

**BOARD OF SUPERVISORS**

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**MONTHLY STATISTICAL REPORT**

**September 2015**



## Progress Report — September 2015

### Priorities

**Fiscal Responsibility**

**Education**

**Public Safety**

**Infrastructure**

**Economic Development**

**Service Excellence**



Installation of Stafford's new trailblazing signs, (an example is shown in the photo above) is underway. The trailblazing signs, part of the Stafford's Wayfinding sign program, will help provide a "sense of place" in Stafford and promote the many attractions and destinations in our community. The design coordinates with the County's branding strategy, giving the road system a more unified look.

For more information  
[www.staffordcountyva.gov](http://www.staffordcountyva.gov)

### Accomplishments



Many projects are underway around the **Government Center**; their goal is to enhance the Courthouse area for citizens, businesses and visitors to create the sense of place that residents have sought for many years. Some of these projects include the renovation of the Courthouse façade, the federally funded streetscape in front of the Government Center and the intersection improvements at Route 1 and Courthouse Road. For details, visit [www.staffordcountyva.gov](http://www.staffordcountyva.gov).

Stafford **Fire and Rescue** recently welcomed a new member to its family: Duchess, a two-year-old yellow lab. Duchess was acquired through a grant from State Farm Insurance. Deputy Fire Marshal Ben Goldman, shown at right with Duchess, is her handler and completed 200 hours of training with her, also paid for by State Farm Insurance. Duchess is trained to detect the presence of accelerants (ignitable liquids) at the scene of a fire or on the clothes of a suspect. She will also be used to detect accelerants in vehicles. Duchess is the department's first accelerant detection canine.



Contractors working on behalf of AT&T hoisted a **cellular antenna** on top of the Stone River water tank recently. This is the first installation of a cellular antenna on one of the County's water tanks as a leased site agreement. Not only will the County receive revenue from the lease, but the antenna should help improve cellular service in the area.



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### Eagle Released in Widewater

In the photo, from left to right, Supervisor Jack Cavalier, Ed Clark of the Wildlife Center of Virginia, Supervisor Paul Milde and Major David Decatur pose with the eagle that was released at Widewater State Park. Stafford Animal Control rescued the eagle from the Potomac River last spring. The eagle was taken to the Wildlife Center in Waynesboro where it underwent rehabilitation.



### Childhood Cancer Awareness

The Board of Supervisors recognized Childhood Cancer Awareness Week at the September 1, 2015, Board meeting. Andi McConnell of the Fairy Godmother Project, a local charity that aids families of children with cancer, stands next to Chairman of the Board of Supervisors Gary Snellings in the photo above. Pictured from left to right are: Margaret Beltran, who lost her son, Dom, to childhood cancer; Stephanie Johnson, co-founder of the Fairy Godmother Project; and Skip and Courtney Harris, who lost their son, Carter, to childhood cancer.



### Special Olympian Honored

Thomas Baker, an athlete who won two gold medals, a silver medal and a bronze medal at the World Special Olympics, was honored with a proclamation at the September 1, 2015, Board of Supervisors meeting. Pictured, from left to right: Thomas' mother Barbara Baker; Thomas' father Gene Baker; Thomas' brother Michael Rollins; Thomas Baker; and Chairman of the Board of Supervisors Gary Snellings.



To: Board of Supervisors

From: Cathy Vollbrecht  
Director of Communications

Subject: September Monthly Statistical Report

Date: September 10, 2015

A few notes about this month's report:

- Read on page 3 how Stafford honored an impressive Special Olympian.
- Find out more about what's happening in the George L. Gordon, Jr., Government Center parking lot on page 7.
- Wondering about the status of proffers? View the chart on page 11.
- Find out more about new businesses on page 14 – 16.
- Learn more about road projects, parks projects and Stafford Utilities projects on pages 17 – 26.

Please let me know if you have any questions.



### Stafford County Government Social Media August 1 - 31, 2015



#### Facebook

Likes: **2,611** – 48 new likes

Total Impressions: **84,438**

Total Engaged: **72,044**

| Date    | Top Posts   | Impressions | Reach |
|---------|---|-------------|-------|
| 8/27/15 | "On Wednesday, staff from the Wildlife Center of Virginia released this eagle who had been rescued by Stafford Animal Control." | 7,892       | 4,357 |
| 8/2/15  | "One of our beautiful residents."   | 5,686       | 3,376 |
| 8/25/15 | "Last May, the Animal Control Unit of the Stafford Sheriff's Office rescued a bald eagle in the Potomac River."                 | 3,184       | 1,875 |

*Impressions: The number of impressions seen of any content associated with your page.*

*Daily Total Engaged: The number of people who engaged with a page. Engagement includes any click or story created.*



#### Twitter

Followers: 3,240 – **128 new followers**    Retweets: **63**

Total impressions earned: **36,100**

Engagement rate: **1.3 %**

| Date    | Top Tweets  | Impressions | Retweets |
|---------|---|-------------|----------|
| 8/19/15 | "Fantastic photo by a Stafford employee of a heron and an osprey squaring off in Aquia Creek."    | 5,511       | 4        |
| 8/24/15 | "Witness the awesome release of a rehabilitated eagle at Stafford's future Widewater State Park." | 1,549       | 3        |
| 8/14/15 | "Buy a special cup at Mission BBQ & help the Sheriff's Office & Fire & Rescue."                   | 1,232       | 8        |

*Tweet - A message posted via Twitter containing 140 characters or less*

*Retweet - When a twitter user shares another twitter user's tweet*



## Service Excellence

### *What Our Customers Are Saying About Us*

#### **Utilities**

Great job to Jake Kidd of Utilities on performing excellent customer service for citizen Monty Fuchs. Mr. Fuchs wrote in an email to Director of Utilities Mike Smith about how Jake was “resourceful and cooperative in determining how he could fix” his noisy meter problem. He wrote to Mike that “the service you and your staff have provided is exemplary” and that it instills faith in public service in the community.

#### **Fire and Rescue**

Fire and Rescue personnel received praise this week from former Board of Supervisors member Robert Gibbons. There was a fire in the Apple Grove subdivision and Mr. Gibbons wrote in an email that all “that supported the fire were just outstanding.”

#### **Public Works**

Dave Lucia, Building Plans Reviewer, received a question from a resident about a proprietary product for potential installation on his deck. Not knowing much about the product, Dave completed research and determined that the product was not approved for use in Virginia and would have required additional engineering cost to the resident. This allowed the owner, Evan Broderick, to consider other products instead. Mr. Broderick expressed his satisfaction with Dave’s helpful and thorough response.

The Board of Supervisors has set specific priorities for Stafford County geared toward making our community a high quality place for people to live, work and raise a family. The priorities are Education, Public Safety, Infrastructure, Economic Development and Service Excellence, all encompassed by an overall theme of Fiscal Responsibility and Reducing the Tax Burden.

The priority of Service Excellence is a reflection of the Board’s commitment to providing the highest quality of customer service to our citizens, businesses, visitors and all other customers of Stafford County. Stafford employees pride ourselves in going above and beyond to take care of all of our customers. This section reflects examples of how our employees support Service Excellence.



## Financial Report to the Community

### Principles of Responsible and Accountable Government

*Maintain a balanced budget \* Strive to maintain a AAA bond rating \* Fully fund our pension liability including full implementation of the state's pension reform whereby employees pay approximately one-third of their pension costs \* Borrow money only for capital projects and borrow under strict debt limitations \* Maintain Reserves (12% undesignated fund balance; Reserve for capital projects; Rainy Day Reserve (for unforeseen circumstances); Stafford Opportunity Fund (for economic development projects) \* Report to the Board on costs savings and efficiencies \* Estimate revenues very conservatively \* Spend less than adopted budgets \* Maintain lowest per capita expenditures among peer localities \* Monitor expenses and revenues weekly \* Consistently use innovative practices to run government as efficiently as possible \* Provide monthly financial report to the community*

### Savings and Efficiencies

After more than 20 years of use, Stafford is renovating the parking lot of the George L. Gordon, Jr., Government Center. The project will produce more than 100 new parking spaces and provide a safer design that works better for patrons. Some staff members are parking at a satellite lot, provided generously by Stafford Hospital, to keep spots open for the public. The project is scheduled to be finished at the end of September.

### Sign of the Times

Unemployment rates went down for Stafford County in June 2015 compared to June 2014. The rate of unemployment in June 2015 was 5.1% compared to 5.4% in June 2014.

#### FY2016 Adopted Budget

The Board approved the FY2016 Budget on April 21, 2015.

#### Key Facts

- General government spending down for fourth time in seven years
- No tax or fee changes over FY15
- Staffing levels lower than 2006 levels
- Reserves fully funded
- 31 capital projects underway
- 92% of new revenue directed to Stafford County Public Schools



## In the Pipeline... Projects Coming to You

| 2015   |   |
|--|---|
| Aquia Landing Bath House – Complete          | Mountain View Road Improvements, Phase I                            |
| Curtis Park Pavilion Improvements - Complete | Woodstream Trail  |
| Dog Park at Duff Park - Complete             | Falmouth Intersection Improvements                                  |
| Stafford High School                         | Crow's Nest Nature Preserve – Public Access                         |
| 2016   |   |
| Brooke Road Safety Improvements              | Garrisonville Road/Onville Road Turn Lane Improvement               |
| Truslow Road Improvements                    | Route 17 Widening   |
| Mountain View Road Improvements, Phase II    | Brooke Point High School Addition                                   |
| Centreport Parkway                           | Belmont-Ferry Farm Trail, Phase 4, Pratt Park to the Chatham Bridge |
| Embrey Mill Park Rectangular Field Complex   | Right Turn Lane at Route 1 and Garrisonville Road                   |
| Jeff Rouse Swim and Sport Center             | Colonial Forge High School Addition                                 |
| Poplar Road Improvements, Phase I, Phase II  | Celebrate Virginia Water Tank                                       |
| Trailblazing Signs                           | Poplar Road Improvements, Phase III                                 |
| 2017   |   |
| Warrenton Road Bike Trails                   | Ferry Road/Route 3 Intersection Improvements                        |
| Sanford Drive Waterline Improvement          | Garrisonville Road Widening   |
| Enon Road Widening                           | Belmont-Ferry Farm Trail, Phase 6, Chatham Bridge to Ferry Farm     |
| Courthouse Area Water Tank                   | St. Clair Brooks Park Skateboard Park Expansion                     |
| Mountain View High School Addition           |   |

Projects Under Construction in White

Projects Under Design in Yellow

State Projects in Pink



Stafford County  
General Fund Revenue / Expenditure Report  
FY 2016 through July 31, 2015

|                                     | Expenditures       |                   |             | Revenue           |                |             |   |
|-------------------------------------|--------------------|-------------------|-------------|-------------------|----------------|-------------|---|
|                                     | Appropriation *    | Actual            | %           | Budget            | Actual         | %           |   |
| <b>General Government:</b>          |                    |                   |             |                   |                |             |   |
| Board of Supervisors                | \$ 627,556         | \$ 65,718         | 10.5%       | \$ -              | \$ -           | 0.0%        | Exp includes annual VACO membership; meeting broadcast svcs   |
| Central Rapp Regional Library       | 4,813,859          | 1,203,465         | 25.0%       | 33,000            | 884            | 2.7%        |   |
| Commissioner of Revenue             | 2,547,112          | 136,141           | 5.3%        | 257,385           | -              | 0.0%        | Exp includes 1st qtr approp to Regional Library<br>1-month lag in receipt State Comp Bd reimbursements                      |
| Commonwealth Attorney               | 2,776,433          | 164,796           | 5.9%        | 1,261,314         | 651            | 0.1%        | 1-month lag in receipt State Comp Bd reimbursements   |
| Comprehensive Services Act          | 5,215,649          | 57,554            | 1.1%        | 2,349,988         | 2,486          | 0.1%        | 1-month lag in program exp; 2-month lag in State reimbursement; FY15 Accrual not rec'd until Sept.                          |
| Cooperative Extension               | 166,682            | 4,754             | 2.9%        | -                 | -              | 0.0%        |   |
| Corrections                         | 7,779,290          | 2,402,732         | 30.9%       | 483,510           | 75,461         | 15.6%       | Exp includes 1st qtr approp to Regional Jail/Juv Ctr plus debt svc; Rev includes qtrly PILOT, VJCCA and Jail admission fees |
| County Administration               | 1,070,607          | 72,159            | 6.7%        | -                 | -              | 0.0%        |   |
| County Attorney                     | 1,323,368          | 23,042            | 1.7%        | -                 | -              | 0.0%        |   |
| Courts                              | 1,803,899          | 93,577            | 5.2%        | 1,516,455         | -              | 0.0%        | 1-month lag in receipt State Comp Bd reimbursements   |
| Econ Devel & Legislative Affairs    | 857,176            | 42,393            | 4.9%        | -                 | -              | 0.0%        |   |
| Finance and Budget                  | 1,497,034          | 103,903           | 6.9%        | -                 | -              | 0.0%        |   |
| Fire and Rescue                     | 15,562,933         | 1,085,489         | 7.0%        | 2,740,000         | 43,519         | 1.6%        | 2-month lag in receipt of ambulance transport fees, other rev is inspection/permit fees                                     |
| Human Resources                     | 392,316            | 26,678            | 6.8%        | -                 | -              | 0.0%        |   |
| Information Technology              | 2,198,382          | 227,732           | 10.4%       | 26,500            | 5,632          | 21.3%       | Exp includes annual maint and security contracts; Rev is GIS maps and digital plat fees                                     |
| Non-Departmental                    | 2,255,743          | 467,844           | 20.7%       | -                 | -              | 0.0%        | Exp includes annual insurance premiums - VaCORP/VFIS  |
| Parks, Recreation & Comm Facilities | 11,525,428         | 658,681           | 5.7%        | 2,027,995         | 300,177        | 14.8%       | Rev includes seasonal program fees  |
| Partner Agencies                    | 1,639,497          | 626,525           | 38.2%       | 35,000            | 5,050          | 14.4%       | Exp is 1st qtr appropriation to Community Agencies, Small Agencies paid 100% ; Rev is well/septic permits                   |
| Planning and Zoning                 | 2,219,280          | 151,432           | 6.8%        | 1,707,500         | 157,527        | 9.2%        | Application activity  |
| Public Works                        | 4,530,018          | 360,811           | 8.0%        | 2,627,865         | 292,545        | 11.1%       | Permit & fee activity   |
| Registrar and Electoral Board       | 457,855            | 23,946            | 5.2%        | 49,240            | -              | 0.0%        |   |
| Sheriff                             | 24,375,114         | 1,828,326         | 7.5%        | 7,168,281         | 26,055         | 0.4%        |   |
| Social Services                     | 6,432,185          | 362,387           | 5.6%        | 5,079,365         | 762            | 0.0%        |   |
| Treasurer                           | 1,816,692          | 107,619           | 5.9%        | 656,664           | 13,698         | 2.1%        |   |
| <b>Total General Government</b>     | <b>103,884,108</b> | <b>10,297,704</b> | <b>9.9%</b> | <b>28,020,062</b> | <b>924,447</b> | <b>3.3%</b> |   |

\* Appropriation amount includes a 5% reduction to approved budget, encumbrances and commitments carried forward from FY15, additional appropriations approved by the Board of Supervisors, and miscellaneous grants.



Stafford County  
General Fund Revenue / Expenditure Report  
FY 2016 through July 31, 2015

|                                    | Expenditures          |                      |              | Revenue               |                     |             |  |
|------------------------------------|-----------------------|----------------------|--------------|-----------------------|---------------------|-------------|--|
|                                    | Appropriation *       | Actual               | %            | Budget                | Actual              | %           |  |
| Capital Outlay                     | \$ 3,029,698          | \$ 14                | 0.0%         | \$ 190,000            | \$ 13,150           | 6.9%        | Actual revenues to date are from Tech Fees   |
| Debt Service                       | 12,488,770            | 1,394,834            | 11.2%        | -                     | -                   | 0.0%        | Principal & interest 2013 GO Bond & VSPA Bonds   |
| Transfer to Other Funds            | 1,045,664             | 1,045,664            | 100.0%       | 500,000               | -                   | 0.0%        |  |
| <b>Total County</b>                | <b>120,448,240</b>    | <b>12,738,216</b>    | <b>10.6%</b> | <b>28,710,062</b>     | <b>937,597</b>      | <b>3.3%</b> |  |
| <b>Local School Funding:</b>       |                       |                      |              |                       |                     |             |  |
| Operations                         | 106,901,437           | -                    | 0.0%         |                       |                     |             |  |
| Debt Service                       | 30,463,428            | 23,563,903           | 77.4%        |                       |                     |             | VPSA Bonds principal and interest  |
| Construction                       | -                     | -                    | 0.0%         |                       |                     |             |  |
| <b>Total Local School Funding</b>  | <b>137,364,865</b>    | <b>23,563,903</b>    | <b>17.2%</b> |                       |                     |             |  |
| <b>Total</b>                       | <b>257,813,105</b>    | <b>36,302,119</b>    | <b>14.1%</b> | <b>28,710,062</b>     | <b>937,597</b>      | <b>3.3%</b> |  |
| <b>General Revenue:</b>            |                       |                      |              |                       |                     |             |  |
| Real Estate Taxes                  |                       |                      |              | 153,829,536           | -                   | 0.0%        | Taxes due Dec & June   |
| Personal Property Taxes            |                       |                      |              | 32,262,000            | -                   | 0.0%        | Taxes due Dec & June   |
| Penalties and Interest             |                       |                      |              | 2,267,000             | 10,409              | 0.5%        | Assessed when delinquency is paid  |
| Sales Tax                          |                       |                      |              | 12,150,000            | -                   | 0.0%        | 2-month lag in receipt of State funds  |
| Consumer Utility Tax               |                       |                      |              | 7,779,000             | 8                   | 0.0%        | 2-month lag in receipt of State funds for communications taxes, also includes consumer electric/gas and PEG fees |
| Motor Vehicle Licenses             |                       |                      |              | 2,345,000             | -                   | 0.0%        | vehicle license fees due with June pers prop taxes   |
| Bank Stock Taxes                   |                       |                      |              | 300,000               | -                   | 0.0%        | revenue received May/June based on previous year local deposits held   |
| Recordation and Property Transfers |                       |                      |              | 2,841,000             | -                   | 0.0%        | 1-month lag in reporting from Clerk of Court   |
| Meals Taxes                        |                       |                      |              | 6,884,000             | -                   | 0.0%        | lag due to accrual of meals tax revenue  |
| Other Local Taxes                  |                       |                      |              | 34,300                | 200                 | 0.6%        | short-term rental taxes due quarterly  |
| Use of Money and Property          |                       |                      |              | 125,400               | 16,965              | 13.5%       | 1-month lag in receipt; also includes disbursement of interest on developer securities                           |
| Other Local Revenue                |                       |                      |              | 2,191,789             | 515,161             | 23.5%       | receipts for misc on-demand items  |
| Intergovt Non-Categorical          |                       |                      |              | 12,919,300            | -                   | 0.0%        | receipts due in August, Nov, and June  |
| <b>Total General Revenues</b>      |                       |                      |              | <b>235,928,325</b>    | <b>542,743</b>      | <b>0.2%</b> |  |
| <b>Total General Fund</b>          | <b>\$ 257,813,105</b> | <b>\$ 36,302,119</b> | <b>14.1%</b> | <b>\$ 264,638,387</b> | <b>\$ 1,480,340</b> | <b>0.6%</b> | percent of revenue excluding use of Fund Balance   |
|                                    |                       |                      |              |                       |                     |             | Fund Balance used for encumbrance / commitment rollovers   |
|                                    |                       |                      |              | <b>\$ 264,638,387</b> |                     |             |  |

\* Appropriation amount includes a 5% reduction to approved budget, encumbrances and commitments carried forward from FY15, additional appropriations approved by the Board of Supervisors, and miscellaneous grants.



Stafford County Virginia  
Proffers  
Executive Report  
FY 2016  
1st Quarter

| Project                                   | Schools        | Roads          | Parks         | Libraries     | General Government | Fire & Rescue  | Gov. Center  | Landfill   | Total Available  |
|---|----------------|----------------|---------------|---------------|--------------------|----------------|--------------|------------|------------------|
| Sidewalk property along Onville Rd        |                | 2,868          |               |               |                    |                |              |            | 2,868            |
| Bells Run, Section 2B (* New in fy 09,q2) |                | 130,000        |               |               |                    |                |              |            | 130,000          |
| Brentsmill                                |                |                |               | 5,732         | 2,017              |                | 4,738        | 533        | 13,020           |
| Butler Estates – Blake Way                |                | 18,280         |               | 2,035         |                    | 1,072          |              |            | 21,387           |
| Celebrate VA N. Retirement                |                | 411,489        | 60,042        | 70,444        |                    | 19,871         |              |            | 561,846          |
| Embrey Mill                               | 98,210         |                |               |               |                    | 11,000         |              |            | 109,210          |
| Southgate-Clear Spring Lane               | 22,500         | 9,000          |               |               |                    |                |              |            | 31,500           |
| Southgate-Cool Brook Lane                 | 15,918         | 9,516          | 6,526         | 2,988         |                    | <b>350,331</b> |              |            | 385,279          |
| Southgate-Queensland Drive                | 82             | 6,509          | 1,097         | 503           |                    | 331            |              |            | 8,522            |
| Southgate-Bayside Drive                   | 44,000         | 4,000          |               |               |                    |                |              |            | 48,000           |
| Stafford Nursing Home                     |                |                |               |               |                    | 36,734         |              |            | 36,734           |
| Walgreens - Cool Springs                  |                | 253,518        |               |               |                    |                |              |            | 253,518          |
| West Hampton Village                      |                | 27,002         | 1,094         | 9,899         |                    | 2,304          |              |            | 40,299           |
| <b>Total Active Projects</b>              | <b>180,710</b> | <b>872,182</b> | <b>68,760</b> | <b>91,600</b> | <b>2,017</b>       | <b>421,643</b> | <b>4,738</b> | <b>533</b> | <b>1,642,183</b> |



In the chart below, “Inputs” represent the interactions Economic Development staff have with citizens and businesses. “Outputs” reflect statistics regarding Stafford County that are reported by external agencies.

### INPUTS

| 2015 Economic Development Activity Report |             |          |                       |               |                           |
|---|-------------|----------|-----------------------|---------------|---------------------------|
|   | Site Visits | Walk-ins | E-Newsletter Outreach | Website Views | Social media interactions |
| 1st Qtr                                   | 54          | 248      | 5,098                 | 13,258        | 145,502                   |
| 2nd Qtr                                   | 56          | 279      | 8,419                 | 16,954        | 114,643                   |

### OUTPUTS

#### Quarterly Census of Establishments / Employment / Wages for Stafford County

| Year | Period  | Average Establishments |          |     |       | Average Employment |          |       |        |
|------|---------|------------------------|----------|-----|-------|--------------------|----------|-------|--------|
|      |         | Delta                  | % Growth |     |       | Delta              | % Growth |       |        |
| 2009 | 4th Qtr | 2,259                  |          |     |       | 35,064             |          |       |        |
| 2013 | 4th Qtr | 2,327                  | 1 year   | 67  | 2.88% | 39,753             | 1 year   | 308   | 0.77%  |
| 2014 | 4th Qtr | 2,394                  | 5 year   | 135 | 5.98% | 40,061             | 5 year   | 4,997 | 14.25% |

| Average Weekly Wage |         |       |        |       |          |
|---------------------|---------|-------|--------|-------|----------|
| Year                | Period  |       |        | Delta | % Growth |
| 2009                | 4th Qtr | \$882 |        |       |          |
| 2013                | 4th Qtr | \$886 | 1 Year | 34    | 3.84%    |
| 2014                | 4th Qtr | \$920 | 5 Year | 38    | 4.31%    |

| Monthly Unemployment |                        |        |        |
|----------------------|------------------------|--------|--------|
| Period               | Unemployment Rate (%)* |        |        |
|                      | Jun-10                 | 6.6    | Jun-10 |
| Jun-14               | 5.4                    | Jun-14 | 5.4    |
| Jun-15               | 5.1                    | Jun-15 | 5.1    |

| Commercial Vacancy Rates - 2Q15 |         |            |            |
|---------------------------------|---------|------------|------------|
|                                 | 2Q15 ** | 1 yr trend | 5 yr trend |
| Office                          | 16.50%  | ↑          | ↑          |
| Industrial                      | 11.00%  | ↓          | →          |
| Retail                          | 5.40%   | ↓          | ↓          |

Source: VEC/Labor Market Statistics, Covered Employment and Wages Program (lags 2 Qrts behind)

\*Source: LAUS Unit and Bureau of Labor Statistics

\*\* Source: CoStar



**LAST REPORT\* ON:**  
**Economic Development**  
**10-Point Plan**

**\* Beginning next month Staff will report on the progress of the 2015 Economic Development Strategic Plan which was adopted by the Board of Supervisors on September 1, 2015.**

In 2011, the Board of Supervisors adopted an Economic Development 10-Point Plan, with the goal of providing a more desirable community with an excellent business climate, conducive to increased investment by the private sector and the expansion of job opportunities for its citizens, a world class school system, modern public safety services ensuring a safe community, and with abundant and adequate parks and recreation amenities.

**Issue One**

Improve overall fiscal competitiveness.

**Issue Two**

Enact business friendly policy initiatives.

**Issue Three**

Improve Stafford's ability to attract and retain a high quality workforce.

**Issue Four**

Improve Stafford's transportation and public safety infrastructure.

**Issue Five**

Accelerate redevelopment activities.

**Issue Six**

Create opportunities to gain more input on economic development policies from the private sector.

**Issue Seven**

Enhance small business assistance programs.

**Issue Eight**

Create economic development incentive programs.

**Issue Nine**

Reinvigorate the Business Retention and Expansion (BRE) initiative.

**Issue Ten**

Enhance economic development marketing plan.



## Economic Development 10-Point Plan

Full implementation of associated actions and tasks has been underway since the Board's adoption of the Economic Development 10-Point (ED10) Plan in September 2011. Work on the following issue areas of ED10 were underway in June.

**Leckner Nissan** New owner Carl Leckner recently purchased Rosner Nissan in Aquia. To celebrate, a grand opening and ribbon cutting ceremony was held August 1. In his remarks, Mr. Leckner noted that his dealership remains a committed member of the Stafford community – with more than 55 currently employed, the business expects to add 20 new jobs in Stafford as Nissan sales grow. Giving back to the community is a Leckner priority. They have donated to Stafford County Fire and Rescue, Stafford County Public Schools and conducts an annual Thanksgiving charity event. **(Item 3c & 7d)**



*Pictured at left are  
Mr. and Mrs. Carl  
Leckner and the  
Leckner Automotive  
Team*

**Crossfit Rappahannock** A new CrossFit gym, CrossFit Rappahannock, opened August 1 in Stafford County at Synan Road Business Park in south Stafford. Owner Steve Limox partnered with CrossFit Forward owners Lindsay Williams and Kent Ingalls to start the new 2,000-square-foot gym at 24 Synan Road, Unit 117. They are currently offering private sessions. Steve is a disabled veteran and a member of the Marine Corps Reserve, and he wants to involve other veterans and create programs for them. **(Item 3c)**

**Simply Beautiful Spaces** As part of their efforts at business retention and development, Economic Development staff visited Simply Beautiful Spaces at 45 Walpole Street in the Shoppes at Amyclae, near Colonial Forge High School. Simply Beautiful Spaces provides multiple client services including:

- Interior ReDesign - The art of bringing a new look to your home without purchasing new furnishings. This company was **featured in August's Business Focus Newsletter**.
- Interior Design - Whether finishing a basement or remodeling, working with you and your contractor, staff helps ensure your vision is achieved.
- Preparing Homes to Sell - When your home is on the market, it needs to show well and appeal to every potential buyer who enters the house.
- New Homes/first homes, vacation homes, businesses, personal shopping service and more. **(Item 3c)**



*Owner Kate Koch,  
second from left, and the  
Simply Beautiful Team*

*The Simply Beautiful  
Showroom*



**Bella Café** - A recent meeting with owner Will Wobbie at Bella Cafe included a brief overview of his unique shop, menu, music and an introduction to the **Brainfreeze** custard shake. Located at 3846 Jefferson Davis Highway (U.S. 1) in Boswell's Corner near Quantico Corporate Center, Will hosts musicians and singers in the area on Bella's cozy stage. Sandwiches, soups and ice cream are also served. **(Item 10a)**

**Adventure Brewing Chamber Event** - Chamber members gathered at Adventure Brewing for a Business After Hours on September 3. Hosted by the Law Firm of Kaufman & Canoles, Adventure offered tours and discussions on their craft beers, and new bottle and can additions to their marketing efforts. **(Item 3c)**

**Rockhill Plantation** - Another open house event to meet the new owners of Rockhill Plantation was hosted August 19 by the Chamber of Commerce. The new owners of the special events venue will be adding their own spark of entertainment and fun. Richard and Cheryl Green are thrilled with the wedding business they have built and are looking to leverage the venue into a full service meetings and conference facility. They have reinvested heavily in the interior and are marketing their property with support from the regional tourism and Stafford tourism staff for group events. **(Item 3c)**



Rockhill Plantation, more than a wedding venue. A place for corporate team building, family reunions and association meetings.

**Virginia Economic Development Partnership Tour** - The Stafford County Economic Development team provided a County overview and tour for Virginia Economic Development Partnership official Jackie Hudson. Recently assigned as the new Business Expansion Manager for the Northern Virginia area, Jackie brings extensive economic development experience to the position. Jackie is impressed with the new business expansions and attraction efforts in Stafford, and reiterated her readiness to assist Stafford economic development. **(Item 10)**

**Germanna Transportation Conference** - The Fredericksburg Regional Chamber of Commerce hosted a Regional Transportation Summit at Germanna Community College on August 17. Projects discussed included the region's top challenges and a review of solutions, costs and timing of execution. Also discussed were new roads, bridges, and alternate transportation such as expansion of passenger rail. **(Items 7c & 9c)**

**Social and Electronic Media Analytics** - The Stafford Business Focus Newsletter has been delivered monthly to business owners, brokers and the media for more than 12 months. In August, the newsletter was sent to 3029 email addresses and had an open rate of 22.6% (industry standard is 18%). The Economic Development Twitter account earned 17,100 impressions, slightly down from 18,000 in July 2015. The Economic Development Facebook account received 52.4 impressions in August. The newsletter for Tourism was emailed to 2,491 subscribers and received 95 clicks (18.7%). There were 10,300 impressions on Tourism's Twitter and 21,100 Facebook impressions. Instagram, Pinterest and YouTube had another strong month for Tourism. **(Item 7b and c)**



## Economic Development 10-Point Plan

**McLane MidAtlantic:** Jackie Palmer, new Division President of McLane MidAtlantic, met with Board of Supervisors Chairman Gary Snellings and Economic Development staff on August 18 to provide a business update and tour of the transportation firm located on U.S. 17. Current employment at McLane is 683. The retention rate at McLane is more than 90%, and average tenure exceeds 18 years. Jackie started with the firm in California, lives in Stafford County, and enjoys the hectic pace of running one of the region's largest private businesses. After spending 26 years of her career with Southland and McLane, Jackie brings great experience, energy and enthusiasm to her role there. She often speaks to local college students at leadership events, educating them on teamwork and talent development. **(Item 10a)**

*McLane meeting from l-r: Quanda Holmes-Broaddus, Dylan Irving, Brenda Young, Bonnie Zerbe, Supervisor Gary Snellings and Division Manager Jackie Palmer*



### **TOURISM:**

**Special Events:** Work progressed on promotion of many fall events including Yankees In Falmouth, and some Confederates, Too, held on September 12—13th as well as Stafford's first annual Restaurant Week, October 16—25. Details for these events and others are readily found on [www.TourStaffordVA.com](http://www.TourStaffordVA.com)

**Partners Support:** Provided promotion, photo and video follow-up for the National Park Service's History at Sunset events that were held at Belle Plains and Historic Chatham Manor. These two events were the best attended events of the 2015 series, according to the National Park Service. Staff updated the Stafford map for the Trail to Freedom Driving Tour. Staff organized a tour of the Grapes and Grains Venues by the local Visitor Center/Welcome Center staff members. Radio station appearances and giveaways were facilitated by staff for attraction support.

**Promotion:** Due to outreach activity, the department has received 50 new FaceBook likes and 81 new monthly ENews sign ups. Thirty-seven full marketing packets promoting Stafford as a destination for prospective groups, reunions and meetings, as well as 11,300 brochures on various Stafford destinations were distributed in August.

**YANKEES**  
**in Falmouth!**

September 12 & 13



|                           |   |
|---------------------------|---|
| <b>PROJECT</b>            | <b>Mountain View Road Safety Improvements Phase I</b>   |
| Description               | Safety improvements on Mountain View Road between Joshua Road and Rose Hill Farm Drive. (A 2008 Transportation Bond Referendum Project)   |
| Budget Amount             | \$7,550,000   |
| Projected Completion Date | December 2015   |
| Recent Activity           | The road has been opened to traffic along the permanent alignment from Bailey Court to the eastern end of the project. The contractor has finished raising and paving the intersection of Joshua Road and Mountain View Road, and has started excavating the old temporary road for the final piece of road widening. |



|                           |   |
|---------------------------|---|
| <b>PROJECT</b>            | <b>Brooke Road Safety Improvements</b>  |
| Description               | Safety Improvements on Brooke Road Between Eskimo Hill Road and Stagecoach Road (A 2008 Transportation Bond Referendum Project)     |
| Budget Amount             | \$6,500,000   |
| Projected Completion Date | November 2017   |
| Recent Activities         | Agreement signed with the Northern Virginia Conservation Trust. Land acquisition finished. Working to schedule utility relocations. |



|                           |   |
|---------------------------|---|
| <b>PROJECT</b>            | <b>Poplar Road Safety Improvements Phase I and Phase II</b>   |
| Description               | Safety improvements on Poplar Road between Route 17 and Kellogg Mill Road. (A 2008 Transportation Bond Referendum Project)  |
| Budget Amount             | \$5,836,000   |
| Projected Completion Date | October 2016  |
| Recent Activity           | Old Poplar Road has been milled and the west side of Poplar Road is being widened between Warrenton Road and Truslow Road. The contractor is excavating new ditches and placing the new culverts in the drives. The contractor has been working on drainage improvements at the intersection of Poplar Road and Warrenton Road. |



|                           |  |
|---------------------------|--|
| <b>PROJECT</b>            | <b>Poplar Road &amp; Mountain View Road Intersection Safety Improvements Design Phase III</b>  |
| Description               | Safety improvements on Poplar Road at the intersection of Mountain View Road and south of the intersection of Poplar Road (A 2008 Transportation Bond Referendum Project)  |
| Budget Amount             | \$1,500,000  |
| Projected Completion Date | October 2016   |
| Recent Activity           | Property acquisition efforts have commenced (10 parcels). One property owner has settled with the County. A few property owners have requested the easements to be staked and these easements have been staked to reflect their location and extent. Stafford has received five counter offers and negotiations continue. Staff is preparing four new plats for properties that have recently had boundary line adjustments. |



| PROJECT                   | Mountain View Road Safety Improvements Phase II-Extension  |
|---------------------------|--|
| Description               | Safety improvements on Mountain View Road between Mountain View High School and Rose Hill Farm Drive.  |
| Budget Amount             | \$2,650,000  |
| Projected Completion Date | March 2016   |
| Recent Activity           | Curb driveways have been poured and remaining storm structures are being finished. The contractor paved a new section of road and opened it to traffic. The contractor is preparing to remove temporary road sections. |



| PROJECT                   | Wayfinding Signs System Phase II   |
|---------------------------|--|
| Description               | Working with Economic Development staff to place trailblazer signs throughout the County. (A 2008 Bond Referendum Project)   |
| Budget Amount             | \$296,000 for engineering; \$160,000 for fabrication and installation  |
| Projected Completion Date | April 2016   |
| Recent Activity           | The contract for manufacturing and installation of the signs has been awarded by the Board of Supervisors. The vendor has completed site visits to the sign locations and has submitted a fabrication and installation schedule. Signs are being fabricated. Surveyors completed the stake-out locations for the installation of the sign post foundations. Installation started September 10. |



| PROJECT                   | Garrisonville Road Widening   |
|---------------------------|---|
| Description               | Design and construction of project under the Public Private Transportation Act. The Garrisonville Road improvements are between Onville Road and Eustace Road. (A 2008 Transportation Bond Referendum Project)  |
| Budget Amount             | \$13,765,478  |
| Projected Completion Date | June 2017   |
| Recent Activity           | Right-of-way authorization was received from VDOT. Cost estimates have been received from utility companies for utility relocation. Offer letters have been sent to all property owners for easement and land acquisition. Negotiations have started and five properties out of 39 total properties have settled. Three existing buildings will be impacted. An update was presented to the Infrastructure Committee on Sept. 1. Coordinating with VDOT on storm basin locations. |
| PROJECT                   | Truslow Road Reconstruction   |
| Description               | Design and construction of project under the Public Private Transportation Act. The Truslow Road improvements are between Plantation Drive and Berea Church Road. (A 2008 Transportation Bond Referendum Project)   |
| Budget Amount             | \$7,383,000   |
| Projected Completion Date | January 2016  |
| Recent Activity           | Clearing and grubbing has been completed. The storm water basin has been constructed. Verizon and Cox have been relocating their utilities. The contractor continues to work on grading operations and installation of drainage structures.   |



| PROJECT                                      | Embrey Mill Park & Jeff Rouse Swim and Sport Center   |
|--|---|
| Description                                  | Embrey Mill Park will be home to a multi-field, rectangular athletic field complex, which is funded by the 2009 Park Bond Referendum, as well as the Jeff Rouse Swim and Sport Center, a new indoor recreation facility. This 76,000 SF indoor recreation facility will have 3 pools, one of which is 50 meters x 25 yards, that will accommodate high level championship swim meets, space for fitness equipment, aerobics, spinning, 2 basketball courts, and classrooms.   |
| Project Budget Amount                        | \$26,100,000  |
| Current Projected Completion Date of Project | March 2016  |
| Recent Activity                              | Construction of the Jeff Rouse Swim and Sport Center is underway. Exterior masonry walls are 95% complete. Most roof trusses and roof decks are in place. Concrete floor slabs have been poured in many areas of the building. HVAC duct installation is underway. Working on site sidewalks and lighting. Construction of the four synthetic turf fields, two grass athletic fields, athletic field lights, restroom and concession buildings, and parking is underway. The restroom and concession buildings' plumbing and electrical is underway. The four synthetic turf fields are complete. Topsoil has been manufactured and placed on most areas of the site. Fields 5 and 6 have been sprigged. Some areas around the fields have been sodded. |



*View of fields from the roof of the Jeff Rouse Swim and Sport Center*



*Metal stud walls and precast window sills*



## Capital Projects Update

| <b>PROJECT</b>                               | <b>Woodstream Trail to Smith Lake Park</b>  |
|--|---|
| Description                                  | Trail from the Woodstream Community to Smith Lake Park  |
| Project Budget Amount                        | \$685,000   |
| Current Projected Completion Date of Project | October 2015  |
| Recent Activity                              | All three retaining walls are complete. The south bridge footings have been poured. The base of one north bridge footing has been poured. Storm pipes are being installed.  |
| <b>PROJECT</b>                               | <b>Belmont-Ferry Farm Trail Phase 4</b>   |
| Description                                  | Trail from Pratt Park to Route 3 at the Chatham Bridge  |
| Project Budget Amount                        | Estimated to be \$390,000   |
| Completion Date of Design Phase              | June 2016   |
| Current Projected Completion Date of Project | December 2016   |
| Recent Activity                              | The Belmont street crossing project bids were opened. VDOT has been requested to authorize bid award to the low bid. Working with the National Park Service on details of the agreement for the trail to cross their property. Staff provided VDOT with the answers to their questions regarding the right of way plans. Stafford has purchased the required wetlands mitigation credits. |



## Capital Projects Update

| <b>PROJECT</b>                               | <b>Celebrate Virginia Water Tank</b>  |
|--|---|
| Description                                  | Construction of a 1 million gallon elevated water tank on Greenbank Road in Celebrate Virginia near Banks Ford Parkway to replace the existing Berea Tank at Dominion Virginia Power. |
| Project Budget Amount                        | \$2.5M  |
| Current Projected Completion Date of Project | September 2016  |
| Recent Activity                              | The contractor is working on submittals for the foundation. Expect construction to begin in mid-September.  |
| <b>PROJECT</b>                               | <b>Sanford to Olde Forge Water Line (342 Phase II)</b>  |
| Description                                  | Construction of approximately 16,000 linear feet of 30-inch diameter waterline from the intersection of Greenbank Road and Sanford Drive to the Olde Forge neighborhood.              |
| Project Budget Amount                        | \$4.6 M   |
| Current Projected Completion Date of Project | September 2016  |
| Recent Activity                              | Clearing for the project has been completed. Pipe has begun arriving on site. The contractor will begin the installation at Sanford and Greenbank and work east.                      |



| PROJECT                                      | AUSTIN RUN SANITARY SEWER & PUMP STATION REPLACEMENT  |
|--|---|
| Description                                  | The existing pump station is near capacity and has experienced several overflows over the past five years. The equipment in the pump station is antiquated and in disrepair. The pump station is scheduled to be replaced with a state-of-the-art screw pump system with all the appropriate piping to position the pump station adjacent to Aqua Wastewater Treatment Facility. The close proximity of the pump station to the wastewater facility will save the County a considerable amount of energy and money. |
| Project Budget Amount                        | \$5.2M  |
| Current Projected Completion Date of Project | September 2015  |
| Recent Activity                              | VDOT has requested additional information from the contractor regarding the process to remove water under Route 1. The contractor will provide that information and once approval is granted from VDOT, the contractor can resume boring activities. The pump station controls have been tested. There are a few punch list items, but it is ready to be put on line once the sewer line is completed.  |



*Pump station*



*Generator*



| PROJECT                                      | Old Route 3 Sewage Pump Station  |
|--|--|
| Description                                  | Project removes the existing pump station and builds a new pump station adjacent.  |
| Project Budget Amount                        | \$1.173M   |
| Current Projected Completion Date of Project | November, 2015   |
| Recent Activity                              | The contractor has finished pouring the retaining walls and the building pad, and has set the building. The wet well, comminutor vault, and much of the pipe is now in the ground and backfilled. The walls are being backfilled and electrical service will be run soon. Work on the pig launch vault and the force main piping will begin next week. |



*Old Route 3 Sewer Pump Station*



| <b>PROJECT</b>                               | <b>Route 1 North Sewer Line</b>  |
|--|--|
| Description                                  | Approximately 4,400 feet of 18-inch gravity sewer along and parallel to Route 1 will replace deteriorated gravity sewer and provide additional capacity to move wastewater from the northern part of the county toward the Aquia Creek PS at Route 1 and Telegraph Road. |
| Project Budget Amount                        | \$4.15M  |
| Completion Date of Design Phase              | Fall 2014  |
| Current Projected Completion Date of Project | December 2016  |
| Recent Activity                              | The design is complete and plans have been approved. Work continues on right-of-way acquisition, with a public hearing scheduled for September 15, 2015 for consideration of use of quick-take powers for one property.  |

**Pump and Haul Report**

Stafford County has a policy of providing pump and haul services to provide sewer service to existing residences when there are no feasible alternatives for repair or replacement of failed on-site sewage disposal systems and it is not cost-effective to extend public sewer. This allows the County to address potential public health problems caused by malfunctioning on-site disposal systems. This monthly report tracks the numbers of both subsidized and non-subsidized customers. Pump and Haul is only available to owner-occupied dwellings

\*Five dwellings were removed this month from the list of customers because they were determined to be rentals and not owner-occupied.

| <b>Pump and Haul Customers</b> |                  |                    |
|--------------------------------|------------------|--------------------|
|                                | <b>July 2015</b> | <b>August 2015</b> |
| <b>Subsidized</b>              | 28 (3 temporary) | 23 (3 temporary)   |
| <b>Non-subsidized</b>          | 17               | 22                 |

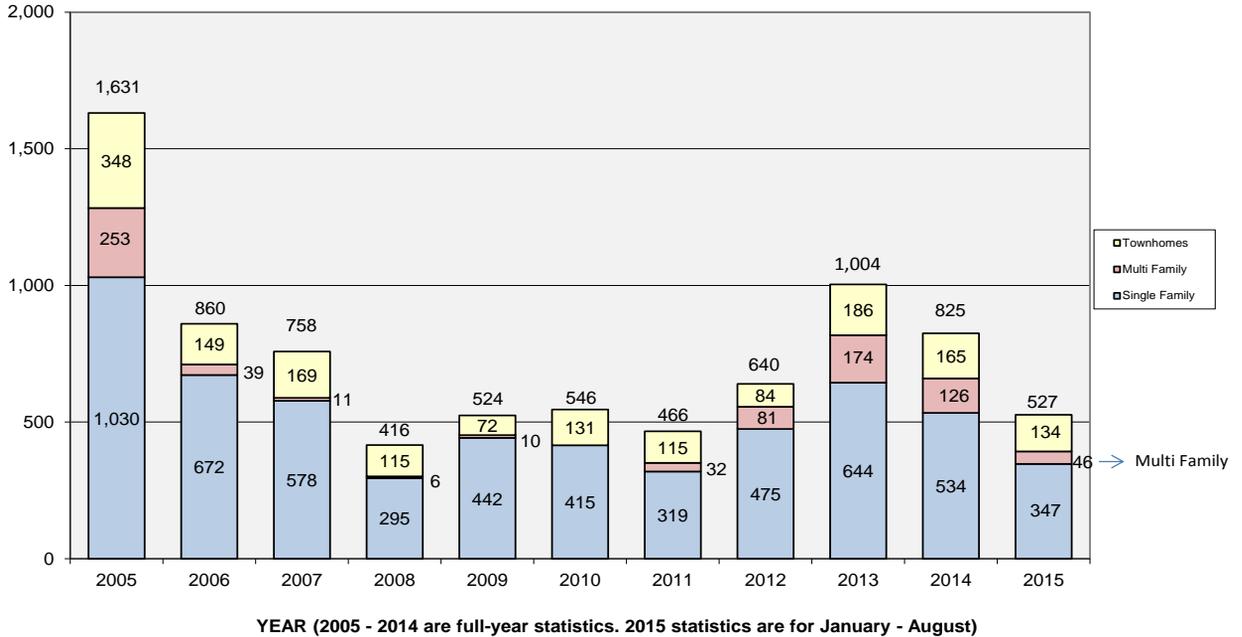


### PERMIT ACTIVITY REPORT August 2015

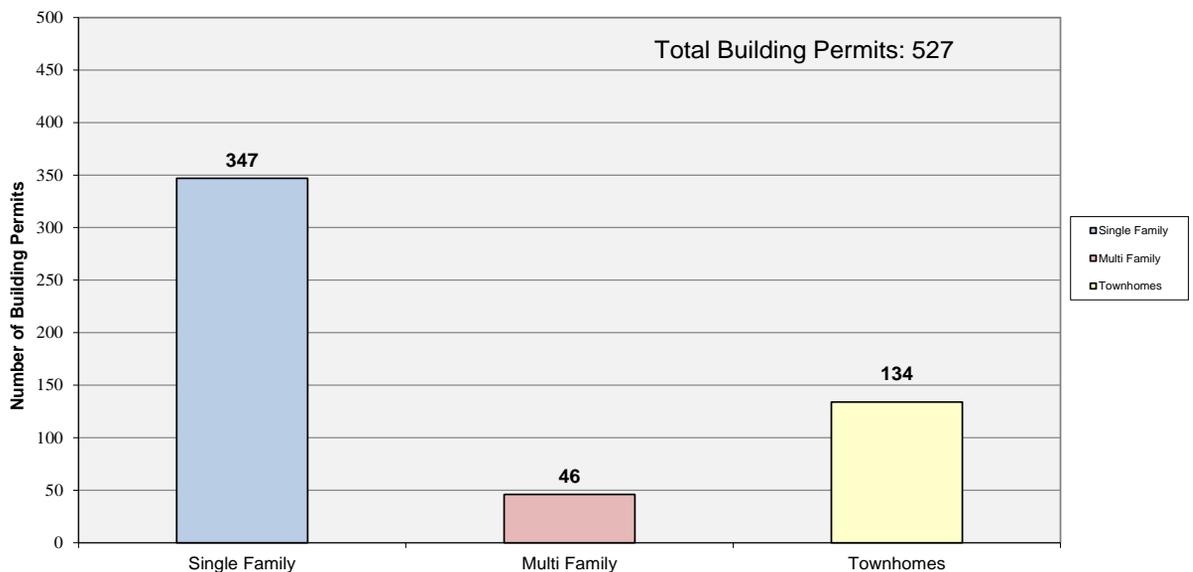
| PERMIT ACTIVITY   | Month        |              |                | Year-to-Date       |                             |                |
|---|--------------|--------------|----------------|--------------------|-----------------------------|----------------|
|   | August 2015  | August 2014  | Percent Change | YTD 1/1/15-8/31/15 | Previous YTD 1/1/14-8/31/14 | Percent Change |
| <b>PERMITS ISSUED</b>                                   | 427          | 330          | 29             | 3,069              | 2,724                       | 13             |
| CONSTRUCTION VALUE                                      | \$23,997,531 | \$14,233,500 | 69             | \$182,898,076      | \$187,002,940               | (2)            |
| FEES  | \$145,109    | \$131,862    | 10             | \$1,485,801        | \$1,310,816                 | 13             |
|   |              |              |                | -                  | -                           |                |
| <b>NEW CONSTRUCTION</b>                                 |              |              |                |                    |                             |                |
| <b>RESIDENTIAL</b>                                      |              |              |                |                    |                             |                |
| SINGLE-FAMILY DWELLINGS                                 | 38           | 25           | 52             | 347                | 358                         | (3)            |
| TOWNHOUSE/DUPLEX DWELLINGS                              | 24           | 9            | 167            | 134                | 117                         | 15             |
| MULTI-FAMILY DWELLINGS<br>(Apartments and Condominiums) | 26           | 23           | 13             | 46                 | 115                         | (60)           |
| TOTAL HOUSING UNITS                                     | 88           | 57           | 54             | 527                | 590                         | (11)           |
| CONSTRUCTION VALUE                                      | \$15,766,943 | \$10,821,037 | 46             | \$118,851,676      | \$137,117,344               | (13)           |
| <b>COMMERCIAL</b>                                       |              |              |                |                    |                             |                |
| COMMERCIAL  | 2            | 1            | 100            | 9                  | 8                           | 13             |
| CONSTRUCTION VALUE                                      | \$2,182,000  | \$88,000     | 2380           | \$9,433,207        | \$15,254,750                | (38)           |
|   |              |              |                |                    |                             |                |
| <b>ADDITIONS/ALTERATIONS</b>                            |              |              |                |                    |                             |                |
| RESIDENTIAL   | 214          | 201          | 6              | 1,661              | 1,591                       | 4              |
| COMMERCIAL  | 123          | 71           | 73             | 872                | 535                         | 63             |
| CONSTRUCTION VALUE                                      | \$6,048,588  | \$3,324,463  | 82             | \$54,613,193       | \$34,630,846                | 58             |
|   |              |              |                |                    |                             |                |
| <b>CERTIFICATES OF OCCUPANCY</b>                        |              |              |                |                    |                             |                |
| SINGLE-FAMILY DWELLINGS                                 | 53           | 28           | 89             | 322                | 310                         | 4              |
| TOWNHOUSE/DUPLEX DWELLINGS                              | 14           | 13           | 8              | 112                | 95                          | 18             |
| MULTI-FAMILY DWELLINGS<br>(Apartments and Condominiums) | 0            | 16           | (100)          | 25                 | 96                          | (74)           |
| NEW COMMERCIAL  | 2            | 0            | 100            | 5                  | 15                          | (67)           |
| COMMERCIAL CHANGE                                       | 4            | 4            | 0              | 61                 | 140                         | (56)           |



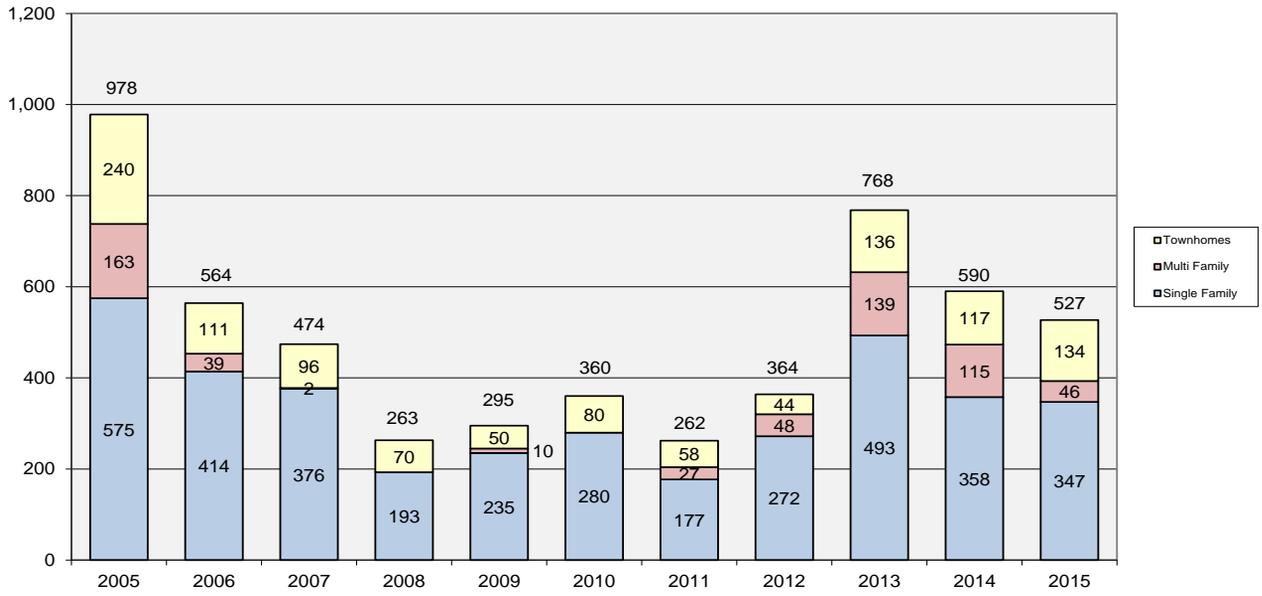
### HISTORY OF BUILDING PERMITS ISSUED 2005 - 2015 Full-Year Statistics



### BUILDING PERMITS ISSUED THROUGH August 2015

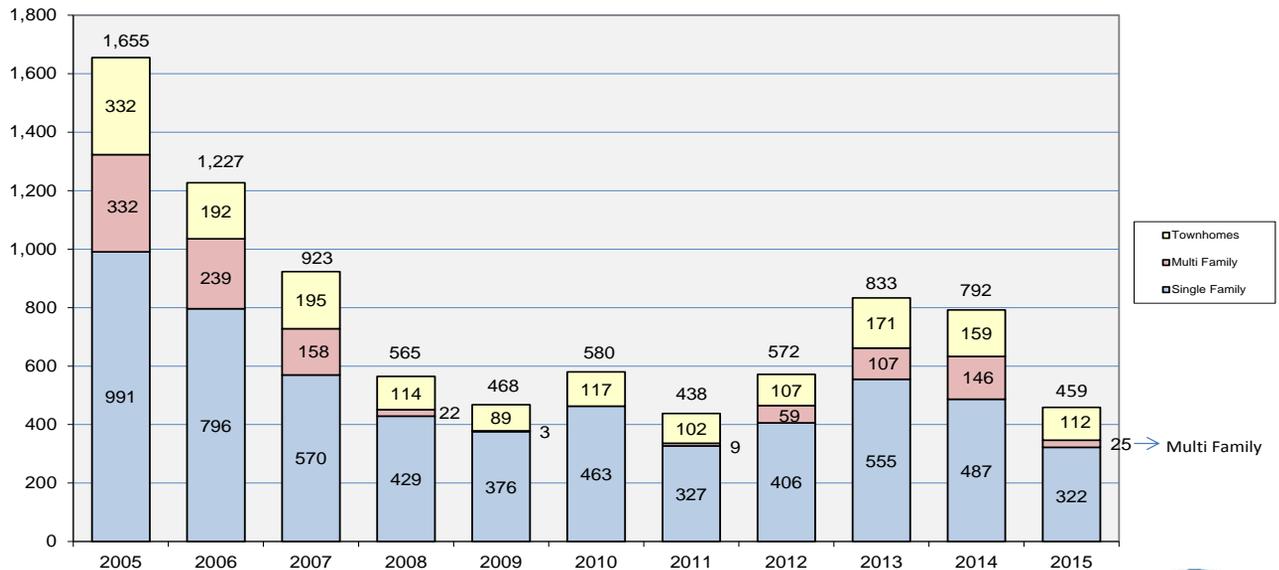


### HISTORY OF BUILDING PERMITS ISSUED 2005 - 2015 January - August Each Year



YEAR (2005 - 2015 year statistics for January - August)

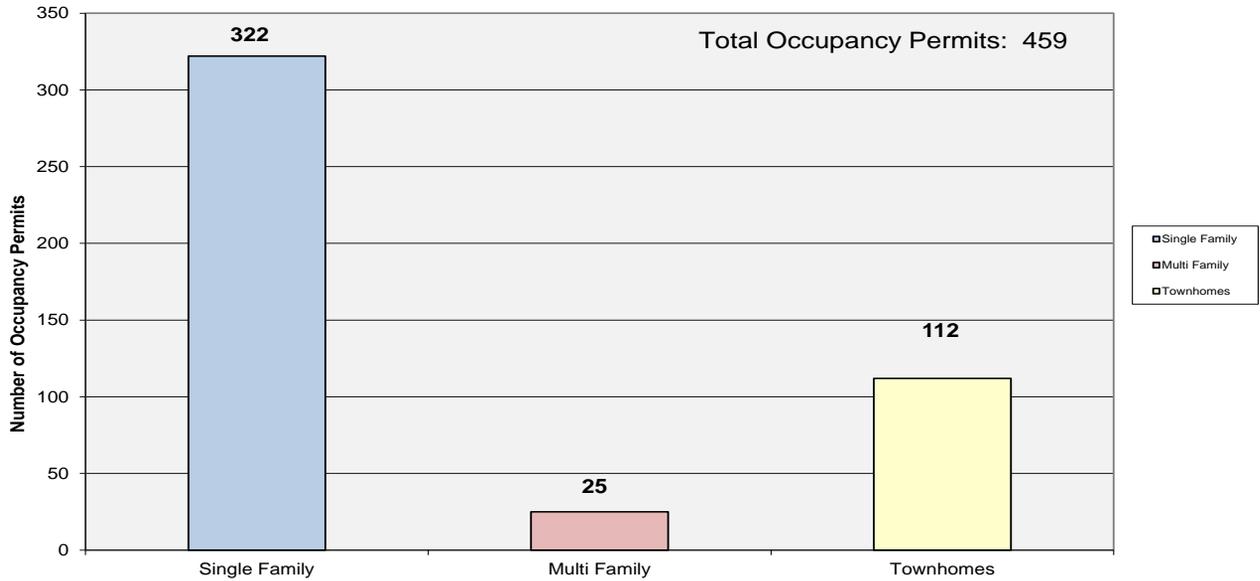
### HISTORY OF OCCUPANCY PERMITS ISSUED 2005 - 2015 Full-Year Statistics



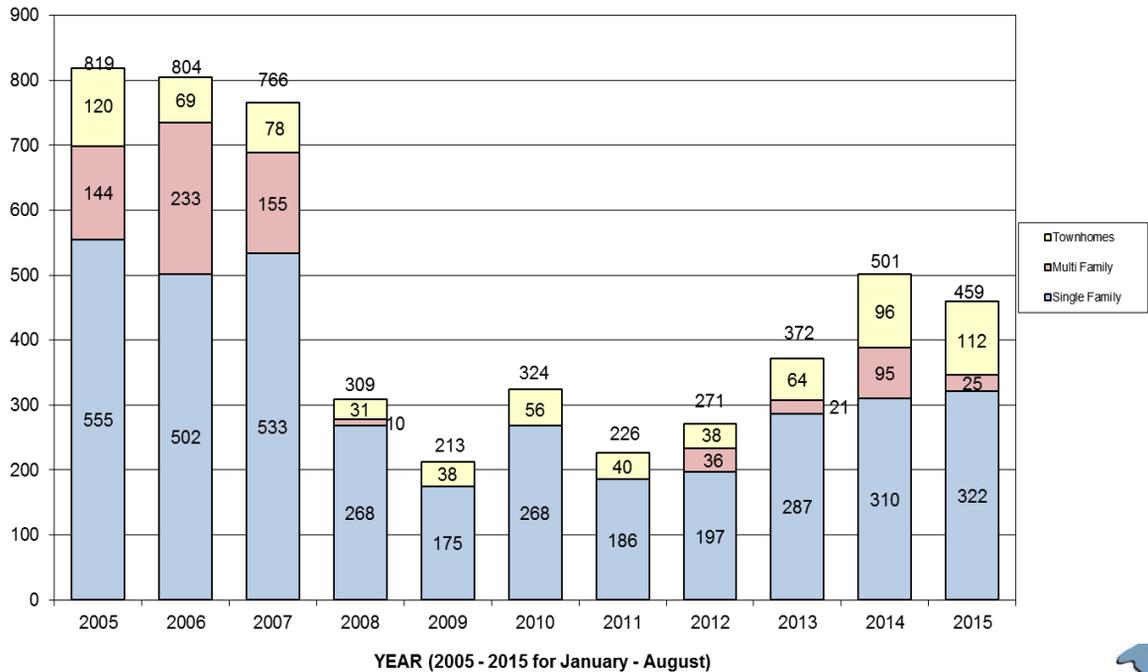
YEAR (2005 - 2014 are full-year statistics. 2015 statistics are for January - August)



### OCCUPANCY PERMITS ISSUED THROUGH August 2015



### HISTORY OF OCCUPANCY PERMITS ISSUED 2005 - 2015 January - August



### PLANNING AND ZONING SUBMITTALS AND APPROVALS AUGUST 2015

| SUBDIVISION PLANS                         |  |        |                   |
|---|--|--------|-------------------|
| ITEM                                      | DESCRIPTION  | ACTION | ELECTION DISTRICT |
| <b>Submittals</b>                         |  |        |                   |
| COURTHOUSE MANOR                          | Grading plan for the clearing and rough grading for a multi family residential development zoned R-1 on 33.45 acres  | 8/31   | Aquia             |
| HILLDRUP TRANSFER & STORAGE               | Dedication plat for vacation, consolidation and easement for the parking lot addition zoned M-1 on 34.517 acres  | 8/31   | Griffis-Widewater |
| WOOD LANDING LOTS 21                      | Consolidation plat of 2 single family residential lots zoned A-1 on 6.858 acres  | 8/31   | George Washington |
| GARRISONVILLE LANDING                     | Construction plan revision and technical change to remove Russell Kiel Court and replace with a PAE (approved by PC), losing 4 lots single family residential lots and modify BMP's no longer needed due to reduction in lots and streets zoned A-1 on 84.0563 acres | 8/25   | Rock Hill         |
| EMBREY MILL                               | Technical change to the readjust the preliminary plan lot layout for the Embrey Mill Subdivision, Phase 1 & 2B for lots and reduce the total length of streets zoned PD-2 on 630 acres   | 8/21   | Garrisonville     |
| AQUIA MEDICAL OFFICE                      | Dedication plat for utilities and stormwater management associated with a major site plan zoned B-2 on 3.19 acres  | 8/21   | Aquia             |
| NORTH STAFFORD OFFICE COMPLEX - SHEETZ    | Dedication and vacation of utilities and right of way zoned B-2 on 2.30 acres  | 8/19   | Rock Hill         |
| STAFFORD AIRPORT BUSINESS CENTER          | Minor subdivision creating one nonresidential lot zoned M-1 on 14.0015 acres   | 8/19   | Hartwood          |
| TOWN CTR AT AQUIA                         | Dedication and vacation plat for various easements zoned P-TND on 7.78 acres   | 8/18   | Aquia             |
| CARNEAL, JOHN                             | Family subdivision plat creating 1 single family residential lots zoned A-1 on 9.95 acres  | 8/18   | Hartwood          |
| BENSEN'S MILL ESTATES                     | Technical change to reconfigure lots, add common area, revise original lots 14 and 17 due to reservoir property line adjustment, eliminate IMP on each lot and provide grass swales and Bioretention zoned A-1 on 210 acres  | 8/14   | Hartwood          |
| SADDLE RIDGE                              | Construction plan creating 18 single family residential cluster lots zoned A-1 on 63.77 acres  | 8/10   | Hartwood          |
| AMBROSE ESTATES                           | Vacation Plat of the Reservoir Buffer Zone zoned A-1 on 47.68 acres  | 8/4    | Hartwood          |
| <b>Approvals</b>                          |  |        |                   |
| STAFFORD CO SCHL STAFFORD HS REBUILD 2015 | Dedication plat for various easements for the new high school zoned A-1 on 124.56 acres  | 8/31   | Falmouth          |
| EMBREY MILL SEC 1A                        | Final subdivision plat creating 11 single family residential lots zoned PD-2 on 0.997 acres  | 8/31   | Garrisonville     |
| CELEBRATE VA NO RET PUMP STATION          | Final subdivision plat for a pump station lot in section 8B zoned RBC  | 8/31   | Hartwood          |
| SOUTHGATE SEC 1C                          | Final subdivision plat creating 72 single family residential cluster lots with proffers zoned R-1 on 28.10 acres   | 8/31   | Hartwood          |
| RAMOTH BAPTIST CHURCH                     | Consolidation plat of 2 nonresidential parcels zoned A1 on 20.554 acres  | 8/25   | Hartwood          |



| SUBDIVISION PLANS (cont.)                      |   |                |                   |
|--|---|----------------|-------------------|
| ITEM   | DESCRIPTION   | ACTION         | ELECTION DISTRICT |
| <b>Approvals</b>                               |   |                |                   |
| AFFORDABLE SELF STORAGE                        | Boundary line adjustment of 2 nonresidential lots zoned B-2 on 11.9806 acres  | 8/21           | George Washington |
| VISTA WOODS SEC 3                              | Dedication plat for easements and right of way dedication zoned R-1 on 6.56 acres   | 8/19           | Rock Hill         |
| EMBREY MILL SEC 1A PCL J                       | Construction plan for 11 townhouse units relocated from Ph1 to Section 1 & Ph2C zoned PD-2 on 0.997 acres   | 8/18           | Garrisonville     |
| MONTEITH PROPERTY                              | Boundary line adjustment of 3 single family residential lots zoned A-1 & A-2 on 9.6 acres   | 8/11           | George Washington |
| RAPPAHANNOCK LANDING SEC 3                     | Construction Plan for 154 townhomes zoned R-2 on 19.18 acres  | 8/10           | George Washington |
| RAPPAHANNOCK LANDING SEC 2                     | Construction Plan for 131 townhomes zoned R-2 on 17.60 acres  | 8/5            | George Washington |
| CELEBRATE VA NO SEC 8A / 8B                    | Technical change to increase the minimum private street pavement and R.O.W. width in section 8B from 23ft to 40 ft, adjust and remove lot lines zoned RBC on 22.9 acres     | 8/4            | Hartwood          |
| SITE PLANS                                     |   |                |                   |
| ITEM   | DESCRIPTION   | ACTION         | ELECTION DISTRICT |
| <b>Submittals</b>                              |   |                |                   |
| TOWN CTR AT AQUIA REV                          | Major site plan revision demolishing buildings except existing office building/Rite Aid and adding 162,000 sq. ft. retail/pharmacy/grocery store zoned P-TND on 24.96 acres | 8/25           | Aquia             |
| WARRENTON ROAD GROCERY STORE                   | Major Site Plan for the construction of a 36,170 sq. ft. grocery store zoned B-2 on 6.45 acres  | 8/21           | Hartwood          |
| DOMINION ET SUPPORT BUILDING                   | Zoning site as-built for constructing office/warehouse buildings; 6,400 sq. ft. office and 2,400 sq. ft. storage and lab zoned M-1 on 4.700 acres                           | 8/17           | George Washington |
| CENTREPORT PKWY/RAMOTH CH RD IMP               | Infrastructure Plan revision extending the entrance zoned A-1 on 49.493 acres   | 8/12           | Hartwood          |
| <b>Approvals</b>                               |   |                |                   |
| CELEBRATE VA BOJANGLES                         | Major Site plan for a 3,808 sq. ft. fast food restaurant in the HCOD zoned B-2 on 1.30 acres  | 8/27           | Hartwood          |
| AFFORDABLE SELF STORAGE EXPAN                  | Major site plan revision for an addition to building H, rotate building G, shift retaining wall, re-route force main and modify fire lanes zoned B-2 on 8.24 acres          | 8/21           | George Washington |
| BUTLER RD FORCE MAIN RELACEMENT                | Minor site plan replacing 250 linear ft of existing force main zoned B-2 on 2.911 acres   | 8/12           | Falmouth          |
| OTHER  |   |                |                   |
| <b>Submittals/Approvals</b>                    |   |                |                   |
| MOUNTAIN VIEW ROAD TELECOMMUNICATIONS FACILITY | Comprehensive plan compliance review for the construction of a 180-foot tall self-supporting lattice telecommunications tower and compound zoning A-1 on 3.26 acres         | Submitted 8/20 | Rock Hill         |



## Planning and Zoning Update

| OTHER (CONT.'D)                                |   |                  |                   |
|--|---|------------------|-------------------|
| ITEM   | DESCRIPTION   | ACTION           | ELECTION DISTRICT |
| TELECOM TOWER VERIZON WIRELESS AT SMOKEHOUSE   | Comprehensive plan compliance review for the construction of a 170-foot tall monopole style telecommunication facility zoned A-1 on 10.042 acres                  | Submitted 8/14   | Hartwood          |
| WATER FOUNTAIN REMOVAL                         | Certificate of Appropriateness to remove cement foundation and water fountain from entrance of Brooks Park zoned R-1  | Submitted 8/24   | George Washington |
| CROWS NEST BOARDWALK-CANOE LAUNCH              | Wetlands application for a 344 ft boardwalk with observation platforms, floating dock and canoe launch  | Approved 8/3     | Aquia             |
| RECLASSIFICATION/CONDITIONAL USE PERMIT        |   |                  |                   |
| ITEM   | DESCRIPTION   | ACTION           | ELECTION DISTRICT |
| <b>Submittals</b>                              |   |                  |                   |
| TELECOM TOWER VERIZON WIRELESS AT SMOKEHOUSE   | Conditional use permit to allow a 170-foot tall monopole telecommunication facility zoned A-1 on 10.042 acres   | 8/14             | Hartwood          |
| MOUNTAIN VIEW ROAD TELECOMMUNICATIONS FACILITY | Conditional use permit to allow a 180-foot tall self-supporting lattice telecommunications tower, with 6 foot lightning rod, and compound zoned A-1 on 3.26 acres | 8/20             | Rock Hill         |
| YONUS ATTAI                                    | Conditional Use Permit to allow motor vehicle sales, rental, and automobile service/repair zoned B-2 on 1.29 acres  | 8/12             | Aquia             |
| 458 GARRISONVILLE                              | Conditional use permit zoned B-2 on 1.0716 acres  | 8/5              | Griffis-Widewater |
| ZONING   |   |                  |                   |
| ITEM   | DESCRIPTION   | ACTION           | ELECTION DISTRICT |
| <b>Zoning Inspections</b>                      |   |                  |                   |
| Conducted                                      |   | 49 n/a           | Various           |
| Cited  |   | 22 n/a           | Various           |
| Other  |   | 27 n/a           | Various           |
| <b>Zoning Permits</b>                          |   |                  |                   |
| Commercial New                                 |   | 1 n/a            | Various           |
| Commercial Change                              |   | 28 n/a           | Various           |
| Residential New                                |   | 57 n/a           | Various           |
| Residential Change                             |   | 92 n/a           | Various           |
| Signs  |   | 28 n/a           | Various           |
| Daycare  |   | 1 n/a            | Various           |
| Home Occupancy Home Business                   |   | 16 n/a           | Various           |
| Temporary Structure                            |   | 4 n/a            | Various           |
| Demo   |   | 4 n/a            | Various           |
| Retaining Walls                                |   | 3 n/a            | Various           |
| <b>Zoning Verifications</b>                    |   | 4                | Various           |
| <b>Zoning BZA</b>                              |   |                  |                   |
| ITEM   | DESCRIPTION   | ACTION           | ELECTION DISTRICT |
| NEWTON   | Appeal of a Zoning Notice of violation regarding a junkyard zoned A-2   | Submitted 8/21   | George Washington |
| BUADU & DILLON RURAL HOME BUSINESS             | Special Exception to operate tax and accounting services zoned A-1 on 3 acres   | Approved 8/25    | Hartwood          |
| AUSTIN PARK DEVELOPMENT APPEAL                 | Appeal of a Zoning Administrator's determination regarding vested rights zoned B-2  | Deferred to 9/22 | Aquia             |



## Planning and Zoning Update

| LOT GRADING PLANS             |  |           |                   |
|-------------------------------|--|-----------|-------------------|
| ITEM (Subdivision)            | DESCRIPTION (# of lots)                  | Approved  | ELECTION DISTRICT |
| River Creek, Sec. 1           | 1 single family residential lot          | 8/3       | George Washington |
| Estates at Rocky Pen          | 2 single family residential lots         | 8/3 & 11  | Hartwood          |
| Stafford Estates, Sec. 3B     | 1 single family residential lot          | 8/3       | Hartwood          |
| TM 17-11H                     | 1 single family residential lot          | 8/3       | Hartwood          |
| Boscobel Estates              | 1 single family residential lot          | 8/4       | George Washington |
| Celebrate Virginia, Sec. 6    | 3 single family residential lots         | 8/4       | Hartwood          |
| Southgate, Sec. 1B            | 1 single family residential lot          | 8/4       | Falmouth          |
| Oaks at Highland Homes        | 1 single family residential lot          | 8/5       | Falmouth          |
| Hills of Aquia, Sec. 6        | 3 single family residential lots         | 8/5       | Aquia             |
| TM 20-49D                     | 1 single family residential lot          | 8/6       | Griffis/Widewater |
| Meadows at Hickory Hill       | 2 single family residential lots         | 8/10      | George Washington |
| Queens Guard, Sec. 2          | 1 single family residential lot          | 8/10      | Hartwood          |
| TM 44A-1-6                    | 1 single family residential lot          | 8/10      | Hartwood          |
| TM 17E-4A                     | 1 single family residential lot          | 8/11      | Hartwood          |
| Embrey Mill, Sec. 3           | 3 single family residential lots         | 8/11 & 17 | Garrisonville     |
| TM 26-31F                     | 1 single family residential lot          | 8/11      | Hartwood          |
| Garrisonville Landing, Sec. 1 | 2 single family residential lots         | 8/11 & 18 | Rock Hill         |
| Poplar Estates, Sec. 1        | 1 single family residential lot          | 8/11      | Hartwood          |
| Celebrate Virginia, Sec. 3B2  | 1 single family residential lot          | 8/12      | Hartwood          |
| Celebrate Virginia, Sec. 3A1  | 3 single family residential lots         | 8/13      | Hartwood          |
| Ruby Glen                     | 2 single family residential lots         | 8/13      | George Washington |
| Mount Hope Estates            | 1 single family residential lot          | 8/14      | Aquia             |
| Embrey Mill, Sec. 1           | 1 single family residential lot          | 8/14      | Garrisonville     |
| Bells Valley, Sec. 1          | 1 single family residential lot          | 8/17      | Aquia             |
| Cypress Estates               | 1 single family residential lot          | 8/18      | Hartwood          |
| Embrey Mill, Sec. 2           | 3 single family residential lots         | 8/19      | Garrisonville     |
| Oakley Farms                  | 1 single family residential lot          | 8/19      | Hartwood          |
| Brittany Estates              | 1 single family residential lot          | 8/19      | Aquia             |
| Deacon Commons                | 1 single family residential lot          | 8/20      | Falmouth          |
| Wood Landing Estates          | 1 single family residential lot          | 8/21      | George Washington |
| Woodland Woods                | 1 single family residential lot          | 8/21      | Falmouth          |
| Leeland Station, Sec 7B       | 1 single family residential lot          | 8/24      | Falmouth          |
| TM 17-37L                     | 1 single family residential lot          | 8/24      | Hartwood          |
| Liberty Knolls                | 1 single family residential lot          | 8/25      | Garrisonville     |
| Southgate, Sec. 1B            | 1 single family residential lot          | 8/25      | Falmouth          |
| Lake Estates                  | 1 single family residential lot          | 8/25      | Hartwood          |
| Southgate, Sec. 1A            | 1 single family residential lot          | 8/25      | Falmouth          |
| Colonial Forge, Sec. 7        | 6 single family residential lots         | 8/26      | Hartwood          |
| Poplar Estates, Sec. 1        | 1 single family residential lot          | 8/26      | Hartwood          |
| Hartwood Landing              | 1 single family residential lot          | 8/27      | Hartwood          |
| TM 44-64J                     | 1 single family residential lot          | 8/27      | Hartwood          |
| <b>TOTAL</b>                  | <b>60 single family residential lots</b> |           |                   |



| <b>August 2015<br/>Totals of Road-Side Trash Pick-Up</b> |                            |
|--|----------------------------|
| <b>Date</b>  | <b>Weight<br/>(pounds)</b> |
| Week of 3 - 7  | 12,440                     |
| Week of 10 - 14  | 8,020                      |
| Week of 17 - 21  | 14,180                     |
| Week of 24 - 28  | 17,480                     |
| August 31  | 2,840                      |
| <b>TOTAL</b>   | <b>54,960</b>              |

**Work is backed by scale tickets.  
Total includes signage pickup.**





*August's report, including the five-year look back comparison includes data on all incidents where the final disposition of the incident was that the department arrived on scene.*

### Summary Incident Statistics

|   | Aug 2015 | Jan – Aug 2015 | Jan – Aug 2014 | Jan – Aug 2013 | Jan – Aug 2012 | Jan – Aug 2011 |
|---|----------|----------------|----------------|----------------|----------------|----------------|
| Arrived on-scene calls  | 1,403    | 11,348         | 11,436         | 11,361         | 11,031         | 10,573         |
| Responses in excess of eight minutes                                      | 460      | 3,501          | 3,421          | 2,893          | 2,831          | 2,598          |
| Percentage of responses under eight minutes (All Responses)               | 67%      | 69%            | 70%            | 75%            | 74%            | 75%            |
| Percentage of responses under eight minutes (Emergency – Priority 1 Only) | 64%      | 66%            | 65%            | 69%            | 69%            | 70%            |

### Non-Emergency Activity

|                                 | August 2015 | Jan – Aug 2015 |
|---------------------------------|-------------|----------------|
| Training Hours                  | 1,988       | 21,884         |
| Pre-Plans of Business/Buildings | 16          | 94             |
| Public Education Hours/Students | 9<br>373    | 123<br>1,349   |
| Community Outreach Sessions     | 196         | 743            |
| Special Project Hours           | 277         | 4,188          |



### Incident by Nature

|   | Aug<br>2015  | Jan – Aug<br>2015 | Jan – Aug<br>2014 | Jan – Aug<br>2013 | Jan – Aug<br>2012 | Jan –Aug<br>2011 |
|---|--------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Emergency Medical Calls                   | 748          | 6,271             | 6,125             | 5,849             | 5,907             | 5,421            |
| Fire Calls                                | 208          | 1,646             | 1,556             | 1,528             | 1,622             | 1,706            |
| Vehicle Accident Calls                    | 143          | 1,098             | 1,097             | 1,210             | 1,135             | 1,061            |
| Technical Rescue Calls                    | 4            | 44                | 49                | 60                | 64                | 70               |
| Service Calls                             | 300          | 2,289             | 2,605             | 2,714             | 2,303             | 2,312            |
| <b>Arrived on-scene calls<br/>(TOTAL)</b> | <b>1,403</b> | <b>11,348</b>     | <b>11,436</b>     | <b>11,361</b>     | <b>11,031</b>     | <b>10,573</b>    |

### Emergency Medical Services Summary

|                                 | Aug<br>2015 | Jan – Aug<br>2015 | Jan – Aug<br>2014 | Jan – Aug<br>2013 | Jan – Aug<br>2012 | Jan –Aug<br>2011 |
|---------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Total Encounters                | 776         | 6,410             | 6,386             | 6,381             | 7,224             | 6,447            |
| Patients Dead at Scene          | 4           | 50                | 55                | 55                | 45                | 44               |
| Patient Refusals Obtained       | 143         | 1,075             | 1,084             | 1,217             | 1,911             | 1,568            |
| Transferred to another Unit/POV | 3           | 6                 | 4                 | 6                 | 13                | 7                |
| Transports Provided             | 626         | 5,279             | 5,243             | 5,103             | 5,255             | 4,828            |
| Destination MWH                 | 364         | 2,932             | 2,850             | 2,792             | 2,757             | 2,336            |
| Destination Stafford            | 255         | 2,271             | 2,329             | 2,230             | 2,381             | 2,393            |
| Other Destination               | 7           | 70                | 64                | 81                | 117               | 99               |



### Fire Marshal Activity

|                               | Aug<br>2015 | Jan – Aug<br>2015 | Jan – Aug<br>2014 | Jan – Aug<br>2013 | Jan – Aug<br>2012 | Jan – Aug<br>2011 |
|-------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Fire Marshal Office Responses | 28          | 208               | 166               | 189               | 265               | 307               |
| Inspections                   | 355         | 2,484             | 2,585             | 2,208             | 2,210             | 2,339             |
| Plan Reviews                  | 48          | 307               | 241               | 265               | 317               | 282               |
| Fire Investigations           | 11          | 49                | 39                | 42                | 47                | 52                |

### Response Times of Less Than Eight Minutes by First Due *Emergency – Priority 1 Calls*

|                         | Aug<br>2015 | Jan – Aug<br>2015 | Jan – Aug<br>2014 | Jan – Aug<br>2013 | Jan – Aug<br>2012 | Jan – Aug<br>2011 |
|-------------------------|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Zone 1: Falmouth        | 72%         | 71%               | 69%               | 76%               | 76%               | 81%               |
| Zone 2: Stafford        | 67%         | 71%               | 70%               | 83%               | 79%               | 81%               |
| Zone 3: Widewater       | 36%         | 24%               | 13%               | 22%               | 33%               | 32%               |
| Zone 4: Mountain View   | 28%         | 58%               | 58%               | 80%               | 62%               | 60%               |
| Zone 5: Brooke          | 47%         | 56%               | 44%               | 40%               | 54%               | 57%               |
| Zone 6: Hartwood        | 41%         | 34%               | 39%               | 49%               | 51%               | 56%               |
| Zone 7: White Oak       | 45%         | 54%               | 57%               | 49%               | 64%               | 54%               |
| Zone 8: Rockhill        | 59%         | 56%               | 45%               | 29%               | 29%               | 35%               |
| Zone 9: Aquia           | 70%         | 71%               | 71%               | 76%               | 81%               | 78%               |
| Zone 10: Potomac Hills  | 65%         | 74%               | 72%               | 80%               | 79%               | 82%               |
| Zone 12: Berea          | 68%         | 71%               | 66%               | 70%               | 70%               | 72%               |
| Zone 14: North Stafford | 79%         | 73%               | 75%               | 76%               | 69%               | 72%               |
| Mutual Aid Provided     | 35%         | 31%               | 39%               | 63%               | 40%               | 38%               |



### Volunteer Staffing By Station (FIRE)

|                        | Aug<br>2015 | Jan – Aug<br>2015 | Jan – Aug<br>2014 | Jan – Aug<br>2013 | Jan – Aug<br>2012 | Jan – Aug<br>2011 |
|------------------------|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Zone 1: Falmouth       | 81%         | 83%               | 93%               | 97%               | 100%              | 100%              |
| Zone 2: Stafford       | 43%         | 58%               | 73%               | 86%               | 93%               | 92%               |
| Zone 3: Widewater      | 9%          | 10%               | 13%               | 13%               | 15%               | 16%               |
| Zone 4: Mountain View  | 0%          | 0%                | 2%                | 3%                | 0%                | 47%               |
| Zone 5: Brooke         | 25%         | 17%               | 7%                | 8%                | 10%               | 13%               |
| Zone 6: Hartwood       | 21%         | 28%               | 39%               | 45%               | 65%               | 75%               |
| Zone 7: White Oak      | 2%          | 4%                | 17%               | 19%               | 42%               | 17%               |
| Zone 8: Rockhill       | 66%         | 87%               | 58%               | 26%               | 27%               | 26%               |
| Zone 10: Potomac Hills | 2%          | 6%                | 19%               | 26%               | 31%               | 53%               |

### Volunteer Staffing By Station (EMS)

|                        | Aug<br>2015 | Jan – Aug<br>2015 | Jan – Aug<br>2014 | Jan – Aug<br>2013 | Jan – Aug<br>2012 | Jan – Aug<br>2011 |
|------------------------|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Zone 1: Falmouth       | 0%          | 3%                | 6%                | 4%                | 3%                | 6%                |
| Zone 2: Stafford       | 1%          | 4%                | 16%               | 34%               | 26%               | 30%               |
| Zone 3: Widewater      | 0%          | 0%                | 0%                | 3%                | 4%                | 20%               |
| Zone 4: Mountain View  | 14%         | 14%               | 14%               | 14%               | 5%                | 4%                |
| Zone 5: Brooke         | 3%          | 3%                | 6%                | 2%                | 1%                | 1%                |
| Zone 6: Hartwood       | 0%          | 4%                | 1%                | 2%                | 3%                | 15%               |
| Zone 7: White Oak      | 5%          | 6%                | 5%                | 3%                | 4%                | 8%                |
| Zone 8: Rockhill       | 27%         | 29%               | 33%               | 31%               | 28%               | 29%               |
| Zone 9: Aquia          | 17%         | 20%               | 30%               | 28%               | 32%               | 29%               |
| Zone 10: Potomac Hills | 0%          | 0%                | 0%                | 1%                | 3%                | 13%               |
| Zone 12: Berea         | 0%          | 3%                | 16%               | 52%               | 0%                | 25%               |





Throughout the month of August, approximately 32 reports were generated for larcenies from vehicles. Of those reports, approximately 15 involved unsecured vehicles, six involved secured vehicles and the remaining involved unknown security and/or involved the theft of items from un-securable areas of vehicles. In most of the instances in which the vehicle had been secured, forced entry was made through windows and items of value were sitting in plain view.

Suspects have been developed and/or arrests have been made in approximately five of the reported incidents/identified series involving larcenies from vehicles.

### *Crime Distribution*

| Crime                  | 2015  | 2014  | 2013  | 2012  | 2011  | Average |
|------------------------|-------|-------|-------|-------|-------|---------|
| Property Crime         | 43.6% | 49.4% | 53.3% | 56.1% | 54.0% | 51.3%   |
| Narcotics Violations   | 22.8% | 17.6% | 19.9% | 20.6% | 20.4% | 20.3%   |
| Fraud Crimes           | 26.3% | 26.0% | 20.3% | 16.8% | 17.6% | 21.4%   |
| Crimes Against Persons | 7.3%  | 6.9%  | 6.4%  | 6.6%  | 7.9%  | 7.0%    |

The above is a summary for all the crimes reported, YTD

### *Major Crimes Summary*

| Crime  | 2015  | 2014  | 2013  | 2012  | 2011  | Average |
|--|-------|-------|-------|-------|-------|---------|
| All Reported Crimes                            | 8,964 | 8,304 | 7,999 | 7,881 | 6,828 | 7995.2  |
| Major Crimes                                   | 3,146 | 3,180 | 2,823 | 2,967 | 2,432 | 2909.6  |
| % of All Reported Crimes That are Major Crimes | 35.1% | 38.3% | 35.3% | 37.6% | 35.6% | 36.4%   |

### *Crimes Against Persons*

| Crime                | 2015 | 2014 | 2013 | 2012 | 2011 | Average |
|----------------------|------|------|------|------|------|---------|
| Kidnapping/Abduction | 10   | 17   | 17   | 20   | 14   | 15.6    |
| Robbery              | 16   | 21   | 22   | 25   | 19   | 20.6    |
| Homicide             | 4    | 1    | 4    | 2    | 2    | 2.6     |
| Rape                 | 24   | 16   | 21   | 19   | 25   | 21.0    |
| Aggravated Assault   | 97   | 99   | 67   | 78   | 73   | 82.8    |

### *Crimes Against Property*

| Crime               | 2015  | 2014  | 2013  | 2012  | 2011  | Average |
|---------------------|-------|-------|-------|-------|-------|---------|
| Motor Vehicle Theft | 40    | 54    | 58    | 72    | 79    | 60.6    |
| Burglary            | 112   | 126   | 123   | 159   | 124   | 128.8   |
| Larceny             | 1,220 | 1,392 | 1,325 | 1,433 | 1,111 | 1296.2  |
| Fraud/Financial     | 827   | 828   | 573   | 497   | 429   | 630.8   |

This report summarizes the activities for five years of the Stafford Sheriff's Office from August 2011 through August 2015. The charts compare data year-to-date from January through December of each year. Below are highlights. The average reflects comparison of 2011 through 2015.





This report summarizes the activities for five years of the Stafford Sheriff's Office from August 2011 through August 2015. The charts compare data year-to-date from January through December of each year. Below are highlights. The average reflects comparison of 2011 through 2015.

### Misc

| Activity                                       | 2015   | 2014   | 2013   | 2012   | 2011   | Average |
|--|--------|--------|--------|--------|--------|---------|
| Crime Rate per 100 Residents                   | 3.64   | 3.56   | 3.28   | 3.54   | 3.02   | 3.4     |
| Concealed Weapons Permits and Federal Licenses | 1,440  | 1,499  | 2,216  | 1,398  | 944    | 1499.4  |
| Criminal Arrest                                | 3,517  | 3,634  | 4,175  | 4,328  | 4,528  | 4036.4  |
| DUI Arrests                                    | 339    | 286    | 330    | 313    | 289    | 311.4   |
| Citations                                      | 6,269  | 6,457  | 7,346  | 5,921  | 7,852  | 6769.0  |
| Deputies Assaulted                             | 8      | 17     | 11     | 16     | 16     | 13.6    |
| Calls for Service                              | 44,130 | 45,868 | 43,800 | 40,614 | 36,843 | 42251.0 |

### Animal Control

| Activity        | 2015 | 2014 | 2013 | 2012 | 2011 | Average |
|-----------------|------|------|------|------|------|---------|
| Dogs Picked Up  | 307  | 405  | 410  | 490  | 441  | 410.6   |
| Dogs Turned In  | 256  | 232  | 311  | 323  | 337  | 291.8   |
| Dog Adoptions   | 177  | 188  | 203  | 218  | 181  | 193.4   |
| Cats Turned In  | 452  | 425  | 632  | 798  | 843  | 630.0   |
| Cat Adoptions   | 199  | 157  | 157  | 160  | 152  | 165.0   |
| Dogs Euthanized | 124  | 150  | 179  | 186  | 194  | 166.6   |
| Cats Euthanized | 234  | 304  | 434  | 530  | 518  | 404.0   |

### Courts

| Activity                           | 2015 | 2014 | 2013 | 2012 | 2011 | Average |
|------------------------------------|------|------|------|------|------|---------|
| Evictions                          | 533  | 581  | 440  | 502  | 657  | 542.6   |
| Out-of-State Prisoner Extraditions | 81   | 69   | 51   | 67   | 59   | 65.4    |

### Communications

| Activity  | 2015    | 2014    | 2013    | 2012    | 2011    | Average   |
|---|---------|---------|---------|---------|---------|-----------|
| ECC Call Volume                                   | 194,315 | 196,938 | 198,840 | 206,597 | 203,454 | 200,028.8 |
| Total Law Enforcement CAD Incidents Processed     | 93,206  | 98,469  | 99,298  | 99,812  | 95,939  | 97,344.8  |
| Total Fire and Rescue CAD Incidents Processed     | 11,875  | 12,894  | 13,460  | 16,540  | 16,072  | 14,168.2  |
| ECC Auxiliary/Support CAD Events - Utility        | 1,356   | 1,549   | 1,493   | 1,382   | 1,449   | 1,445.8   |
| ECC Auxiliary/Support CAD Events - Animal Control | 1,859   | 2,194   | 2,036   | 1,846   | 1,476   | 1,882.2   |
| ECC Auxiliary/Support CAD Events - Control Burns  | 3,364   | 3,230   | 3,510   | 3,687   | 3,538   | 3,465.8   |



| <b>August 2015</b>                   |                                   |                  |                     |
|--------------------------------------|-----------------------------------|------------------|---------------------|
| <b>Fund</b>                          | <b>Full-Time Funded Positions</b> | <b>Vacancies</b> | <b>Vacancy Rate</b> |
| General Government Public Safety     | 365                               | 8                | 2.2%                |
| General Government Non Public Safety | 336                               | 15               | 4.5%                |
| General Government Total             | 701                               | 23               | 3.3%                |
| Utilities                            | 139                               | 5                | 3.6%                |
| Capital Projects Fund                | 3                                 | 0                | 0.0%                |
| Total                                | 843                               | 28               | 3.3%                |

| <b>Annual Turnover Rate</b> |           |           |                     |           |             |
|-----------------------------|-----------|-----------|---------------------|-----------|-------------|
|                             | 2014-2015 | 2013-2014 |                     | 2014-2015 | 2013 - 2014 |
| February - January          | 8.9%      | 8.4%      | August – July       | 10.9%     | 8.1%        |
| March – February            | 8.7%      | 8.6%      | September – August  | 10.5%     | 9.1%        |
| April – March               | 8.7%      | 9.1%      | October – September |           | 9.1%        |
| May – April                 | 9.4%      | 8.3%      | November – October  |           | 9.2%        |
| June – May                  | 10.4%     | 7.5%      | December – November |           | 9.6%        |
| July – June                 | 10.9%     | 7.5%      | January – December  |           | 9.8%        |

The turnover rate measures the number of separations during a 12-month period. These separations include voluntary and involuntary terminations. The vacancy rate measures the percent of vacancies compared to the total number of full-time authorized positions.



## Human Services

|   | AUGUST<br>2015 | AUGUST<br>2014 | AUGUST<br>2013 | AUGUST<br>2012 | AUGUST<br>2011 | Average     |
|---|----------------|----------------|----------------|----------------|----------------|-------------|
| Number of Child Protective Services (CPS) Complaints Investigated | 43             | 46             | 32             | 34             | 40             | 39          |
| Number of Children in Foster Care                                 | 34             | 43             | 50             | 45             | 45             | 44          |
| Number of Children Receiving Child Day Care Assistance            | 369            | 364            | 340            | 325            | 322            | 344         |
| Private Day School Placements                                     | 40             | 34             | 34             | 29             | 13             | 30          |
| Public Day School Placements                                      | 14             | 20             | 11             | 15             | 12             | 14          |
| Residential Placements Excluding Foster Care Children             | 7              | 8              | 18             | 16             | 22             | 14          |
| Residential Placements Total                                      | 9              | 12             | 19             | 24             | 28             | 18          |
| Number of Families Served by Family Assessment and Planning Team  | 5              | 3              | 11             | 10             | 19             | 10          |
| Number of Active/Ongoing Public Assistance                        | 11,109         | 9,910          | 9,863          | 9,747          | 9,099          | 9,946       |
| Number of New Applications for Public Assistance                  | 602            | 637            | 750            | 723            | 745            | 691         |
| Number of Food Stamp Households Served                            | 3,430          | 3,910          | 4,080          | 3,917          | 3,590          | 3,785       |
| Value of Food Stamp Benefits Issued                               | \$1,105,898    | \$1,191,505    | \$1,318,906    | \$1,295,765    | \$1,198,163    | \$1,222,047 |



| DATE      | PUBLICATION  | HEADLINE   |
|-----------|--------------|--|
| 8/2/2015  | Stafford Sun | Stafford High School Still Being Built   |
| 8/2/2015  | Stafford Sun | Stafford Sets Meeting on US1, Courthouse Road Construction   |
| 8/3/2015  | FLS          | Fredericksburg Area to Mark 32 <sup>nd</sup> National Night Out Tuesday                                  |
| 8/3/2015  | FLS          | Work Moving Along on Area's Three Big Road Projects  |
| 8/3/2015  | FLS          | Stafford Officials Weigh to Weigh Tightening Cluster Development Rules                                   |
| 8/3/2015  | Stafford Sun | Stafford's Fire/Rescue Company 2 to Host Golf Tourney  |
| 8/4/2015  | FLS          | Stafford School Board to Discuss Surplus with County Supervisors   |
| 8/4/2015  | Stafford Sun | Stafford, VDOT, to Pay \$11M for Rt. 1, Courthouse Road Improvements                                     |
| 8/5/2015  | FLS          | School Board Split over How to Spend Salary Lapse Savings  |
| 8/7/2015  | Stafford Sun | Buying Something from Strangers? Do It in a Police Department Parking Lot                                |
| 8/7/2015  | WTOP         | Va. Police Establish Safe Zones for Online Buyers, Sellers to Meet                                       |
| 8/10/2015 | FLS          | U.S. 1 in Stafford Closed Monday Morning for Police Activity   |
| 8/10/2015 | FLS          | Stafford Social Services Receives Grant for SHINE Program  |
| 8/10/2015 | FLS          | Stafford High School Continues to See Delays, School Officials Say                                       |
| 8/12/2015 | FLS          | Handcrafted Patowomeck Indian Village Behind Hartwood Elementary Brings Students Closer to Local History |
| 8/13/2015 | FLS          | Airport's Expansion Draws Mixed Reaction from Residents  |
| 8/14/2015 | FLS          | Stafford Development Hearing Postponed   |
| 8/15/2015 | FLS          | As Economy Improves, Stafford Industrial Park Nears Build-Out  |
| 8/16/2015 | FLS          | Teachers React to Stafford Surplus   |
| 8/18/2015 | Stafford Sun | River Road in Stafford Closed August 20  |
| 8/19/2015 | FLS          | Crosswalk Work to Close River Road   |
| 8/19/2015 | FLS          | Stafford Amendments to Require More Open Space in New Housing Developments                               |
| 8/20/2015 | FLS          | Landfill Officials Move Forward Measure that Would Control Trash Flow                                    |
| 8/20/2015 | FLS          | Still No Permit for Stafford High School   |
| 8/21/2015 | FLS          | Fix for I-95 Choke Point in the Works, But Express Lanes Extension in Doubt                              |





The Citizens Assistance and Volunteer Services Office provides a central in-house resource for customer service and information on County services and complaints. Staff recruits, trains and places volunteers in various departments to assist with a number of tasks.

| August 2015<br>Customer Inquiries handled by<br>Citizens Assistance Staff |                            |
|---|----------------------------|
| Total Number of Phone Calls Handled                                       | 1633                       |
| Live Help Chats*  | 90                         |
| Citizen Tracker Requests Handled via County Website/Mobile App.           | 15 Website/ 12 Mobile App. |
| Citizens Assisted at the Administration Center Desk in Lobby              | 1451                       |
| Total Number of Visitors to Administration Center                         | 4338                       |
| Citizens Assisted at the Judicial Center Desk in the Courthouse           | 1006                       |
| Total Number of Volunteer Hours**   | 1093                       |

\* Live Help allows users to send an e-mail through the County's Web site and receive an immediate response from staff. Of the **90** Live Help requests, **72** were live chats in which the user and staff member exchanged information through instant messaging, and **18** were offline e-mails, which were received outside normal business hours (weekends or evenings) when staff is not online. Responses were provided as soon as possible or as soon as regular business hours resumed.

\*\* This month's volunteer hours equates to a savings of **\$28,418** in full-time staff costs (with benefits. These figures are determined by taking the volunteer rate (\$26.00 with benefits) that is dictated by the state's Bureau of Labor statistics and multiplying that by the total number of hours that are volunteered.

**Year to date hours: 9064**

**Year to date value: \$235,664**



## Information Technology Top 20 Most Visited Pages

This report summarizes the website, geographic information system map requests, scanning and project and help desk work orders performed by the IT Department. On this page, website statistics are detailed.

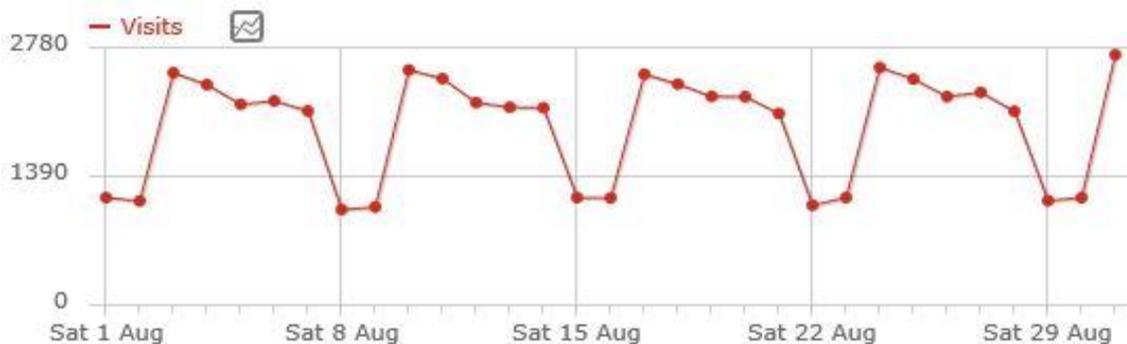
### How are people looking at our website?

|                      |     |
|----------------------|-----|
| Via Desktop Computer | 71% |
| Via Smartphone       | 18% |
| Via Tablet           | 8%  |
| Unknown              | 3%  |

**3 min 10 sec** average visit duration  
**4,462** total searches  
**20,878** total downloads  
**4.4** actions per visit

| Page Title                 | Pageviews |
|----------------------------|-----------|
| Home Page                  | 41028     |
| Bill Payment               | 13086     |
| Human Resources            | 6600      |
| NeoGov                     | 5671      |
| GIS                        | 3576      |
| Real Estate                | 3258      |
| Utilities                  | 2926      |
| Full-Time Benefits         | 1750      |
| Water & Sewer              | 1671      |
| Board of Supervisors       | 1474      |
| Circuit Court              | 1400      |
| Treasurer                  | 1372      |
| Search and View Taxes Paid | 1224      |
| Public Works               | 1002      |
| Social Services            | 985       |
| Assessment Information     | 968       |
| Personal Property          | 958       |
| Applications/Permits       | 943       |
| Personal Property Tax      | 864       |
| Planning & Zoning          | 750       |

**Website Visits for August 2015** – This graph details the amount of visits per day to our website.



## Information Technology

The IT Department is responsible for county-wide document management through the OnBase database. Staff scan in documents to make documents available online and to save space by storing documents digitally.

### Project and Help Desk Work Orders Worked On In August 2015

|                                    |            |             |
|------------------------------------|------------|-------------|
| Animal Control                     | 1          | 0.30%       |
| Board of Supervisors               | 3          | 0.89%       |
| Public Works                       | 30         | 8.88%       |
| Circuit Court                      | 5          | 1.48%       |
| Commissioner of the Revenue        | 14         | 4.14%       |
| Commonwealth's Attorney            | 7          | 2.07%       |
| Cooperative Extension              | 1          | 0.30%       |
| County Administration              | 13         | 3.85%       |
| County Attorney                    | 2          | 0.59%       |
| Economic Development               | 9          | 2.66%       |
| Finance/Budget/Purchasing          | 15         | 4.44%       |
| Fire & Rescue                      | 20         | 5.92%       |
| Courts                             | 1          | 0.30%       |
| Human Resources                    | 7          | 2.07%       |
| Information Technology             | 38         | 11.24%      |
| Regional Landfill                  | 7          | 2.07%       |
| Planning and Zoning                | 30         | 8.88%       |
| Parks & Rec - Community Facilities | 31         | 9.17%       |
| Recycling                          | 3          | 0.89%       |
| Schools                            | 8          | 2.37%       |
| Sheriff                            | 27         | 7.99%       |
| Social Services                    | 15         | 4.44%       |
| Treasurer                          | 7          | 2.07%       |
| Utilites                           | 38         | 11.24%      |
| Voter Registration                 | 6          | 1.78%       |
| <b>Totals</b>                      | <b>338</b> | <b>100%</b> |

| Documents Scanned       |      |
|-------------------------|------|
| Circuit Court           | 164  |
| Commonwealth's Attorney | 69   |
| Planning                | 515  |
| Public Works            | 1303 |
| Purchasing              | 51   |
| Sheriff                 | 763  |
| Utilities               | 2335 |
| Victim Witness          | 9    |

The IT Department prints maps for internal use and also for citizens.

| GIS Map Requests              |    |
|-------------------------------|----|
| Internal/External Map Request | 50 |
| Walk-Ins                      | 12 |
| Map Sales                     | 4  |

