Total (Capital)	\$100,000	\$0	\$0	\$0	0.0%
Garrisonville Road Service District Fee						
Debt Service		\$123,252	\$496,900	\$487,800	(\$9,100)	-1.8%
Capital		702,216	0	0	0	0.0%
Total		\$825,468	\$496,900	\$487,800	(\$9,100)	-1.8%
Warrenton Road Service District Fee						
	Total (Capital)	\$21,900	\$0	\$0	\$0	0.0%
Capital Improvements Fund						
Personnel		\$460,446	\$723,910	\$783,882	\$59,972	8.3%
Operating		26,967	13,410	13,410	0	0.0%
Capital		48,322,631	0	0	0	0.0%
Total		\$48,810,044	\$737,320	\$797,292	\$59,972	8.1%
Utilities Fund - Water & Sewer						
Operating		\$11,726,797	\$17,780,144	\$15,939,483	(\$1,840,661)	-10.4%
Capital		31,977,657	14,045,000	17,879,950	3,834,950	27.3%
Personnel		11,430,007	11,157,873	11,568,488	410,615	3.7%
Debt Service		6,272,352	7,399,000	7,556,214	157,214	2.1%
Total		\$61,406,813	\$50,382,017	\$52,944,135	\$2,562,118	5.1%
School Operating & Grant Fund						
Personnel		\$215,011,027	\$225,583,827	\$228,442,397	\$2,858,570	1.3%
Operating		36,083,411	41,045,798	42,049,655	1,003,857	2.4%
Capital		5,276,791	1,267,385	1,894,700	627,315	49.5%
Debt Service		475,167	461,909	832,858	370,949	80.3%
Total		\$256,846,396	\$268,358,919	\$273,219,610	\$4,860,691	1.8%
School Debt Service						
Total		\$24,712,817	\$29,191,550	\$30,463,428	\$1,271,878	4.4%
School Construction Fund						
Personnel		\$315,648	\$128,480	\$128,480	\$0	0.0%
Operating		2,408,420	0	0	0	0.0%
Capital		28,861,818	0	0	0	0.0%
Total		\$31,585,886	\$128,480	\$128,480	\$0	0.0%
School Nutrition Service Fund						
Personnel		\$5,395,282	\$6,287,747	\$6,178,187	(\$109,560)	-1.7%
Operating		6,353,687	7,328,264	7,297,184	(31,080)	-0.4%
Capital		0	79,500	179,000	99,500	125.2%
Total		\$11,748,969	\$13,695,511	\$13,654,371	(\$41,140)	-0.3%
Total Expenditures - All Funds		\$565,021,446	\$494,927,941	\$499,080,151	\$4,152,210	0.8%

All Funds Expenditure Graphs

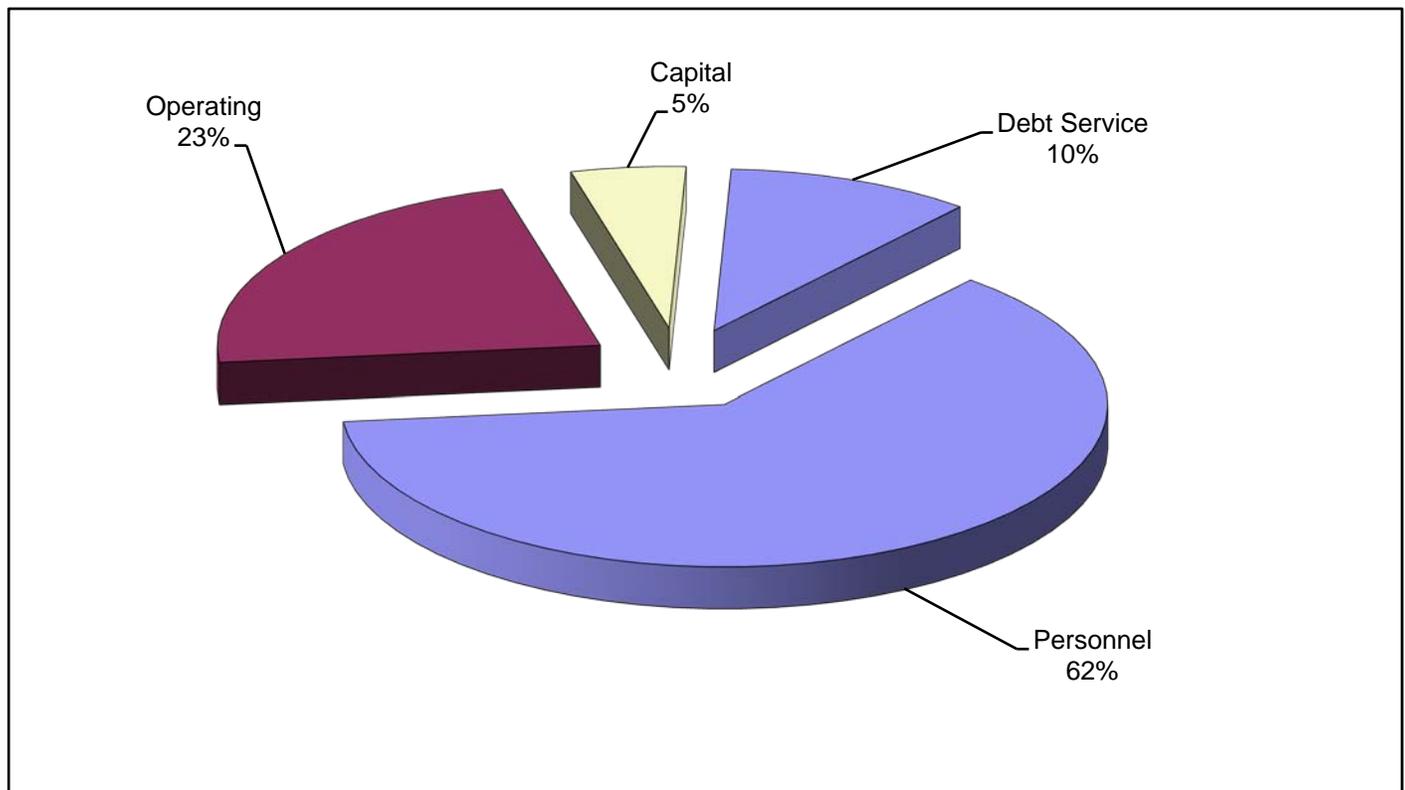


Summary Of All Funds By Major Expense

Stafford County FY16 Adopted Budget

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

	FY2014 Actual	FY2015 Adopted Budget	Adopted Budget	FY2016 Changes '15 to '16	
Personnel	\$293,323,660	\$306,022,417	\$310,430,718	\$4,408,301	1.44%
Operating	101,896,590	114,383,375	112,562,758	(1,820,617)	-1.59%
Capital	127,854,601	24,620,744	24,193,067	(427,677)	-1.74%
Debt Service	41,946,595	49,901,405	51,893,608	1,992,203	3.99%
Total Expenditures	\$565,021,446	\$494,927,941	\$499,080,151	\$4,152,210	0.84%



All Fund Types

Stafford County FY16 Adopted Budget

Governmental Funds				Proprietary Funds	Total
General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	2016 Adopted Budget

Revenues

Property Taxes	\$200,900,736		\$635,400		\$201,536,136
Other Local Taxes	34,975,292				34,975,292
State & Federal	14,843,785		693,000	158,382,622	173,919,407
Other Revenue	13,811,071		100,000	6,898,681	20,809,752
Use of Money & Property	464,001	20,000	5,080	18,480	643,561
Bond Proceeds				11,528,821	11,528,821
2% Fuel Tax			3,554,926		3,554,926
5% Transit Occupancy Tax			1,350,000		1,350,000
Water & Sewer Fees				41,161,680	41,161,680
User Fees				7,297,850	7,297,850
Prior Year Fund Balance		777,292	300,000	1,150,000	2,344,926
Total	\$264,994,885	\$797,292	\$6,638,406	\$173,747,633	\$52,944,135
					\$499,122,351

Expenditures

General Government Administration	\$11,927,313				\$11,927,313
Judicial Administration	5,178,657				5,178,657
Public Safety	48,913,782				48,913,782
Health and Welfare	13,468,300				13,468,300
Parks and Recreation	11,154,897				11,154,897
Community Development	16,061,322				16,061,322
Debt Service	42,952,198			7,556,214	50,508,412
Non-Departmental	2,623,588				2,623,588
Transportation			4,800,726		4,800,726
Asset Forfeiture			300,000		300,000
Tourism			850,000		850,000
Hidden Lake Special Revenue Fund			105,480		105,480
Water & Sewer				45,387,921	45,387,921
School Operating & Grant				273,219,610	273,219,610
Capital Projects		797,292		128,480	925,772
Food Service				13,654,371	13,654,371
Total	\$152,280,057	\$797,292	\$6,056,206	\$287,002,461	\$52,944,135
					\$499,080,151

Other Financing Sources (Uses)

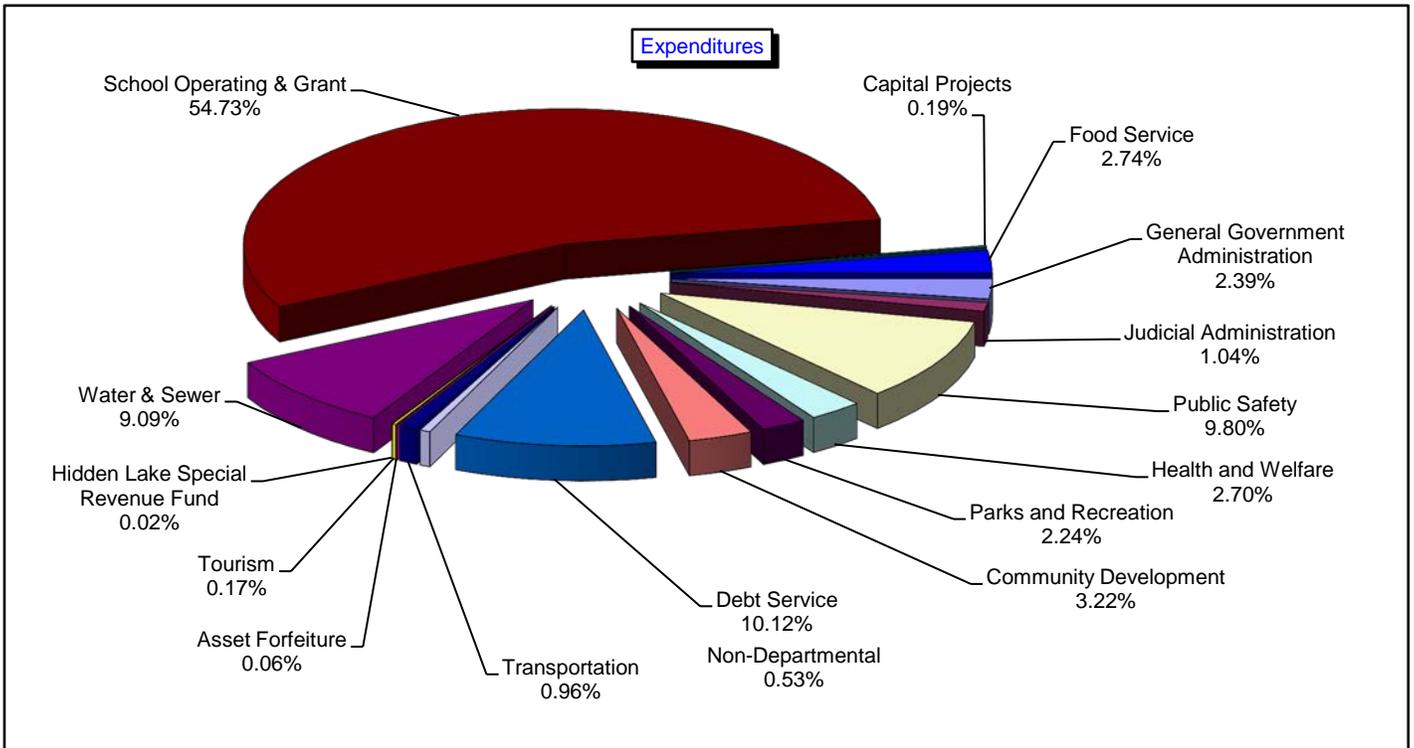
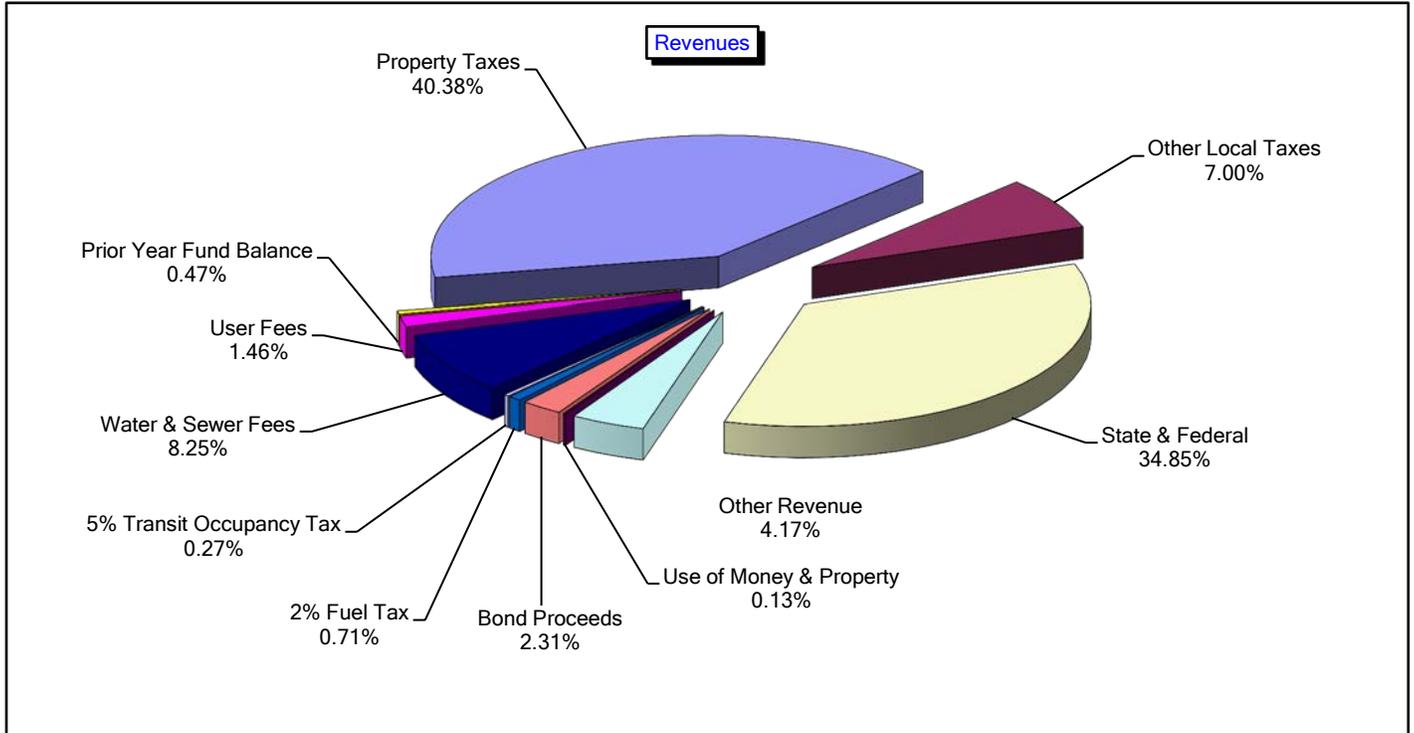
Operating Transfers In	\$540,000			\$113,254,828	\$113,794,828
Operating Transfers Out	(113,254,828)		(540,000)		(113,794,828)
Total Other Financing Sources (Uses)	(\$112,714,828)	\$0	(\$540,000)	\$113,254,828	\$0

Fund Balance, Beginning of Year \$61,622,671 \$10,759,234 \$29,625,551 \$44,084,932 \$33,801,816 \$179,894,204

Fund Balance, end of Year \$61,622,671 \$9,981,942 \$29,367,751 \$42,934,932 \$33,684,182 \$177,591,478

All Fund Types Graphed

The graphs below present the FY2016 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.





Chatham Manor

Few houses in America have witnessed as many important events and hosted as many famous people as Chatham. Built between the years 1768 and 1771 by William Fitzhugh, this grand Georgian-style house overlooking the Rappahannock River was for many years the center of a large, thriving plantation.

HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at www.tourstaffordva.com or call (540) 658-8681.

TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.



Stafford's 350th Anniversary

Stafford celebrated its 350th Anniversary in 2014. Five signature events were held along with many other programs. Several permanent fixtures emerged from the celebration: a one-of-a-kind amphitheater known as Celebration Stage at Pratt Park; an African-American History Wall at the Rowser Building, also known as the former Stafford Training School; a 350th Anniversary Memorial Brick Garden on the grounds of Rowser; and a movie spanning Stafford's history. More than 40,000 citizens and visitors attended the five signature events and the movie debut. Thousands of others participated in additional programs throughout the "party of the centuries."



Economic Development

The Board of Supervisors adopted the Economic Development 10-Point Plan in early 2010 to lay out steps for implementing the Board's mission of making Stafford a more desirable and business-friendly community through jobs for our citizens, a world-class school system, modern public safety services and abundant parks and recreation amenities. Accomplishments include the growth of jobs in Stafford County to more than 40,000, and Stafford being named first in Virginia for job growth. The Tech Park Initiative Strategic Plan was completed as well as the Economic Development Strategic Plan, which was advanced as an amendment to the Comprehensive Plan.



Retail Attraction Study

Stafford is fully pursuing the recommendations of its recent comprehensive retail attraction study to help increase and enhance retail growth opportunities in the county. In 2014, Stafford County representatives met with more than 70 retailers and welcomed Chipotle, the Verizon Smart Store, Dunkin' Donuts, Sonic, Wawa, Walgreens and other businesses to the county. Aquia Town Center is being revitalized, with a new owner - Mosaic. They plan a \$40 million investment and 160,000 square feet of commercial space.



Data Center Attraction

Staff worked to match the needs of data center end users to sites in Stafford that are appropriate for data center development. As a result, seven properties have been identified in Stafford that meet the power, fiber, water and sewer capacities necessary for the type of high-technology development that helps diversify opportunities for employment in the county. In November 2014, Dominion Virginia Power certified Stafford's first data center site, which means the site is shovel-ready for a center to locate there. The site is expected to attract businesses that house computer systems and associated components, such as telecommunications and digital storage systems.



Connection to Dark Fiber

Dark fiber was added to Stafford's offerings in 2014 when SummitIG completed the 170-mile dark fiber network making I-95 the "Cyber Highway" delivering the fastest, most direct route between Richmond and Northern Virginia. This fiber will serve the future demand of large enterprises, military, government agencies and academic institutions.



Bond Rating Upgrade

Stafford County's strong financial management, conservative budgeting, and financial flexibility has led Moody's Investors Service to upgrade the County's bond rating to Aa1 from Aa2. This upgrade comes just two years after Moody's upgraded Stafford's outlook from stable to positive in 2013. Fitch Ratings affirmed Stafford's AA+ bond rating in June 2015.



Job Growth

From 2009 to 2014, Stafford averaged 2.6% annualized job growth, the highest growth rate among the 134 counties and independent cities in Virginia. From the beginning of the recovery in the third quarter of 2009 to the third quarter of 2014, employment increased 15.5% in Stafford compared with a 3.8% expansion statewide. As of the third quarter of 2014, employment in Stafford expanded year-over-year for 20 consecutive quarters compared with 16 quarters of year-over-year growth statewide over the same period.



Lake Mooney Reservoir

Construction on the massive Lake Mooney Reservoir and water treatment facility is complete. The Board of Supervisors named the reservoir after Deputy Jason Mooney, a Stafford deputy who died tragically in an accident on I-95 after responding to an emergency call in 2007. The reservoir is filling and will eventually hold approximately 5.54 billion gallons of water, greatly increasing the amount of water in reserve. The reservoir will ensure Stafford can meet the water needs of its business and private homeowners for years to come.



Parks

2014 was a big year for parks in Stafford. Curtis Park's first renovation in 30 years was debuted to the public for the summer season. Stafford opened Chichester Park, a five-diamond field complex adjacent to Stafford High School, in the fall. Construction continues on Embrey Mill Park, with a completion date scheduled for early 2016. Embrey Mill will be home to a rectangular field complex and the Jeff Rouse Swim and Sport Center, featuring an indoor 50 meter x 25 yard competition pool. Aquia Landing was named one of four best restored beaches nationally. The bath house/concession stand was renovated to accommodate the many reunions, weddings and events hosted there. Structures were renovated at other parks, including the Smith Lake concession stand and the St. Clair Brooks Park bathrooms. A dog park also opened at Duff McDuff Green Park.



Schools

A newly renovated Grafton Village Elementary School opened at the start of the 2014 - 2015 school year. The new Stafford High School is scheduled to open at the beginning of the 2015-2016 school year. Colonial Forge, Mountain View and North Stafford High Schools all have construction additions scheduled over the next two years. Stafford fully funded the School Board's Capital Improvement Plan and funded raises for Stafford County Government and Stafford County Public Schools. Stafford County Government enhanced its partnership with Stafford County Public Schools through improved communication, combined leadership development training and ongoing collaboration.

Transportation



The big news for 2014 was the opening of the I-95 Express Lanes, which help to ease the commutes north and south. Stafford and VDOT worked together to more than double the number of parking spaces available at the Staffordboro Park and Ride, bringing the total to 1,850. Currently, there are safety improvement projects underway on Truslow Road and Mountain View Road, with another one in design for Poplar Road. The Falmouth Intersection improvement project is in full swing and is scheduled to be finished in the fall of 2015. Garrisonville Road is gaining turn lane improvements at Onville Road as well as Route 1. Designs are underway to widen Garrisonville Road. Work continues on the Route 17 Widening Project and plans are being made to renovate the Ferry Farm/Route 3 intersection. Designs are in the works for improving Enon Road and access to Stafford High School.

Belmont-Ferry Farm Trail



The Belmont-Ferry Farm Trail is part of a larger trail system that will connect Stafford's parks and historical resources along the Rappahannock River with those of Fredericksburg, forming the "Heritage Loop." Work is currently proceeding on the design phase of Section 4 of the Belmont-Ferry Farm Trail, the part of the trail running from Pratt Park along the Rappahannock River towards Ferry Farm. Sections 1, 2, 3 and 5 of this new walking, biking and running trail have been completed. The trail has proved to be a very popular addition to the park system.

Public Safety



The Sheriff's Office and Fire and Rescue worked together to complete a public safety staffing plan last year, designed to detail how many personnel are needed to meet the emergency needs of Stafford's citizens. Officials are using those results to better utilize resources to serve citizens. Fire and Rescue performed an Advanced Life Support Pilot Project to see how they could shift units to different stations to improve staffing and response times. Their efforts won a national award from the National Association of Counties. Stafford received the Heart Safe Community Award from the International Association of Fire Chiefs for creative approaches in managing and treating Acute Coronary Syndrome and Sudden Cardiac Arrest. Stafford County was designated Virginia's first Heart Safe Community by the Virginia Office of Emergency Medical Services.

Master Redevelopment Plan



The Board of Supervisors adopted the Master Redevelopment Plan in 2011. The Plan, approved as an economic development element of the County's Comprehensive Plan, identifies four key areas - Boswell's Corner, Courthouse, Falmouth Village, the Southern Gateway - that offer unique opportunities for development. The County supports the redevelopment efforts through greater flexibility and quicker approval times for projects locating in the designated areas. Since its adoption, implementation of the plan's recommendations has progressed with major infrastructure projects: the improvements to US 1 at Boswell's Corner; the I-95 Express Lanes project; the Falmouth intersection improvements; and the US 17 widening project. The area around Stafford Courthouse and the Government Center was renovated as a precursor to future plans to redevelop the whole courthouse area when the new Stafford Courthouse/I-95 interchange is built.

The Environment



Stafford's water and wastewater facilities met all permit limits. As a result, the Aquia Wastewater Treatment Facility won a gold award from the National Association of Clean Water Agencies. The Little Falls Run facility won a Platinum Award for meeting all requirements for 11 years in a row. The Rappahannock Regional Landfill achieved full environmental compliance and E3 status (Environmental Exemplary Enterprise) with the Virginia Environmental Excellence Program by demonstrating strong environmental standards, programs and compliance.

Service Excellence



Stafford continued to enhance organizational development programs for employees through ongoing customer service, leadership development and special supervisor/manager training. The County continued streamlining the permit process and enhanced customer service through the upgrade of Hansen software, digital submittals of new residential permits and web-based inspection scheduling and permit status updates. Human Services also created a web-based platform for families who are seeking services.

Land Use



Stafford facilitated a successful Proffer Amendment for 180 acres of commercial land at Centreport Parkway. A transfer of development rights program was established to aid in encouraging developments in more dense areas while preserving open spaces.

Telecommunications

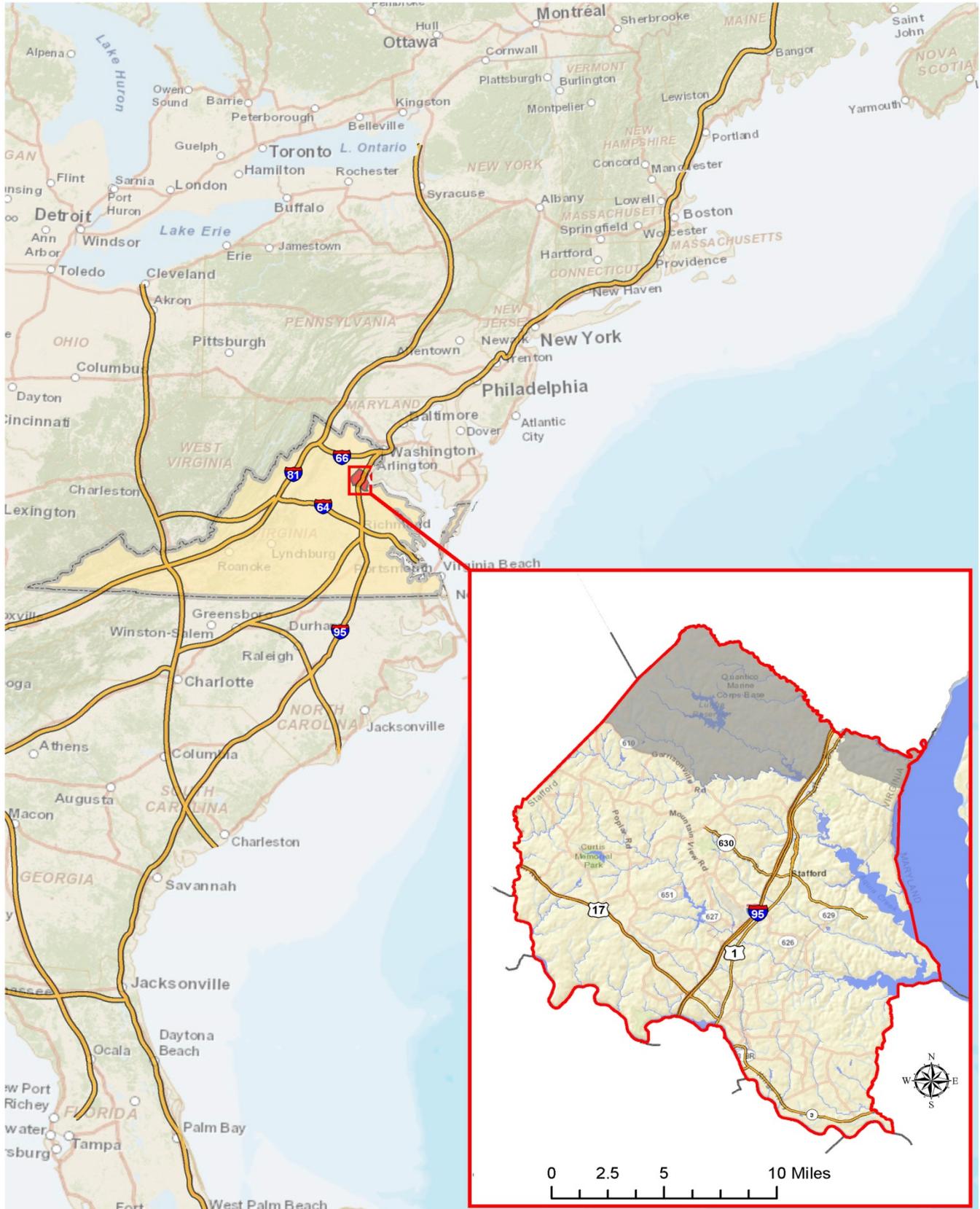


The Board of Supervisors approved a marketing agreement for telecommunication facilities on County property and negotiated the agreement with a private vendor. Potential facilities could improve access to the internet for more rural areas by boosting cell signals.

Awards



Stafford County won two Achievement Awards from the National Association of Counties for Stafford's 350th Anniversary Celebration in 2014 and Fire and Rescue's Advanced Life Support Pilot Program. Stafford also received an award for "Best Maintained Dam, Publicly Owned - Hidden Lake Dam" from the Virginia Lakes and Watersheds Association for the Abel Lake Dam. Aquia Landing won a national award for "Best Restored Beach" from the American Shore and Beach Preservation Association.



Stafford County Facilities



BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 21st day of April, 2015:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary F. Snellings, Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Paul V. Milde III	Yes
Cord A. Sterling	Absent
Robert "Bob" Thomas, Jr.	Yes

On motion of Mr. Thomas, seconded by Mr. Milde, which carried by a vote of 6 to 0, the following was adopted:

A RESOLUTION TO ESTABLISH THE CALENDAR YEAR 2015
TAX RATES

WHEREAS, the Virginia Code requires that the Board establish an annual levy of certain taxes for each calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2015 tax rates was held on Tuesday, April 14th, 2015, at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, Virginia; and

WHEREAS, the Commissioner of the Revenue and the Treasurer require the timely establishment of tax levies to allow time for tax bills to be processed and received by the citizens;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 21st day of April, 2015, that the following tax rates be and they hereby are established for the calendar year beginning January 1, 2015:

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Real Estate (Section 58.1-3200, Code of Virginia (1950), as amended.)	1.019
Tangible Personal Property (Section 58.1-3500, Code of Virginia (1950), as amended. Includes all other classifications of personal property not specifically enumerated.)	6.61*
Boats or watercraft (Section 58.1-3506(A) (1.a), (1.b), (12), (28), (29), Code of Virginia (1950), as amended.)	.0001
Motor Vehicles Specially Equipped for the Disabled (Section 58.1-3506(A)(14), Code of Virginia (1950), as amended.)	.10
Personal Property Volunteer Fire & Rescue (Section 58.1-3506(A) (15), (16), Code of Virginia (1950), as amended.)	.0001
Camping trailers and recreational vehicles (Section 58.1-3506(A) (18), (30), Code of Virginia (1950), as amended.)	5.49
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the commissioner of the revenue or other assessing officer from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a person is blind if he meets the provisions of § 46.2-739 (Section 58.1-3506(A)(19), Code of Virginia (1950), as amended.)	.0001
Motor Carrier Transportation (Section 58.1-3506(A)(25), Code of Virginia (1950), as amended.)	.0001

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
All tangible personal property employed in a trade or business other than that described in Virginia Code § 58.1-3503(A)(1) through (A)(18), except for subdivision (A)(17) (Section 58.1-3506(A)(26), Code of Virginia (1950), as amended.)	5.49
Programmable computer equipment and peripherals employed in a trade or business (Section 58.1-3506(A)(27), Code of Virginia (1950), as amended.)	5.49
Personal Property Volunteer Sheriff's Deputy (Section 58.1-3506(A)(32), Code of Virginia (1950), as amended.)	.0001
Machinery and Tools (Section 58.1-3507, Code of Virginia (1950), as amended.)	.0001
Merchant's Capital (Section 58.1-3509, Code of Virginia (1950), as amended.)	.50
Mobile Homes (Section 58.1-3506, Code of Virginia (1950), as amended.)	1.019
Aircraft (Section 58.1-3506, Code of Virginia (1950), as amended.)	.0001
Garrisonville Road Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	.087
Warrenton Road Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	.000
Hidden Lake Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	.421
Hartlake Special Service District (Sections 15.2-2400 through 15.2-2403, Code of Virginia (1950), as amended.)	.00
Countywide Fire and Emergency Medical Services Tax District (Section 27-23.1, Code of Virginia (1950), as amended.)	.00

* The tax rate for personal property is based on the assessed value, which is established at forty percent (40%) of the estimated fair market value. The effective tax rate would be stated as \$2.64 per \$100 of the estimated fair market value.

In 2004, the General Assembly capped the amount of relief the State will provide for Personal Property Tax Relief (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million. This allotment is to be distributed among all the qualifying vehicles. For tax year 2015, qualifying vehicles will be granted 44% relief.

A Copy, teste:



Anthony J. Romanello, ICMA-CM
County Administrator

AJR:NAC:kah

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 21st day of April, 2015:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary F. Snellings, Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Paul V. Milde III	Yes
Cord A. Sterling	Absent
Robert "Bob" Thomas, Jr.	Yes

On motion of Mr. Thomas, seconded by Mr. Cavalier, which carried by a vote of 6 to 0, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2016 COUNTY BUDGETS

WHEREAS, a public hearing on the proposed FY2016 County budgets was held on Tuesday, April 14, 2015 at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, VA; and

WHEREAS, the Board held budget work sessions at which Board members analyzed, deliberated, and reviewed citizen input regarding the County budgets; and

WHEREAS, the Board considered the recommendations of staff, citizen input at the budget work sessions, and the public testimony, if any, at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 21st day of April, 2015, that the FY2016 budgets for the various General Government Funds be and they hereby are adopted as follows:

I. GENERAL GOVERNMENT FUNDS:

<u>General Fund:</u>	265,534,885
Operating Budget Transfer to Schools	112,527,828
Public Day School	518,000
School Bus Capital	209,000
School Debt Service	30,463,428
Board of Supervisors	632,967
Capital Projects	3,340,344
Central Rappahannock Regional Library	5,067,220
Commissioner of the Revenue	2,621,306
Commonwealth's Attorney	2,921,191
Cooperative Extension	175,447
Corrections	7,736,555
County Administration	1,112,206
County Attorney	1,078,239
Clerk of the Circuit Court	1,445,130
Circuit Court	274,726
General District Court	101,750
Juvenile and Domestic Relations Court	65,700
Magistrate	8,830
15th District Court Services Unit	361,330
Debt Service County	12,488,770
Economic Development	825,051
Finance and Budget	1,558,107
Fire and Rescue	16,418,824
Human Resources	409,460
Human Services, Office of	4,971,797
Information Technology	2,152,924
Non-Departmental	2,623,588
Parks, Recreation and Community Facilities	11,154,897
Partner Agencies	1,725,786
Planning and Zoning	2,275,254
Public Works	3,846,778
Public Works - Stormwater	531,228
Registrar & Electoral Board	481,947
Sheriff	24,758,403
Social Services	6,770,717
Treasurer	1,880,157

GENERAL GOVERNMENT FUNDS, continued:

Asset Forfeiture Fund	300,000
Capital Improvements Fund	797,292
Fleet Services Fund	4,394,455
Garrisonville Road Service District Fund	487,800
Hidden Lake Special Revenue Fund	105,480
Tourism Fund	1,350,000
Transportation Fund	4,352,926
Transportation Impact Fee - County-Wide Fund	100,000
Utilities Funds	52,944,135

; and

BE IT FURTHER RESOLVED that the FY2016 School budget be and it hereby is approved in the following amounts:

II. SCHOOL FUNDS:

Construction Fund	128,480
Grants Fund	12,016,661
Health Services Fund	34,453,463
Nutrition Services Fund	13,654,371
School Operating Fund	261,191,634
Workers' Compensation Fund	566,943

; and

BE IT FURTHER RESOLVED that the Board desires to continue to support special education students in the County, as identified by the County's Public Schools, and authorizes the County Administrator to execute a memorandum of understanding with Stafford County Public Schools for the public day school program not to exceed \$518,000. The Public Day School program provides educational services in the least restrictive, most cost-effective environment, and within the community, through shared responsibility between the County and Schools for day-school students; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to increase budgets and appropriations for the following items of non-budgeted restricted revenue that may occur during FY2016:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy; and
6. Excess roll-back taxes for Purchase of Development Rights pursuant to the County's financial policies.

; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to recruit and maintain full-time positions up to the authorized full-time strength stated below:

General Fund	
Non-Public Safety	336
Public Safety	365
Utilities Fund	139
Capital Projects Fund	<u>3</u>
Total	843

; and

BE IT FURTHER RESOLVED that a 2% salary increase is authorized for all County employees, effective July 1, 2015; and

BE IT FURTHER RESOLVED that funding to move full-time and part-time employees currently below the minimum of their pay grade to minimum is authorized, effective July 1, 2015; and

BE IT FURTHER RESOLVED that with the opening of the Jeff Rouse Swim and Sport Center in 2016, the Woodlands Pool will close and become a summer pool, operating between Memorial Day and Labor Day; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve contracts for the purchase of replacement public safety vehicles, consistent with the FY2016 budgets; and

BE IT STILL FURTHER RESOLVED that the Board approves the FY2016 Potomac and Rappahannock Transportation Commission subsidy of \$73,400 and the Virginia Railway Express subsidy of \$2,855,607, and authorizes the payment of the subsidies during FY2016 from the County's Motor Fuels Tax Revenue account.

A Copy, teste:



Anthony J. Romanello, ICMA-CM
County Administrator

AJR:NAC:kah

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 21st day of April, 2015:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary F. Snellings, Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Paul V. Milde III	Yes
Cord A. Sterling	Absent
Robert "Bob" Thomas, Jr.	Yes

On motion of Mr. Thomas, seconded by Mr. Milde, which carried by a vote of 6 to 0, the following was adopted:

A RESOLUTION TO APPROPRIATE THE FISCAL YEAR 2016
COUNTY BUDGETS

WHEREAS, the Board is committed to maintaining the undesignated fund balance, and wishes to retain adequate budgetary control given the challenging economic climate;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 21st day of April, 2015, that General Fund General Government expenditures (other than debt service) and Local School Transfer (other than debt service) be and they hereby are appropriated at 95% of the adopted FY2016 budgets; and

BE IT FURTHER RESOLVED that debt service is appropriated at 100% of the adopted FY2016 budgets; and

BE IT FURTHER RESOLVED that cash capital for school buses be and it hereby is appropriated at 0% of the adopted FY2016 budgets and will be considered as part of the mid-year review; and

BE IT FURTHER RESOLVED that the FY2016 budgets for the various General Government Funds be and they hereby are appropriated as follows:

I. GENERAL GOVERNMENT FUNDS:

<u>General Fund:</u>	254,293,504
Operating Budget Transfer to Schools	106,901,437
Public Day School	492,100
School Bus Capital	0
School Debt Service	30,463,428
Board of Supervisors	601,319
Capital Projects	3,173,327
Central Rappahannock Regional Library	4,813,859
Commissioner of the Revenue	2,490,241
Commonwealth's Attorney	2,775,131
Cooperative Extension	166,675
Corrections	7,436,026
County Administration	1,056,596
County Attorney	1,024,327
Clerk of the Circuit Court	1,372,874
Circuit Court	260,990
General District Court	96,663
Juvenile and Domestic Relations Court	62,415
Magistrate	8,389
15th District Court Services Unit	343,264
Debt Service County	12,488,770
Economic Development	783,798
Finance and Budget	1,480,202
Fire and Rescue	15,597,883
Human Resources	388,987
Human Services, Office of	4,723,207
Information Technology	2,045,278
Non-Departmental	2,492,409
Parks, Recreation and Community Facilities	10,597,152
Partner Agencies	1,639,497
Planning and Zoning	2,161,491
Public Works	3,654,439
Public Works - Stormwater	504,667
Registrar & Electoral Board	457,850
Sheriff	23,520,483
Social Services	6,432,181
Treasurer	1,786,149

GENERAL GOVERNMENT FUNDS, continued:

Asset Forfeiture Fund	300,000
Capital Improvements Fund	797,292
Fleet Services Fund	4,394,455
Garrisonville Road Service District Fund	487,800
Hidden Lake Special Revenue Fund	105,480
Tourism Fund	1,350,000
Transportation Fund	4,352,926
Transportation Impact Fee - County-Wide Fund	100,000
Utilities Funds	52,944,135

; and

BE IT FURTHER RESOLVED that the FY2016 School budget be and it hereby is appropriated in the following amounts:

II. SCHOOL FUNDS

Construction Fund	128,480
Grants Fund	12,016,661
Health Services Fund	34,453,463
Nutrition Services Fund	13,654,371
School Operating Fund	254,180,343
Workers' Compensation Fund	566,943

; and

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the 5% balance of the general fund, general government budget (less debt service) and the local school transfer (less debt service), and cash capital funding for school buses following the mid-year review and completion of the FY2015 audit, in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that at the close of the fiscal year, all appropriations shall lapse for budget items other than capital projects, encumbrances, commitments, and grants. The County Administrator is authorized to maintain the following appropriations as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:

- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments; and
- (iii) Grant funds for the duration of the grant.

; and

BE IT FURTHER RESOLVED that in accordance with the Board's Principles of High Performance Financial Management, the Board will consider re-appropriation of FY2015 Schools carryover funds for non-recurring expenses in the amount of \$1,150,000, following the completion of the FY2015 audit and in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted restricted revenue that may occur during FY2016:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy; and
6. Excess roll-back taxes for Purchase of Development Rights pursuant to the County's financial policies.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board's standards and Generally Accepted Accounting Practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator is authorized to make such transfers; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as state funds, federal funds, proffers, and user fees will be designated to be spent first, with any local matches that are required. After these funds are spent, local tax dollars will be spent.

A Copy, teste:



Anthony J. Romanello, ICMA-CM
County Administrator

AJR:NAC:kah

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a special meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 21st day of April, 2015:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary F. Snellings, Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Paul V. Milde III	Yes
Cord A. Sterling	Absent
Robert "Bob" Thomas, Jr.	Yes

On motion of Mr. Thomas, seconded by Ms. Sellers, which carried by a vote of 6 to 0, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEARS 2016-2025
CAPITAL IMPROVEMENT PROGRAM WITH INTENT TO
REIMBURSE CERTAIN CAPITAL IMPROVEMENT
EXPENDITURES

WHEREAS, a public hearing on the proposed FY2016-2025 Capital Improvement Program (CIP) was held on Tuesday, April 14, 2015, at 7:00 P.M. in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, VA; and

WHEREAS, the Board considered the recommendations of the County Administrator and staff, and the testimony, if any, at the public hearing; and

WHEREAS, the ten-year CIP is a significant part of the Comprehensive Plan; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE BE IT RESOLVED by the Stafford County Board of Supervisors on this the 21st day of April, 2015, that the FY2016-2025 CIP, be and it hereby is adopted as part of the Comprehensive Plan; and

BE IT FURTHER RESOLVED that the Intent to Reimburse Certain Capital Improvement Expenditures for projects indicated in the FY2016-2025 CIP be and it hereby is adopted as follows:

General Government

Training Center	Route 1, Jefferson Davis Highway
Fire and Rescue Station 14	Route 616, Poplar Road, South Of Mt View Rd
Fire and Rescue Station - New	Route 627, Mt View Rd From Joshua Rd To Rose Hill Farm Rd
FCC Mandated Upgrade to Radio System	Hill Farm Rd
Cardiac Equipment Replacement	Route 17, Warrenton Rd
Fire & Rescue Replacement Apparatus	Route 606, Ferry Rd
Aquia Station Renovations	Courthouse Rd & Rt 1 Intersection Improvements
Fire and Rescue Infrastructure	Route 630, Courthouse Rd: Cedar Lane to Winding Creek Rd
Information Technology Infrastructure	Winding Creek Rd
On-Line Permitting	Route 630, Courthouse Rd: Winding Creek Rd to Shelton Shop Rd
Registrar Voting Equipment	Shelton Shop Rd
Park at Embrey Mill Phase 3	Route 627, Mt View Rd Ext. to High School
Duff McDuff Green Park	Streetscape Phase 1
Patawomeck Park Phase 2	Streetscape Phase 2
New and Renovated Park Amenities	Garrisonville Rd & Rt 1 Intersection Improvements
Parks Recreation and Community Facilities Infrastructure	Stafford Parkway
Animal Shelter	Enon Road Improvements
Courthouse Addition	Garrisonville Rd., Eustace Rd. to Shelton Shop Rd.
Library #4	Eskimo Hill Road
Bike Trails	Berea Church Road
Belmont Ferry Farm Trail - Phase 6	Tech Center Drive
Stormwater Permit Compliance	Brent Point Road
Central Rappahannock Regional Library – Porter Library Renovations	Route 608, Brooke Road, South of Eskimo Hill Road
Route 610, Garrisonville Rd	Route 616, Poplar Road, North of Truslow Road
Route 652, Truslow Road, West Of I-95	Rt. 709 Capital Avenue Extended
Butler Road	Leeland Road
	Shelton Shop Road

Schools

Stafford High School	Brooke Point HS Addition
Moncure Elementary Rebuild	Mt. View HS Addition
Ferry Farm Elementary Rebuild	Colonial Forge HS Addition
Elementary School #18	Hartwood Elementary Renovation
Middle School #9	Fleet Services Addition
High School #6	Infrastructure

Utilities

320 Zone Water Improvements	Replace 8" and 10" Gravity with 18" (Carnaby to Coal Landing)
342 Zone Water System - Phase 1	Olde Concord to Wayside 18" Gravity Construct
342 Zone Water System - Phase 2	Construct Lower Accokeek PS
370N Water Booster Pump Station	18" Gravity Accokeek Creek
Lake Mooney WTF Upgrade/Expansion	Lower Accokeek FM
Centerport Water Tank	8" Gravity Trunk SE
Moncure Water Booster Pump Station	8" Extension of Ex Gravity
Radio-Read Meters Program	Rowser 10" Gravity Line
Berea Water Tank Removal	Wyche Rd 12" Gravity Line
Regional Water Interconnection	Venture to Wyche Rd
Small Water Projects	8" Ex Gravity Upstream
Smith Lake Distribution PS Upgrade	Centreport Sewer Mains
Smith Lake WTF Filter Replacements	Potomac Creek Pump Station & Force Main Replacement
Water Distribution System Rehab Program	Sewer Extension Projects
Water Extension Projects	Small Sewer Projects
320 Zone Extension	Wastewater Collection System Rehabilitation Projects
320 Zone Elevated Storage Tank	Wastewater Pump Station Rehabilitation Program
342 Zone Piping	Wastewater Pump Station Replacements
Truslow Road Piping	Wayside Sewer Interceptor Replacement
Claiborne Run PS Parallel Force Main	Hilldrup Pump Station
Claiborne Run Pump Station Replacement	Hilldrup PS Force Main
Country Ridge Pump Station Replacement	Austin Run Interceptor Section Replacement
Equipment Replacement – Aquia WWTF	Aquia Creek Force Main Replacement
Equipment Replacement – Little Falls Run WWTF	Aquia Creek PS Expansion
Falls Run PS Force Main Replacement	Camp Barrett SPS FM
Falls Run Pump Station Replacement	Stafford County Complex
Falls Run Sewer Interceptor Replacement - Phase 2	Vehicles & Equipment Replacements
Austin Run Gravity Sewer Replacement	Contingency Allowance
Little Falls Run WWTF - 3rd Treatment Train	

NOTICE OF INTENT TO REIMBURSE
CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2016-2025 Capital Improvement Program (“Projects”) with tax-exempt or taxable bonds, or other obligations (“Bonds”), and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. Stafford County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an interfund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the projects to be financed in the FY2016-2025 Capital Improvement Program. The maximum amount of the Bonds expected to be issued for the Projects is \$422,947,723.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purpose of complying with Treasury Regulation Section 1.150-2 (26 CFR 1.150-2) or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:



Anthony J. Romanello, ICMA-CM
County Administrator

AJR:NAC:dmo

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 2nd day of June, 2015:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary F. Snellings, Chairman	Yes
Laura A. Sellers, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Paul V. Milde III	Yes
Cord A. Sterling	Absent
Robert "Bob" Thomas, Jr.	Absent

On motion of Mr. Cavalier, seconded by Ms. Sellers, which carried by a vote of 5 to 0, the following was adopted:

A RESOLUTION AUTHORIZING TECHNICAL ADJUSTMENTS
TO THE FY2016 SCHOOLS' BUDGETS

WHEREAS, on April 21, 2015, the Board adopted the FY2016 Schools' Budgets, which was based on the School Board's approved budget request, with the appropriation of the Schools' Operating Fund reduced by the 5% appropriation hold, and the Schools' FY2015 carryover; and

WHEREAS, the School Board adopted its budget based on updated projections, including the local school funding adopted by the Board and the School Board requested technical adjustments to its FY2016 budgets;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the day 2nd of June, 2015, that it be and hereby does authorize technical adjustments to the FY2016 Schools' budgets as follows:

	Budget	Appropriations
School Operating Fund	260,884,091	253,872,800
Fleet Services Fund	4,394,476	4,394,476
Nutrition Services Fund	13,654,371	13,654,371
Health Services Fund	34,598,568	34,598,568
Workers' Compensation Fund	564,713	564,713
Grants Fund	12,335,519	12,335,519

A Copy, teste:



Anthony J. Romanello, ICMA-CM
County Administrator

AJR:NAC:kah

